

Austria	Oct. 18	Indonesia	Rs 2500	Portugal	... £60
Bahrain	Dec. 0.550	Italy	£1,300	S. Africa	... £60
Bulgaria	Sept. 42	Japan	¥550	Singapore	\\$34.10
Cambodia	CS1.00	Jordan	£500	Spain	Pt 110
Chad	Dec. 2.25	Kuwait	Fr 500	St. Lucia	Rs 30
Egypt	£51.00	Liberia	£1.43	Sweden	SEK 6.50
Falkland	Feb. 5.00	Maldives	Rs 4.25	Switzerland	Fr 2.20
France	Fr 6.00	Mexico	Pes 300	Tunisia	DT 5.95
Greece	Dr 7.70	Morocco	Dr 5.00	U.S.A.	US \$6.50
Hong Kong	HK \$12	Norway	Nkr 2.50	Yemen	£2.10
Iraq	Aug. 15	Philippines	Pes 20	U.S.S.R.	DR 6.50

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,734

Monday September 23 1985

D 8523 B

## World news

## Business summary

### Iranians threaten blockade of Gulf

Iran has threatened to shut the Strait of Hormuz at the mouth of the Gulf if Iraq persists in attacking its oil-exporting facilities.

The warning followed a raid on Kharg Island, Iran's main oil-export terminal. It is believed to have been Iraq's most effective attack to date, hitting a tanker and damaging one of the jetties.

Iran's President Ali Khamenei said not only would Hormuz be closed if the raids continued, but there would also be attacks deep inside Iraqi territory. Page 28

• Oil production by non-Opec countries will increase during the next few years, putting more pressure on the organisation's unity and revenue, according to a report by a U.S. oil consultancy. Page 2

### Axel Springer dies

Axel Springer, the leading West German newspaper and magazine publisher, has died after a short illness, which was not specified.

### Nuclear treaty call

Geneva conference of 86 nations reviewing the nuclear non-proliferation treaty (NPT) has called on the U.S., the Soviet Union and Britain to resume negotiations on a comprehensive nuclear test-ban treaty this year. Page 4

### EEC caution urged

EEC finance ministers have served notice that they would not be stampeded into monetary and fiscal reforms such as rapid harmonisation of tax rates or the creation of a common currency. Page 4

### Swiss vote

Swiss voters have rejected a government plan to back new business ventures with loan guarantees.

### Delhi bomb deaths

A bomb killed three Hindus in Delhi, and a worker of Prime Minister Rajiv Gandhi's party was shot in Punjab, as extremists stepped up efforts to disrupt Wednesday's election in the Sikh-majority state. Page 4

### Tripoli battle

Northern Lebanese port of Tripoli has taken a heavy battering in the war between Syrian-backed militiamen and Sunni Moslem fundamentalist groups. Page 4

### Martial law 'to end'

Pakistan's President Mohammad Zia-ul-Haq has promised that eight years of martial law will be ended by December 31. Banned political parties will be able to resume activity.

### Israeli car bomb

Israeli police defused a car bomb in the densely populated, ultra-religious Jewish neighbourhood of Mea Shearim, near Arab East Jerusalem.

### Salyut link-up

Five Soviet cosmonauts aboard the Salyut 7 space station have linked up with research ships and flying laboratories to study the surface of the Black Sea.

### Turkish arrests

Turkish police arrested about 150 people when the funeral of a left-wing folk singer in Istanbul turned into a march.

### Visit cancelled

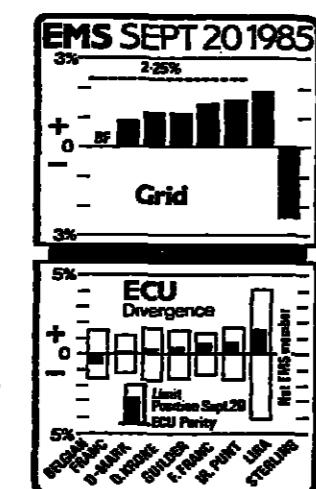
Neutral Sweden has cancelled a planned port call by two U.S. Navy ships to Stockholm next month on the ground that it would coincide with a British destroyer's visit, giving Nato too much prominence.

### Lourdes drought

Thousands of sick pilgrims seeking miraculous cures from the holy water of the Roman Catholic shrine at Lourdes have been affected by a drought that has partly dried up its source.

### TRW to regroup, write off \$170m

TRW, diversified US industrial group, is to take a \$170m after-tax charge in the third quarter as part of a sweeping reorganisation aimed at increasing emphasis on its electronics, defence and automotive businesses. Page 20



EUROPEAN Monetary System: The Belgian franc remained steady within the EMS last week, enabling the central bank to ease domestic interest rates a little. The bank also bought small amounts of foreign exchange, mostly D-Marks, increasing Belgium's foreign reserves holdings. While remaining the weakest currency, the Belgian franc was finally underpinned by continued improvements in the economy, lower inflation and a growing confidence shown by foreign investors. The D-Mark was the second weakest member, showing little overall change from the week before.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which a central rate is derived. It may move more than 2% per month. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

TOKYO: Share prices closed higher as buying centred on large capital issues in Saturday morning's session. The Nikkei Dow index rose 66.1 to 12,733 on turnover of 25m shares against 400m on Friday. Page 33

BELGIAN Finance Minister Frans Grootaert said the Government would fully back the troubled farm credit bank Institut National de Crédit Agricole, which is said to face losses of Rfr 2bn (\$34m).

IOWA state insurance commission took control of financially troubled Iowa Mutual Insurance and said the company would be liquidated unless a buyer able to infuse \$65m in new funds could be found.

Information is still sketchy, but it is clear that Friday's quake appears to have caused massive destruction in the south of the central Pacific coast state of Jalisco near the epicentre of both shocks. Jalisco is Mexico's fourth most populous state with 4.5m inhabitants. One of its main towns, in Ciudad Guzman, has been razed, some reports say.

In the capital, the army and relief workers are helped by tens of thousands of volunteers, many of them scrambling through the ruins, with little more than their bare hands.

THE WHEELING-PITTSBURGH: Allen Paulson, largest shareholder, took over as chairman of the troubled U.S. steel group in the wake of the resignation of the previous chairman and chief executive and the entire board except Paulson. Page 21

THE SALTILLO: Share prices closed higher as buying centred on large capital issues in Saturday morning's session. The Nikkei Dow index rose 66.1 to 12,733 on turnover of 25m shares against 400m on Friday. Page 33

THE SOVIET UNION: The miners' international federation has agreed to merge with the International Federation of Free Trade Unions (ICFTU), the organisation to which are affiliated most of the union centres in the market economies and in many developing countries.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

Mr Scargill, who with the French Communist-led union Confédération Générale de Travail has worked for four years to set up the group, said yesterday he expected

### U.S. calls big five to crisis meeting on world economy

BY STEWART FLEMING IN WASHINGTON AND MAX WILKINSON IN LONDON

FINANCE MINISTERS and central bankers from the Group of Five were meeting yesterday in New York in a public demonstration of their mounting concern about the deteriorating international debt situation and the economic imbalances and protectionist pressures threatening the world economy.

The meeting, called by the US, was accompanied by extraordinary publicity by the normally secretive Group of Five, came on the eve of the UN General Assembly meeting in New York, where leaders of struggling Latin American debtor nations, including President Jose Sarney of Brazil, were expected to call for fundamental changes in the way the international debt crisis is being handled.

It came, too, within 24 hours of a speech today on US trade policy by President Ronald Reagan, who is faced with a growing rebellion on Capitol Hill against his economic policies and his failure to address more urgently the issues raised by the soaring US trade deficit.

The extent to which Mr Reagan planned to link trade and protectionism with international financial imbalances in the world economy - a vital fact needed for a better understanding of the background to

the Group of Five's decision to meet amid such publicity - was still unclear yesterday. So, too, were details of the agenda for the Group of Five meeting.

In Europe, the meeting was seen partly as an opportunity for the leading nations to present a solid front against the mounting calls for protectionism within the US Congress.

Those pressures are now seen as a serious threat to the international trading system and the development of the world economy.

As the weekend meeting of European finance ministers in Luxembourg showed, however, there is little enthusiasm in Europe for radical measures either in relation to the Third World debt problems or to the US's trade and currency difficulties.

Instead, the European emphasis was on the prospects for a respectable economic recovery based on mutually reinforcing policies of fiscal and monetary discipline. In that respect, the US is seen as the odd man out and its difficulties as self-inflicted.

Some monetary officials were suggesting that the publicity sur-

Continued on Page 20

Banks warn on debt crisis, Page 2; EEC finance ministers meet, Page 4

### Rescue hopes fade after second Mexican quake

BY DAVID GARDNER IN MEXICO CITY

HOPES WERE fading yesterday for the many thousands of people still trapped under the rubble of buildings devastated by the earthquakes in Mexico City.

The first major international relief began to flow into the capital, which housed 17m people, but the heavy new tremor which rocked the city on Friday night, 36 hours after the huge quake ripped apart six central neighbourhoods on Thursday morning, appears to have sealed the fate of most of those still

shock measuring 7.8 on the Richter scale which lasted for more than two minutes at its full intensity.

Friday's tremor appears to have ripped along the same fault lines erupting in the same six areas of downtown Mexico City, which took the force of the earlier quake.

Mr John Gavin, the US ambassador, said after flying over the city, by helicopter before Friday night's shock wave, that there were "places where it looked as though a giant's foot had stepped on the buildings."

On Saturday morning survivors were also pulled from the ruins of the Labour ministry, one of five ministry buildings destroyed by Thursday's disaster. There is no accurate picture of how many children may have been in the more than 30 schools smashed to the ground since classes start at varying times, but some began at 7.15am, three minutes before the destruction began.

Friday's shock, measured at 7.8 on the Richter scale, lasted for more than a minute and brought down more buildings. It caused panic and chaos as people in the central areas poured into the streets and the capital's few open spaces.

The second earthquake originated at the mouth of the Rio Balsas off Michoacan state, the same part of the Pacific ocean floor, known as the Coos Plate. Geological experts say the plate cut into the Mexican coastline on Thursday, triggering a

City in rubble, Page 3

### Scargill to lead new federation of unions from East and West

BY JOHN LLOYD, INDUSTRIAL EDITOR, IN PARIS

A FEDERATION of trade unions known as the International Mine-workers' Organisation (IMO), bringing together unions from the coal and energy industries in the West and Communist countries, was launched in Paris at the weekend.

Headed by Mr Arthur Scargill, president of the British National Union of Mineworkers (NUM), it is the biggest shake-up in the international trade union movement for more than 30 years.

More than 40 unions representing 3.1m workers have affiliated to the new organisation or have indicated their willingness to do so.

Mr Scargill, who with the French Communist-led union Confédération Générale de Travail has worked for four years to set up the group, said yesterday he expected

their suspicions have been further fuelled by the dissolution on Friday night of the Miners' Trade Union International (MTUI) section of the World Federation of Trade Unions - to which all communist-country unions belong - in favour of joining the IMO. M Andre Simon, formerly secretary-general of the MTUI, is secretary-general of the new organisation.

It is the largest shake-up in the world of international trade unions, which are generally used as extensions of diplomacy, or of the cold war, since the split in the late 1940s produced the two antagonistic federations.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet Union, Poland, Hungary, Czechoslovakia, East Germany and Bulgaria as proof of Soviet domination of the new federation.

The Western miners' international federation has now lost one of its two main props, the British NUM.

ICFTU officials see the affiliation of the Soviet

## OVERSEAS NEWS

## U.S. seeks support to put its economic house in order

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

In one important sense at least the meeting of the economic leaders of the five industrial powers in New York yesterday was unnecessary.

As Herr Karl Otto Poehl, President of the West German Bundesbank, said before the meeting was announced: "Everyone knows what needs to be done. What is important is that we all move in the right direction."

However, it is one thing for the exclusive club of top central bankers and finance ministers (Herr Poehl's "everyone") to agree a response to the U.S.'s debt and trade problems. It is another matter, as he implied, to get things moving—especially if they were to involve coaxing Congress and the U.S. President to act on the need for unpopular measures.

This propagandist purpose may therefore have been a major reason why Mr James Baker, the U.S. Treasury Secre-

tary decided two weeks ago to host this special meeting of the secretive Group of Five (G5) in New York.

The G5 would otherwise have been expected to meet informally in Seoul, South Korea in the run-up to the International Monetary Fund's annual conference next month. This is the normal occasion in which the world's most powerful economic statesmen meet to decide their agreed position on issues like the international economy, debt problems and the workings of the Fund.

The agenda could only be familiar: the need for a renewed effort to cut budget deficits.

This is seen by the Europeans as a sine qua non, since it is the key to a cutting of U.S. interest rates, their hopes for an orderly "correction" of the dollar, and a reduction of the U.S. trade deficit.

He may also have hoped to impress on France that the urgency of this has been

underlined by increasing fears that the Latin American debt crisis will come to the boil again, as Mexico and Brazil face increasing political difficulties in pushing through their IMF adjustment programmes.

In relation to these threats a proposal of some more trade liberalisation by Japan and a slightly more expansionary economic policy in Europe seem weak remedies.

The fact that Mr Baker, called for a special meeting well in advance of the IMF conference, suggests that he has become worried by the increasingly vociferous cries for protectionism in the U.S. Congress and is anxious to end international support quietening the clamour.

Everyone agrees—and this is a very wide "everyone"—that the U.S. dollar will need to fall a lot further if the U.S.'s \$100bn (£74.5bn) trade deficit is to be turned around and something like a balance.

The U.S. Treasury Secretary may well be anxious that the other four major powers—Japan, West Germany, France and the UK should stand ready to make a further concerted effort to keep the dollar moving downhill, as they did in February.

Underminement of a new round of negotiations under the General Agreement on Tariffs and Trade (GATT) should be done to weaken the threat to world trade.

Another powerful motive for an early meeting may have sprung from the fact that the dollar was rising for most of the early part of this month when Mr Baker was sending out his invitations.

Everyone agrees—and this is a very wide "everyone"—that the U.S. dollar will need to fall a lot further if the U.S.'s \$100bn (£74.5bn) trade deficit is to be turned around and something like a balance.

The U.S. Treasury Secretary may well be anxious that the other four major powers—Japan, West Germany, France and the UK should stand ready to make a further concerted effort to keep the dollar moving downhill, as they did in February.

Short term interest rates on both sides of the Atlantic have drifted downwards at remarkably similar rates, to maintain the important differential which appears to have helped to shift portfolio preferences away from the dollar since the early spring.

Since there is now an increased inflationary risk in the U.S. and a general presumption that short term interest rates have become stuck at around present levels, central bankers will need to review the way in which their policies mesh together.

For example, if West Germany, or the UK, decided to ease interest rates to keep up the momentum of economic growth, this would carry the risk that the generally downward track of the dollar since February would be reversed.

For Mrs Thatcher, who is accustomed to think of the pound in terms of its dollar value, this is a familiar problem. But she and other European leaders may not find it so easy to think in terms of the trade-off between domestic or European growth and U.S. Congressional pressure for trade restrictions.

The Europeans no doubt argued strenuously to Mr Baker that they cannot be responsible for solving the problems caused by U.S. fiscal imprudence.

But the fact that the three European powers and Japan agreed to go to New York this weekend, suggests that there is an urgent need to get beyond the political posturing which has so often wrecked the seven-power economic summit meetings between heads of government.

As one European official said before the outcome of the meeting was known yesterday: "It is worth a try. At least if it fails we will be no worse off."



Mrs Thatcher . . . Congress pressure poses question of trade-offs

## Increase in non-Opec production forecast

By Dominic Lawson

OIL production from countries outside the Organisation of Petroleum Exporting Countries is set to increase over the next few years, putting further pressure on Opec's reserves and unity, according to a major report by Petroconsultants, the Houston-based oil consultancy.

The report estimates that, on the assumption of a constant \$25 a barrel oil price, non-Opec production will peak at 3.87m barrels of oil a day in 1988.

This compares with last year's production by non-Opec countries of 3.69m b/d, itself a record.

Since the first oil price shock in 1973 non-Opec output had increased by 12.3m b/d, as producers such as Britain and Norway took advantage of the high oil prices imposed by Opec.

To maintain high prices Opec has been forced to halve its output to its current level of only 1.5m b/d. Saudi Arabia has seen its production decline from 2.6m b/d to little more than 2m b/d in only five years.

The Kingdom is to sell its oil outside the official Opec price structure next month for the first time to prevent its exports dwindling still further.

The Petroconsultants' report, based on an analysis of 8,000 oilfields worldwide, shows that the pressure on Opec is set to increase still further over the next few years.

However, the report foresees a decline in non-Opec production after 1988, mainly because of an inexorable fall in UK North Sea output.

The decrease in non-Opec production over the 1988-1995 period will be "only 3.9m b/d," says the report, but by the end of that period non-Opec output will be declining at an annual rate of 2.1 per cent.

In the event of a price collapse to \$18 a barrel, the report predicts that non-Opec production would rise rapidly to a peak of 3.9m b/d in 1987, and then decline speedily to only 3.07m b/d in 1995.

The reason given is that Mexico would be forced to increase production significantly to compensate for falling export revenues.

Petroconsultants points out that while overall non-Opec production will decline over the 1988-1995 period, big increases in some areas will occur.

Declines are expected in North America, Europe and Far East, and the Eastern bloc. Particularly in the 1988-1990 period, large declines in the U.S. and the UK will be more than offset by increased output by Brazil, Columbia, Norway, Angola, Egypt, North Yemen, Syria and India.

Worldwide non-Opec crude oil production—an analysis of long term crude oil supply to 1995. Petroconsultants Inc., 2 Houston Center, P.O. Box 330, Houston, Texas, 77010 USA. Price: \$15,000.

## Top bank warns on debt crisis

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

A NEW warning that measures taken since early 1982 to deal with the developing country debt crisis have proved inadequate comes today from Morgan Guaranty, the U.S. money centre bank which has been closely involved in several debt rescheduling exercises.

A study written by Mr Rimmer de Vries, its top economist and a leading expert on world economic affairs, says that despite initial improvements in their balance of payments, the main debtors have failed so far to secure a viable long-term economic future.

Living standards are still about 10 per cent below pre-crisis levels and, ominously, there has been no decline in the key ratio of total debt to exports and only a small drop in the share of export earnings taken up by interest payments.

Unlike last week's report by the Inter-American Development Bank, which was fiercely critical of the International Monetary Fund, Morgan says, however, that the only solution is a strengthening of the present cooperative approach. In particular, the debtor countries themselves must put a more conscientious effort into economic adjustment.

The study, which is to be published in the bank's magazine World Financial Markets, discounts from the outset the possibility of any grandiose schemes for debt relief on a world scale, let alone a more

Average of gross external debt at beginning and end of year as per cent of exports of goods and services.

drastic unilateral default by debtors. This would only delay further their chances of regaining access to badly needed trade credit and investment capital.

It says that each of the three main prongs of the solution adopted since 1982 has failed to live up to expectations. All of these—a policy of restoring growth with lower interest rates in industrial countries, economic adjustment by debtors and efforts by the IMF to facilitate fresh capital flows to the developing world, must now be strengthened.

The outlook for world economic growth, trade and commodity prices is of particular concern. Exports of the ten leading debtors (Argentina, Brazil, Chile, Ecuador, Mexico, Peru, Venezuela, Nigeria, Philippines and Yugoslavia) have dropped by 6 per cent in 1985. Export growth in the preceding two years was heavily tilted to the booming U.S., which bought

28 per cent more from the debtors while Japan bought 20 per cent less.

In the face of a U.S. slowdown, therefore, a first priority for industrial countries must be to take advantage of the present low levels of inflation to boost economic growth so as to enhance export opportunities for debtors.

The U.S. must work towards a reduction of real interest rates. There is little justification for 8½ per cent Eurodollar deposit rates or long-term U.S. Treasury yields of almost 11 per cent," the study says.

For their part debtors must step up the fight against inflation to create a stable environment for domestic savings and investment.

"Complacency in fighting inflation is foolhardy," it says, citing for example Argentina.

The Government's initial attempt to reactivate Argentina's

economy yielded next to nothing in terms of growth, helped drive the inflation rate above 1,000 per cent and led to recession. It is the drastic stabilisation programme put in place in June 1985—backed even by IMF standards—that holds out the promise of a sustainable recovery of economic growth in 1986-87.

Turning to the IMF itself, the study notes that debtor countries are now having to rely on funds released under the new arrangement which will clear \$6bn (£4.57bn) next year and almost \$8bn in 1987, which means that few of the debtors have any financial incentive to seek further IMF help.

Access by debtors to IMF resources must be increased, the study argues. If necessary, the IMF should borrow from today's surplus countries, particularly Japan, to provide extra finance. "Only an IMF that is positioned to disburse meaningful amounts of finance will have the necessary clout," it says.

The World Bank should also strengthen its lending, particularly through broadly based structural adjustment loans. Finally, ways must be found to persuade commercial banks to continue lending.

For their part debtors must step up the fight against inflation to create a stable environment for domestic savings and investment.

"Complacency in fighting inflation is foolhardy," it says, citing for example Argentina.

The Government's initial attempt to reactivate Argentina's

economy yielded next to nothing in terms of growth, helped drive the inflation rate above 1,000 per cent and led to recession. It is the drastic stabilisation programme put in place in June 1985—backed even by IMF standards—that holds out the promise of a sustainable recovery of economic growth in 1986-87.

Turning to the IMF itself, the study notes that debtor countries are now having to rely on funds released under the new arrangement which will clear \$6bn (£4.57bn) next year and almost \$8bn in 1987, which means that few of the debtors have any financial incentive to seek further IMF help.

Access by debtors to IMF resources must be increased, the study argues. If necessary, the IMF should borrow from today's surplus countries, particularly Japan, to provide extra finance. "Only an IMF that is positioned to disburse meaningful amounts of finance will have the necessary clout," it says.

The World Bank should also strengthen its lending, particularly through broadly based structural adjustment loans.

Finally, ways must be found to persuade commercial banks to continue lending.

For their part debtors must step up the fight against inflation to create a stable environment for domestic savings and investment.

"Complacency in fighting inflation is foolhardy," it says, citing for example Argentina.

The Government's initial attempt to reactivate Argentina's

economy yielded next to nothing in terms of growth, helped drive the inflation rate above 1,000 per cent and led to recession. It is the drastic stabilisation programme put in place in June 1985—backed even by IMF standards—that holds out the promise of a sustainable recovery of economic growth in 1986-87.

Turning to the IMF itself, the study notes that debtor countries are now having to rely on funds released under the new arrangement which will clear \$6bn (£4.57bn) next year and almost \$8bn in 1987, which means that few of the debtors have any financial incentive to seek further IMF help.

Access by debtors to IMF resources must be increased, the study argues. If necessary, the IMF should borrow from today's surplus countries, particularly Japan, to provide extra finance. "Only an IMF that is positioned to disburse meaningful amounts of finance will have the necessary clout," it says.

The World Bank should also strengthen its lending, particularly through broadly based structural adjustment loans.

Finally, ways must be found to persuade commercial banks to continue lending.

For their part debtors must step up the fight against inflation to create a stable environment for domestic savings and investment.

"Complacency in fighting inflation is foolhardy," it says, citing for example Argentina.

The Government's initial attempt to reactivate Argentina's

economy yielded next to nothing in terms of growth, helped drive the inflation rate above 1,000 per cent and led to recession. It is the drastic stabilisation programme put in place in June 1985—backed even by IMF standards—that holds out the promise of a sustainable recovery of economic growth in 1986-87.

Turning to the IMF itself, the study notes that debtor countries are now having to rely on funds released under the new arrangement which will clear \$6bn (£4.57bn) next year and almost \$8bn in 1987, which means that few of the debtors have any financial incentive to seek further IMF help.

Access by debtors to IMF resources must be increased, the study argues. If necessary, the IMF should borrow from today's surplus countries, particularly Japan, to provide extra finance. "Only an IMF that is positioned to disburse meaningful amounts of finance will have the necessary clout," it says.

The World Bank should also strengthen its lending, particularly through broadly based structural adjustment loans.

Finally, ways must be found to persuade commercial banks to continue lending.

For their part debtors must step up the fight against inflation to create a stable environment for domestic savings and investment.

"Complacency in fighting inflation is foolhardy," it says, citing for example Argentina.

The Government's initial attempt to reactivate Argentina's

economy yielded next to nothing in terms of growth, helped drive the inflation rate above 1,000 per cent and led to recession. It is the drastic stabilisation programme put in place in June 1985—backed even by IMF standards—that holds out the promise of a sustainable recovery of economic growth in 1986-87.

Turning to the IMF itself, the study notes that debtor countries are now having to rely on funds released under the new arrangement which will clear \$6bn (£4.57bn) next year and almost \$8bn in 1987, which means that few of the debtors have any financial incentive to seek further IMF help.

Access by debtors to IMF resources must be increased, the study argues. If necessary, the IMF should borrow from today's surplus countries, particularly Japan, to provide extra finance. "Only an IMF that is positioned to disburse meaningful amounts of finance will have the necessary clout," it says.

The World Bank should also strengthen its lending, particularly through broadly based structural adjustment loans.

Finally, ways must be found to persuade commercial banks to continue lending.

For their part debtors must step up the fight against inflation to create a stable environment for domestic savings and investment.

"Complacency in fighting inflation is foolhardy," it says, citing for example Argentina.

The Government's initial attempt to reactivate Argentina's

economy yielded next to nothing in terms of growth, helped drive the inflation rate above 1,000 per cent and led to recession. It is the drastic stabilisation programme put in place in June 1985—backed even by IMF standards—that holds out the promise of a sustainable recovery of economic growth in 1986-87.

Turning to the IMF itself, the study notes that debtor countries are now having to rely on funds released under the new arrangement which will clear \$6bn (£4.57bn) next year and almost \$8bn in 1987, which means that few of the debtors have any financial incentive to seek further IMF help.

Access by debtors to IMF resources must be increased, the study argues. If necessary, the IMF should borrow from today's surplus countries, particularly Japan, to provide extra finance. "Only an IMF that is positioned to disburse meaningful amounts of finance will have the necessary clout," it says.

The World Bank should also strengthen its lending, particularly through broadly based structural adjustment loans.

Finally, ways must be found to persuade commercial banks to continue lending.

For their part debtors must step up the fight against inflation to create a stable environment for domestic savings and investment.

"Complacency in fighting inflation is foolhardy," it says, citing for example Argentina.

The Government's initial attempt to reactivate Argentina's

economy yielded next to nothing in terms of growth, helped drive the inflation rate above 1,00

## OVERSEAS NEWS

David Gardner reports from Mexico City on the devastation caused by the earthquakes

## Heart of a city reduced to rubble

"THE worst earthquake since Tenochtitlan," said one paper, groping back four and a half centuries to the destruction of the Aztec capital, in search of something against which to measure the devastation caused by last week's quake.

From the air Mexico City bears an uncanny resemblance to the Aztecs' island city, built in the middle of a lake, with little satellite settlements near causeways linking the whole to the "mainland" of the valley of Mexico.

After last week's earthquake causeways of light cut a swathe through areas which were in pitch darkness except for blazing fires. The main structural difference to the old Aztec town plan was a gaping black hole in the middle of the city.

This encompassed the central areas worst hit by the first quake, which struck at 7.18 am local time on Thursday morning, with a force of 7.8 on the Richter scale. The capital's two main national health hospitals and a state funded cheap high-rise development in the Tlatelolco district, holding at least 2,000 people, were virtually obliterated.

Public buildings, including the Attorney-General's office, the Trade and Industry Ministry, the headquarters of Nafinsa, the National Development Bank, and offices of the Labour, Tourism and Communications Ministries, were wholly or largely destroyed.

In six central neighbourhoods, roughly between a third and a quarter of buildings have been reduced to rubble. Many colonial and working class

Major flows of international aid started to come in to Mexico over the weekend. Virtually all Latin American countries, the U.S., Canada, Europe and Japan, have started to pour in money, equipment, personnel and medicine. The Brazilian president, Sr. Jose Sarney, personally accompanied an aid consignment from Brazil, writes David Gardner in Mexico City.

On Saturday afternoon a

U.S. Air Force C-14 transport arrived with five fire-fighting helicopters, "Bambi Buckets" which are attached to helicopters for spraying and dog and handler teams trained to find people buried in rubble.

Mr John Gavil, Washington's controversial Ambassador, on Saturday announced that Mrs Nancy Reagan would arrive this week to express U.S. sympathy with the Mexican people. Though unwilling to place a figure on the

cost of reconstruction or whether the U.S. would be contributing to them, he said: "We are talking about hundreds of millions of dollars."

The Bank of Mexico's national reconstruction fund will be divided into three accounts, beginning with hospital reconstruction, followed by schools and state housing for which will surely be hundreds of thousands of Mexico City's 17m inhabitants made homeless by the quakes.

of the death and destruction fall far short of what is visible to the naked eye.

In the schools, hospitals, hotels and Tlatelolco flats alone, over 5,000 may have died. At the same time, relief workers constantly stress their need for heavy earth-moving machinery and oxygen supplies, of which the army simply does not have enough.

Although the shock path of the quake looks as arbitrary as the paths of bomb blasts sometimes take, leaving some buildings intact and hitting others, there is a partial pattern to the destruction.

Public buildings have fared particularly badly, appearing to give substance to decades of allegations that many of them were poorly built by private contractors in collusion with corrupt officials whose rake-off came, ultimately, from the building's budget.

But of most immediate concern is Mexico's need for outside relief aid. Strapped with \$86bn (£73.8bn) foreign debt and still to emerge from its latest economic crisis for half a century, it is unconceivable that this country can afford on its own the major reconstruction resources it will now need.

## Withdrawal S. African opposition groups launch alliance to fight apartheid 'completed'

By ANTHONY ROBINSON IN JOHANNESBURG Correspondent

SOUTH AFRICA yesterday announced the safe withdrawal to base of all the 480 troops involved in its week-long cross-border raid against Swapo (South West African People's Organisation) guerrillas in Angola. Meanwhile Dr Jonas Savimbi, leader of the South African-backed Unita movement, accused the Soviet Union of masterminding a major offensive against Unita.

The group is dedicated to promoting the idea of a national convention at which all the actors in the South African drama should sit down to hammer out a democratic and multi-racial constitution.

Both the National Party government and the ANC in exile have dismissed the convention concept.

President Botha last week reaffirmed the Government's refusal to negotiate with the ANC until it foregoes violence.

The ANC has stated that it is only prepared to discuss the replacement of the present system by one man, one vote in a unitary state. This would mean black majority rule.

This weekend's preparatory meeting took place in the absence of any representatives from the United Democratic Front, the black consciousness movement. Bishop Desmond Tutu also declined to attend.

Both the PFP and Inkatha are anxious for the convention to be seen as a broadly based, all-inclusive association and not as their political play.

Both stress that any future decision to call such a convention would have to be taken by the Government, but recent events have seen growing links between the two organisations.

The PFP sent a top level delegation to the Inkatha congress in Ulundi three months ago.

## Spanish vessels attacked off Western Sahara coast

BY DAVID WHITIN MADRID

CONFUSION GREW yesterday over an incident off the coast of Morocco's controlled Western Sahara over the weekend in which a Spanish fishing vessel and navy patrol boat that went to its rescue were attacked from the shore.

One seaman was killed, two others wounded, and the seven crew members of the fishing vessel were missing and believed to have been captured.

The Polisario front, which is fighting for independence of the one-time Spanish territory, yesterday denied responsibility and blamed Morocco.

**FINANCIAL TIMES**  
Published by The Financial Times (Europe) Ltd, Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and as a member of the Board of Directors F. Böckeler, R.A.F. Schäffer, G.P. Deneke, M.C. Coenen, D.E.P. Palmer, London; Printer Frankfurter Sonderdruckerei-Drechsler-GmbH, Frankfurt/Main. Responsible editor: C.E.P. Smith. Frankfurt/Met. © The Financial Times Ltd, 1983.

FINANCIAL TIMES, USPS No. 100-940, published daily except Saturday, in English. U.S. subscription rates \$365.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 60th Street, New York, N.Y. 10022.



### THE TORONTO-DOMINION BANK

We are pleased to announce that from today, our Europe, Middle East and Africa Division including Treasury and all Marketing units is now operating from new offices at the following address:

Triton Court,  
14-18 Finsbury Square,  
London, EC2A 1DB  
Telephone: 01-920 0272  
Telex: 883391

Our subsidiaries Toronto Dominion International Limited, Toronto Dominion (UK) Limited and Toronto Dominion Investments B.V. are also operating from the above address.

Fully equipped Business Centre with secretarial service, facsimile, 24-hour telex and prompt message delivery. Most modern accommodation in Seoul. Ideally located.  
For reservations call your travel agent, and Hilton International Hotel or Hilton Reservation Service.

SEOUL HILTON INTERNATIONAL WHERE THE WORLD IS AT HOME™

Financially it could have been embarrassing. Business-wise it looked like a disaster. Fortunately Mr Johnston knew someone with the good sense to tell him to consult First Computer.

Something he should have done in the first place.

First Computer made Bob an offer that made him wish he'd refused all others.

They said they'd buy back his old machine, provided that he bought a new system from them.

And they promised never to sell him a computer he can't use.

That saved Bob Johnston's bacon. It will also save him money in the future. Because should his needs change during the first year of operation, First Computer will repeat their offer. Ad infinitum.

Continuing to buy back the computer for 50% of the original price up to a maximum of £1500. Providing

### When Bob Johnston found he'd been sold the wrong business micro, First Computer gave him £1,500 to mop up the mess.

the full price of the system chosen from First Computer is at least £4,000.

No other micro computer retailer is currently prepared to match this offer, which is available to all first time buyers. As well as people like Bob Johnston.

First Computer can do it because their whole business philosophy is based on supplying only individually tailored micro packages.

They operate a comprehensive before and after sales service that gives you a free introductory consultation before you decide to buy anything.

Then they like to keep in touch, in case your circumstances alter.

For details dial Freefone First Computer on 100. Speak to Ian Slater or write to him at First Computer, Liberty House, Regent St, London W1R 5DE.

**FIRST COMPUTER**

A system tailored to your business.

BIRMINGHAM · BRISTOL · CROYDON · MANCHESTER

LONDON (HOLBORN · MOORGATE · PICCADILLY) · LUTON · SLOUGH

**HERON**

A Heron International Company

## OVERSEAS NEWS

**Top Reagan aide hopeful of arms control deal**

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE U.S. and the Soviet Union have "very good prospects" of reaching some kind of arms control agreement by the end of the year, Mr Robert McFarlane, President Ronald Reagan's National Security adviser, said yesterday.

Mr McFarlane's unusually optimistic forecast came a day after Mr Reagan had again warned against raising "false hopes" in advance of his summit meeting with Mr Mikhail Gorbachev, the Soviet leader, in Geneva in two months.

When together the two statements suggested that the administration is not expecting the November summit to produce a detailed arms control pact, but is instead hoping that it will lay the foundations for subsequent negotiations by establishing broad agreement in principle.

Mr McFarlane said on ABC television that there were certain "fundamentals" that both sides could accept. These were the need for some form of strategic defence, in which Moscow had an "enormous investment" and the need for reductions in offensive nuclear weapons. The aim was to find the right mix between offensive and defensive weapons. Mr MacFarlane was not

**Rockets batter port of Tripoli**

By Nora Boustan in Beirut

Deterred by Moscow's refusal to negotiate until Mr Reagan agrees to scale back his Star Wars space defence programme, The Soviet Union has changed its position in the past month, he insisted.

Meanwhile, he insisted, the U.S. had no choice, but to proceed with Star Wars research and testing in the light of the massive range of offensive weapons that the Soviet Union planned to deploy in the next few years. The offensive balance would be come very unstable within this decade.

In Moscow went along with destroying weapons that the U.S. could not find or count, he said.

Mr McFarlane hinted at a major conciliatory gesture by Washington before the summit. He suggested that the Administration might not publish a report on Soviet compliance with past arms control treaties, due by November 15, four days before the summit is due to

begin. Hardliners in the Administration have been relying on the report to help torpedo the arms control process by demonstrating that Moscow cannot be trusted to comply with arms limitation agreements.

The pretext was that Palestine Liberation Organisation leader Mr Yassir Arafat was sending arms shipments and guerrillas to his former stronghold as part of efforts to undermine Syrian influence in Lebanon.

Tripoli's water supply was cut off, electricity rationed and shops remained closed as residents huddled in basements and makeshift shelters.

Residents who managed to reach Beirut said this was the worst fighting Tripoli had seen since December 1983, when Syrian-supported Palestinian dissidents drove Mr Arafat and his loyalists out from the Badawi and Nahr al-Bared refugee camps.

Sent to Tawheed, the radio station of Sheikh Saad Chabat's Islamic Unification Movement, described the offensive against quarters it as "the largest and hardest." Tripoli experienced its "most horrific night and its hardest times," the radio station said.

Lebanese Prime Minister Mr Rashid Karim flew by helicopter to his home town of Tripoli over the weekend in his latest bid to bring the fighting there to an end.

**ISRAEL attacks UK over PLO talks**

BY ROGER MATTHEWS, MIDDLE EAST EDITOR

ISRAEL accused Britain yesterday of having seriously damaged the prospects for peace in the Middle East by inviting two leading Palestinians for talks in London next month.

Mr Yitzhak Shamir, the Foreign Minister, who in 1979 voted against the peace treaty with Egypt, said in Tel Aviv that the British action had "struck a heavy blow to the chances for peace in the Middle East and strengthened the forces of violence."

Mr Shamir said that he would be expressing Israel's attitude to Sir Geoffrey Howe, the British Foreign Secretary, in New York later this week.

The British decision to invite two members of the Palestine Liberation Organisation executive committee to London as part of a joint Jordanian-Palestinian delegation was announced on Friday by Mrs Margaret Thatcher at the conclusion of a five-day visit to Egypt and Jordan.

The British invitation does not amount to formal recognition of the PLO but when the joint delegation meets Sir Geoffrey Howe it will be the first contact a Cabinet Minister



Mubarak face to face with Reagan

has had with the organization.

Throughout last week Mrs Thatcher stressed the urgency of breaking the log-jam in the Middle East and of supporting the peace efforts being made by moderate Arab states, particularly Jordan and Egypt. She is apparently convinced that U.S. influence in the region will suffer a further blow if

President Reagan decides against sanctioning a meeting with a Jordanian-Palestinian delegation and is anxious to prevent Britain's intervention.

There are also indications that the Prime Minister is persuaded of the need to offer a more hopeful future for the Palestinians who have been living under Israeli occupation since the 1967 war. While Mrs Thatcher has in no way changed her fundamental support for Israel she has become far more critical of its Government's attitude towards the occupied territories.

Reaction in Washington to Mrs Thatcher's sharp shift in policy has been mixed. President Reagan is to meet President Hosni Mubarak of Egypt this week followed by probably critical talks with King Hussein of Jordan on September 30.

The U.S. would like to agree to meet PLO executive members. It is looking for other Palestinians who are not closely associated with the PLO and whose presence in a delegation could not be interpreted as breaking its pledge not to talk to that organisation until it abandoned violence and recognises Israel.

**Border opens for 65 Korean families**

By Steven S. Soder in Seoul

TEARS streamed down the face of Mr Sub Hyung-Suk as he leaned forward and shouted into the ear of his dead mother. "Mother, you must recognise me! I am your oldest son!" His mother Yu Myo-Sul, 83 years old, seemed only dimly aware of what was taking place, but before long she too began to cry.

Mr Sub, a North Korean college teacher, saw his mother in Seoul on Saturday after a 35 year separation. He was a member of one of the 65 families that took part in reunions in Seoul and Pyongyang. It was the first time since the Korean War that ordinary citizens were allowed across the border between the two Koreas.

Saturday's reunions were the first meager results of 15 years of efforts by the Red Cross societies of North and South Korea to bring families together. About 100 people are believed to have relatives trapped on the other side of the border.

In the 1970s a series of negotiations failed when the North-South Red Cross meeting became enmeshed in angry political disputes. But this year the political will on both sides finally matched the intense yearning of the Korean people to move toward reuniting their homeland.

The ice was broken a year ago when South Korea, in a surprise move, accepted a North Korean offer of relief aid for flood victims in the South.

As the result of an agreement reached last month, on Friday morning two delegations of 151 persons crossed the border at Panmunjom and headed for the capital cities of Seoul and Pyongyang. Each delegation included 30 persons hoping to meet relatives on the other side, 30 performing artists, 21 Red Cross personnel and 30 journalists.

Sixty-four of the new faces, with an average age of 50 and three-quarters of them college-educated, entered the party's central organ for the first time, while 27 were alternates previously.

Among 35 alternates were four members of China's ethnic minorities, a Tibetan, Uighur, Manchu and Korean, and recently appointed cabinet-level ministers. Appointments to the important postbureaucracy are expected this week.

**China fills Communist Party posts**

China's negotiator with the Soviet Union, the new air force commander and regional party leaders among the winners yesterday when the Communist Party announced 91 promotions in the policy-making central committee, AP reports from Peking.

Sixty-four of the new faces, with an average age of 50 and three-quarters of them college-educated, entered the party's central organ for the first time, while 27 were alternates previously.

In spite of their caution on reform, several ministers argued strongly for compliance with the present treasury requirement for free movement of capital, impossible with exchange controls in countries such as France and Italy.

They also expressed unhappiness at the failure of the Italian Government to produce its promised domestic economic reforms, intended to accompany the devaluation of the Italian lira within the European Monetary System, carried out last July.

**Uganda rebels retreat**

Ugandan Government troops have retaken the key Owen Falls Bridge across the Nile River. Some 150 rebels, members of the "travelers" residing in Kampala, said yesterday, Reuters reported from Kampala.

Earlier travellers had said the bridge, over which much of Uganda's exports travel into Kenya and its Indian Ocean ports, was in the hands of the National Resistance Army (NRA), Uganda's main rebel group.

Jinja, 50 miles east of Kampala, also contains part of a hydro-electric power complex that supplies nearly all of Uganda's electricity.

**Sudan tax change**

Sudan has abolished the Islamic system of taxation introduced in 1983 by deposed President Jaafar Numeiri and will revert to a conventional Western-style system, Ahmed Abdul-Maguid, Finance Minister said yesterday, Reuters reported from Khartoum.

He said the transitional government would draft a tax law along the lines of the old 1971 system in the next few days.

**Zia martial law pledge**

Pakistan's President Mohammad Zia-Haq has promised that eight years of martial law will end by December 31 and banned political parties will be able to resume activity, Reuters reported from Islamabad.

General Zia said martial law would be lifted regardless of whether the National Assembly passes a controversial bill which critics say amounts to a blanket pardon for past army rule.

**Italy issues complaint to Malta**

By Godfrey Grima in Valletta

ITALY has formally complained to Malta for expelling a young Italian politician and for banning Sig Francesco Piccoli, president of Italy's ruling Christian Democratic Party, from addressing an opposition Nationalist Party rally over the weekend.

Both incidents were the result of a decision by Mr Carmelo Mizzi Bonnici, Prime Minister, to use provisions in the island's controversial Foreign Interference Act which requires foreign politicians from appearing at local political functions.

Sig F. Gorla, leader of the European Christian Democratic Youth Movement, was picked up by the police on Thursday and expelled the next day. According to a government statement, Sig Gorla had not sought permission to visit Malta as a politician and had tacitly refused to give police an undertaking he would not involve himself in political events taking place over the weekend while the Nationalist Party was celebrating Malta's independence from Britain 21 years ago.

**Swiss voters reject plan to guarantee venture loans**

SWISS voters yesterday threw out a government plan to back new business ventures with loan guarantees, Reuters reports from Zurich.

The Innovation Risk Guarantee (IRG) adopted by the government would have provided SwFr 100m (£51.5m) over the next 10 years to banks for setting up new companies.

But in the referendum, 56.8 per cent of the voters rejected the IRG. Business groups and conservative political parties had waged an intensive campaign to stop the guarantee.

Although the plan had been ratified by the Government, two of the four parties represented

in the Cabinet voted against it at party congresses in the run-up to this weekend's polling.

Mr Kurt Furgler, Economy Minister and Federal President, had argued strongly in favour of the plan as a way of closing the technology gap with other countries and of creating secure jobs for the future. But opponents contended it was an irresponsible intervention by the Government in the workings of free enterprise.

In a second referendum vote, Swiss wives won equal rights with their husbands by a majority of 54.7 per cent in favour of the law adopted by parliament a year ago. The turnout was 40.5 per cent of the country's 4m voters.

The plan had been ratified by the Government, two of the four parties represented

**EEC finance ministers urge caution on fiscal reforms**

BY QUENTIN PEEL IN BRUSSELS

EEC finance ministers served notice at the weekend that they would not be stampeded into early monetary and fiscal reforms, such as rapid harmonisation of tax rates or the creation of a common currency.

They insisted they should be the first to see proposed amendments to the Treaty of Rome to expand the monetary capacity of the EEC, even if that meant delaying the timetable of the inter-governmental conference on Community reforms.

They also gave a decidedly dusty first reception to plans for reducing the difference in indirect taxation rates practised in them by Lord Cockfield, the European Commissioner responsible for the internal market.

The ministers debated EEC reform at their informal meeting in Luxembourg.

They won an assurance from M Jacques Delors, president of the European Commission and a former French Finance Minister, that they

would be able to discuss plans for monetary amendments to the Treaty before those were submitted to the committee.

That means proposed changes such as strengthening the European Monetary System (EMS) and expanding the role of the European Currency Unit (Ecu) towards becoming a common currency - will have to be presented after the October 15 deadline for other amendments.

The ministers have also instructed the governors of their respective central banks to submit their own reports on the development of the Ecu and the EMS at the end of November - too late to be considered by heads of government at their December summit.

The probable outcome of the finance ministers' moves is that any monetary changes to the Treaty will remain vague and general commitments, and specific actions will be left to the lengthy political bargaining in the Council of Ministers.

The ministers also left Lord Cockfield in no doubt that they regarded

the whole question of tax harmonisation, or at least approximation, as political and not just technical.

Mr Nigel Lawson, the UK Chancellor of the Exchequer, said: "It did not take long for ministers to remind him that it was right at the heart of politics."

Lord Cockfield had argued that bringing indirect taxation rates such as value-added tax into a broader band of perhaps 5 per cent maximum divergence was an essential element for a truly common market.

In spite of their caution on reform, several ministers argued strongly for compliance with the present treasury requirement for free movement of capital, impossible with exchange controls in countries such as France and Italy.

They also expressed unhappiness at the failure of the Italian Government to produce its promised domestic economic reforms, intended to accompany the devaluation of the Italian lira within the European Monetary System, carried out last July.

**Three die as radio bomb explodes in New Delhi**

A TRANSISTOR RADIO bomb planted by Sikh extremists yesterday killed three Hindu rickshaw drivers near New Delhi's main railway station on the last day of Prime Minister Mr Rajiv Gandhi's election visits to Punjab state, Reuters reports from New Delhi.

The blast, which wounded another man, did not stop Mr Gandhi addressing big campaign rallies in three Punjab towns on the eve of his election victory.

Police said the extremists struck 24 hours after a police round-up of nearly 500 suspects in a sweep of Sikh temples and the homes of army officers and politicians in the capital, Punjab and Jammu and Kashmir states, both bordering Pakistan.

Reports of heavy firing between Indian and Pakistani troops on their border in Jammu and Kashmir, adjoining Punjab, added to tension for the poll which extremists have vowed to disrupt to back their campaign for a separate nation.

Mr S. K. Singh, New Delhi's deputy police commissioner, said the rickshaw drivers died when they fiddled with the controls of one of three transistor radios they found in a black plastic bag about 200 yards from the station.

Mr Singh said the bombs were more powerful than similar transistor radio booby traps which went off in the capital and north Indian states last May, killing more than 30 people.

Minutes after the blast, state television interrupted programmes to warn New Delhi residents not to touch unattended objects like transistor radios, briefcases and toys.

Police reinforcements rushed to bus and train stations and New Delhi airport to search for more bombs.

On Saturday police raided about 40 New Delhi locations, including four Sikh temples, and detained more than 100 people. The raids coincided with similar sweeps in the Punjab holy city Amritsar, headquarters of the extremist movement, and Jammu, capital of Jammu and Kashmir state.

Politicians in the Indian state of Tamil Nadu have called a general strike for tomorrow to express solidarity with Sri Lankan Tamils.

Air, train and bus services are to be suspended for the day of protest, called by leaders of all political parties in the southern state.

**Geneva conference calls for negotiations on N-test ban**

BY WILLIAM DULLFORCE IN GENEVA

THE 86-NATION conference reviewing the nuclear Non-Proliferation Treaty (NPT) has unanimously adopted a final document calling on the U.S., the Soviet Union and Britain to resume negotiations on a comprehensive nuclear test ban treaty this year.

The declaration also omitted demands for a moratorium on testing and a freeze on the further production and deployment of nuclear weapons.

Conferences reviewing the functioning of the 15-year-old NPT in 1976 and 1980 failed to agree on a final declaration. This year's success was seen by many delegates as strengthening the treaty's authority rather than negotiating a test ban.

Argentina, Brazil, India, Israel, Pakistan and South Africa are thought to have developed the capacity to produce nuclear weapons.

The wording of the weekend's final document, agreed only after prolonged discussion, toned down

future hopes for nuclear disarmament with focus on the summit meeting in Geneva on November 19.

President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, and on the nuclear arms control talks between the two powers which entered their third round in Geneva last week.

The NPT conference did agree on several measures to reinforce action against the spread of nuclear weapons and to promote peaceful uses of nuclear energy.

The possibility of extending the sophisticated system of safeguards operated by the International Atomic Energy Agency (IAEA) to control the manufacture and movement of nuclear materials is to be evaluated. The nuclear powers offered to accept more safeguards.

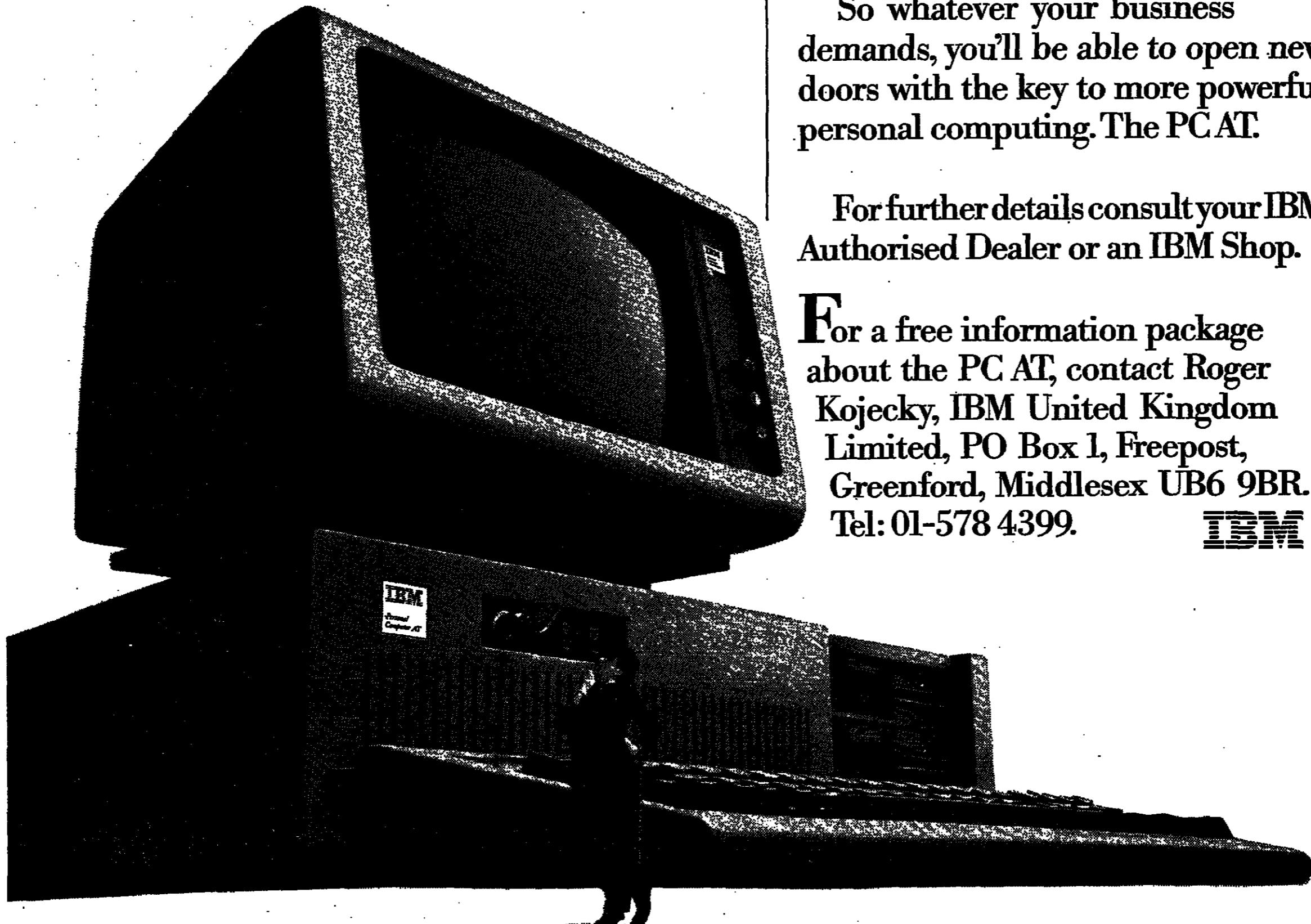
The IAEA is to set up a working group to examine ways of helping developing countries to make use of nuclear energy. The conference recommended the establishment of a fund to help to finance developing countries' nuclear programmes.

# The PC AT. The key to more powerful personal computing.

The IBM Personal Computer AT is one of the most powerful personal computers we've ever produced.

It was designed with a superb new keyboard to help you manage large amounts of information, either independently or connected to other IBM PCs with the IBM PC Network.

In fact, the PC AT can number crunch to the tune of 750,000 instructions per second - 3 times faster than earlier PCs. Quite a comfort when you're faced with mountains of paperwork.



And with all that extra speed you can access a lot more information in a lot less time. The PC AT is available with a 20-megabyte fixed disk, or if your needs increase, you can add another 20-megabytes, giving enough storage to hold 20,000 type written pages. That's as much as some mini computers.

With so much vital information stored and processed, the PC AT comes with lock and key that lets you secure both data entry and retrieval without closing down the system.

So whatever your business demands, you'll be able to open new doors with the key to more powerful personal computing. The PC AT.

For further details consult your IBM Authorised Dealer or an IBM Shop.

For a free information package about the PC AT, contact Roger Kojecky, IBM United Kingdom Limited, PO Box 1, Freepost, Greenford, Middlesex UB6 9BR. Tel: 01-578 4399.

**IBM**

## WORLD TRADE NEWS

John Elliott reports on the lengthy haggling which led to Boeing losing the Indian Airlines contract

### Fine tuning of prices brings a coup for Airbus

**AIRBUS INDUSTRIE** has pulled off one of the aircraft industry's most impressive coups with its success at the weekend in snatching from Boeing of the U.S. an Indian Airlines order worth up to \$1.6bn (£1.16bn).

The order is for delivery in 1989 of 19 of its 162-seat A-320 aircraft which has yet to fly, followed by an option for another 12 in 1990.

The aircraft will be powered by two engines from the new international aero engines consortium that includes Rolls-Royce of the UK and Pratt and Whitney of the U.S., as well as other European and Japanese companies.

A year ago Boeing was celebrating winning the order for its 208-seat 757 aircraft against Airbus after months of negotiating and extensive price cutting.

It had just lost another order from Air India, the country's international carrier, to Airbus but there seemed to be political logic in the two airlines going to different countries for their aircraft. It was believed that the choice was backed by Prime Minister Mr Rajiv Gandhi, a former Indian Airlines Boeing 737 pilot who is also Minister for Aviation.

Last year's order to Boeing was for 10 to 12 aircraft and the American company received a letter of intent and a \$300,000 deposit (now to be refunded).

A \$120m order was subsequently promised to Rolls-Royce for its RB-211-535E4 engines. (Rolls defeated Pratt and Whitney which this year improved its offer to such an extent that it would almost certainly have won the order away from Rolls if the Boeing deal had gone ahead.)

To win the order, Boeing had reduced its sticker (or list) price from \$42m per aircraft at current prices to \$34m, including an estimated \$8m for the airlines twin engines. The total order was said to be about \$560m.

But before the deal was approved by India's Public Investment Board and the Cabinet, Airbus struck back and offered its planned 162-seat A320. This is more of a direct competitor with the Boeing 757 than the existing A300-200 and Airbus 300s (both of which it already flies) at not cost to ride it over. Its expected passenger growth of 11.5 per cent a year. This free leasing offer forced the Indian government to take the new bid seriously.

Under the deal now concluded

the West German national airline Lufthansa has signed a contract for the purchase of 22 Airbus aircraft and placed options on 28 others. The deal, signed late on Friday in Munich, is worth \$1.3bn (£948m). Lufthansa said:

"Under the contract, the

government-owned airline bought 15 Airbus A320 jets and placed options for 25 more of the same type. It also purchased seven Airbus A300-600 aircraft.

Earlier this week, Lufthansa signed a contract to buy 10 Boeing 737-300s.

the bill of up to \$60m for the leasing will be paid by Indian Airlines but will be refunded by Airbus through a cut in the price of each new aircraft delivered.

Boeing replied late last year

that India would do better to buy proven 757s immediately rather than face the risk and hassle of absorbing untried technology and also argued its aircraft was a more suitable size. It also offered to buy back all the 757s in 1992 and replace them with the more advanced aircraft called the 777.

By this time, Indian Airlines had rethought its purchasing strategy and decided to go for a bigger initial order, so Boeing in June extended the \$24m

### BAe in talks on £7bn Soviet deal

**BRITISH AEROSPACE** and the Soviet Union have had talks about the possibility of producing the Bae advanced turboprop (ATP) airliner under licence in the Soviet Union, Lynton McLaren writes.

Up to 1,000 aircraft, worth £7bn, could be involved, Bae said yesterday.

The talks have been under way in Moscow and England since the Farnborough air show last autumn. Soviet officials approached Bae at the show for talks about the

airliner. Several meetings have taken place subsequently, with Bae represented by divisional directors from Woodford, Manchester, where the ATP is being built.

Further contacts were made at the Paris air show this summer on the dialogue continues. The talks have been "very cordial and involved prospects for the complete production of the ATP under licence in the Soviet Union," Bae said.

Bae has had assistance and advice from the Government in its talks with the Soviet Union. "The Department of Trade and Industry has been involved and we have had no objection from the Government about our talks with the Soviet Union," the company said.

The ATP would give "no technological advantage to the Russians," it said.

The first 64-seat ATP is on the final assembly line at Bae's Woodford factory. Its maiden flight is scheduled

for next August. The Soviet deal would be the first major contract involving western civil aircraft in the Soviet Union since the end of the Second World War.

The Soviet officials talking with Bae have not mentioned the number of ATPs they would want to build, but up to 1,000 Antonov AN-14 and AN-26 short-haul airliners need replacing, Bae said.

### S. Africa expects to raise R400m from surcharge on imports

BY ANTHONY ROBINSON IN JOHANNESBURG

A 10 per cent import surcharge which will affect an estimated 55 per cent of imports into South Africa comes into effect today, following last Friday's announcement by Mr Barnard du Plessis, the Minister of Finance. The surcharge, levied on all goods not bound by the terms of the General Agreement on Tariffs and Trade (Gatt), is expected to raise R400m (£112.3m) over the next six months.

The latest moves are part of the Government's broader strategy of reflating the economy in a manner which increases domestic employment with the minimum deterioration in the balance of payments. The Government has announced its intention to inject a further R1bn into upgrading black housing and infrastructure over the next five years. Reducing the housing shortage in black areas and encouragement of black urbanisation are now seen as the most effective means of reducing political tension and raising employment and as part of a shift towards a less import-dependent economy.

The surcharge is expected to further depress import demand already reduced as a result of the domestic recession and the sharp depreciation of the rand over the past year.

But the main purpose of the import surcharge is to raise extra revenue which is anticipated to cover the cost of a R500m refinery package which will be spent on special employment creation projects and direct relief for the unemployed.

The Treasury has earmarked R500m in addition to the R400m to be raised from the surcharge.

Announcement of the refinery package was accompanied by a 1 per cent drop

### Committee rejects proposal for British export bank

BY CHRISTIAN TYLER, TRADE EDITOR

THE BRITISH Government has been advised that there is little demand and no need for a special British export bank.

That is understood to be the conclusion of a committee set up by ministers, headed by the chairman of Mr Kit Farrow, an assistant director of the Bank of England.

Ideas for an institution to deal exclusively in export finance have been around for some time.

Several other developed countries have their own export-import banks, including the U.S. and Japan.

But clearing banks and most of the merchant banks in London were lukewarm about the idea, arguing that an export bank would be superfluous. They may also have been afraid that if such a bank should succeed it would eat at their expense.

The most active promoter of the idea was Morgan Grenfell, which maintained that an export bank could borrow at even finer rates than the commercial banks, because repayment of all

its loans would be insured by Britain's Export Credit Guarantee Department (Ecg).

It reserves the need for a specialist in free market financing at a time when the subsidised lending system permitted by the Organisation for Economic Cooperation and Development was proving no more attractive than commercial lending.

It also envisaged the bank routinely raising funds in the Eurobond market and being able to overcome the technical problem of matching regular borrowing with erratic lending.

The Farrow committee was set up last year by Mr Paul Channon, the UK Trade Minister, when he announced that the Government would not be implementing the main recommendations of another government-appointed committee for reform of the Ecg.

Ministers are expected to announce their decision on the Farrow committee's report in the autumn.

### EEC imposes restrictions on imports of Turkish clothing

BY QUENTIN PEEL IN BRUSSELS

THE European Commission is imposing strict limits on imports of clothing from Turkey, the largest external supplier of the EEC, following the breakdown in negotiations for voluntary restraint.

The new restrictions, effective from last Saturday, will hit imports of T-shirts, pullovers, trousers and shirts and bed linen.

Specific limits have also been drawn up for Turkish sales of underwear and dresses to the UK, socks and underwear to West Germany and dresses to France.

The action follows three abortive rounds of talks with

Turkish clothing and textile manufacturers.

Mr Willy de Clercq, the European Commissioner for external relations, said the EEC still wanted to reach a negotiated settlement with Turkey, the largest textile supplier after Hong Kong and Portugal.

Commission officials said Turkish textile exports to the Community had increased dramatically in recent months, threatening to cause serious damage to EEC producers.

Imports of pullovers in the first six months of 1985 from Turkey amounted to 78 per cent of the total for the whole of 1984, and exports of shirts to 71 per cent.

### SHIPPING REPORT

#### Saudi stance on Opec lifts oil tanker market

FINANCIAL TIMES REPORTER

THE OIL tanker market has been encouraged by reports that Saudi Arabia plans to maintain its Organisation of Petroleum Exporting Countries (Opec) quota, and there is some hope that inquiries for larger tankers will improve over the coming weeks, according to broker E.A. Gibson.

However, the level of inquiries for VLCCs (Very Large Crude Carriers) and VLCCs (Very Large Crude Carriers) loading out of the Gulf faded last week and falling demand caused rates to slide. The last fixture reported by Gibson was for a 236,000-tonner from the Gulf to Taiwan at Worldscale 34 compared with 37 for a similar fixture the previous week.

There were signs that transatlantic rates for grain shipments improved last week, according to Denholm Coates. An increase in inquiries for coal and ore in the Atlantic region was reported.

### World Economic Indicators

	TRADE STATISTICS				
	July 85	June 85	May 85	July 84	
U.S. \$bn	Exports	17,412	17,438	17,414	19,154
	Imports	20,426	20,425	20,425	21,334
	Balance	-2,216	-1,987	-1,987	-2,180
UK £bn	Exports	5,945	5,957	5,957	5,159
	Imports	5,995	6,008	6,008	5,393
	Balance	-50	-41	-41	-232
Japan \$bn	Exports	15,279	14,447	14,432	14,802
	Imports	16,280	16,481	16,485	17,629
	Balance	-901	-1,034	-1,037	-2,822
W. Germany DMbn	Exports	4,239	4,216	4,236	4,272
	Imports	4,789	4,424	4,416	4,557
	Balance	-550	-308	-307	-444
France FFbn	Exports	74,30	75,50	75,50	76,44
	Imports	78,10	73,90	77,00	69,44
	Balance	-3,80	+1,99	-1,20	+6,42

**Innovation.  
A Richard Ellis Tradition.**

As leading international property advisers, our assignments come from many quarters. Industrial, commercial, financial. And, not least, Governmental.

We have long served the British Government, both at home and abroad.

We have advised the Commonwealth of Australia. The Governments of the French Republic, and of India. The Federation of Malaysia. The Kingdom of Spain.

In each instance, Richard Ellis are retained to advise on commercial property transactions, and corresponding financial matters.

And Governments require independent, impartial advice of the highest level.

It is this quality of objective reporting, together with an innovative approach, that has made leading City firms — and Richard Ellis in particular — so highly regarded on an international level. And not only among individual legislators, either.

We have also acted for the World Bank. For NATO. For the United Nations.

Organisations which act as advisers to governments, know themselves how essential accurate advice is.

Richard Ellis, Chartered Surveyors.  
64 Cornhill, EC3. Berkeley Square House, W1.  
Tel: 01 629 6290.



## These two told us what we could do with our components.

On the left is Stuart Wood and on the right Brian Passmore.

We first met them at the National Exhibition Centre over a year ago.

"Excuse me," Stuart said, "but we are very interested in your equipment and we have some ideas..."

We pricked up our ears.

Stuart and Brian, two electronic engineers running their own control systems manufacturing company in South Wales, pointed out that our frequency inverters could be combined with other components in an enclosure to create a useful new product.

We liked what they said and the designs they produced.

Today we are doing business together.

We tell you this because we want to tell you something else.

Mitsubishi Electric (UK) is a British company meeting British needs.

This financial year our turnover will exceed £100 million. We supply products for consumers, for industrial systems, for offices and shops, and even for other high-technology manufacturers.

And we are terrific exporters.

Last year our factory at Haddington,

20 miles from Edinburgh, where we make colour television sets, exported no less than 20% of its production to West Germany, Switzerland, Benelux, Portugal, France and Ireland.

This factory is now the town's major employer.

Then there is our newer factory producing VCRs at Livingston.

Here we employ 200 workers, nearly all of whom are recent school-leavers. Half of our 1984 production was exported and this year we're looking for that to increase to 66%.

Not a bad record, is it, for a company that has existed in Britain for only eight years?

From our very first weeks in operation we have pursued a three-part approach.

To import what the British market wanted, as opposed to what we wanted to import.

To invest in manufacturing facilities which make economic sense and in British staff (currently over 95%) and in British know-how.

And to offer ourselves as partners in co-developments which are profitable to British businesses as big as British Telecom

International and as small as that run by Stuart and Brian, as well as to ourselves.

Our chairman, Sir Peter Parker, puts it this way: "High technology has made the world a global village... this village will only prosper if people realise that fact and grow from it."

Of course, we are part of Mitsubishi Electric Corporation, one of the world's leading and most experienced electrical and electronics manufacturers.

Mitsubishi produce everything from semi-conductors to satellites, from car radios to computers.

We invite you to find out more by writing for our recently published report on our activities.

It's yours free for the asking. Just write to Steve Crowther, Mitsubishi Electric (UK) Ltd, Hertford Place, Maple Cross, Rickmansworth, Herts, WD3 2BJ.

Or alternatively, if you think we could do business together, give him a ring on 0923 770000.

As we've demonstrated, we think it pays to talk to strangers.

 **MITSUBISHI**  
**ELECTRIC(UK)LTD**



When India first embarked on the high seas her rich treasure chest of muslin, ivory, perfume and spices found a ready market in hubbing ports as far reaching as Babylon, Greece, Rome, Arabia, Persia and China. Centuries have passed by and tides have turned, but the tradition of Indian export still rides the crest. Today, India ranks among the major industrial nations of the world. With the third largest number of scientific and technical manpower, after the USA and the USSR, India can offer products with the best available expertise and technological input that match the world standards. That is why, the world buys over \$ 7500 million worth of sophisticated goods from India every year.

#### Capexil on the High Seas

And Capexil, the Indian organisation for export promotion of chemical based allied products has firmly anchored itself to the business of supplying the finest quality of Indian products to the world market. From auto tyres or asbestos products, belting or beryllium ceramics or crushed bones and canvas footwear, furniture or fireworks, glass or gelatine, paints or paper, oil hoses or asbestos, plywood or processed minerals, stationery or safety matches, veneer or vacuum flask.

Let Capexil be your guide. Capexil can familiarise you with Government policies and procedures. In fact, Capexil will help you locate the right supplier to match your specific product requirement and ensure fast delivery.

So, as you venture on your quest for quality goods — look to the Indian shoreline. Capexil will skipper you through.

For more information contact:



Chemicals & Allied Products Export Promotion Council

World Trade Centre 14/18 Ezra Street Calcutta 700 001, INDIA  
Phone : 26-773/34/35, Grams : CAPEXIL Telex : 421-4368  
AS/CL/2/85

## THE TASTIEST GIFT OF ALL

What more delicious surprise could you give your close family, friends and business associates back home than a gift of delicious food and wine from the Hamper People of Norfolk? You can choose from sumptuous hampers crammed with the finest delicacies to classic pairings of Stilton and port. And it's so easy. Just choose from our new fully illustrated brochure and we'll do the rest. We'll take care of all delivery arrangements and even put in a personal card from you.

Send for our free full-colour brochure and see for yourself the 112 tempting ideas we can supply.

Name \_\_\_\_\_ Tel. \_\_\_\_\_  
Address \_\_\_\_\_

**The HAMPER PEOPLE** of Norfolk  
Send to Personal Gift Section, THE HAMPER PEOPLE OF NORFOLK, Strumpshaw, Norwich NR12 4AG Telex 873633 Hamper G

## Fowler hints at amended social security changes

BY ROBIN PAULEY

MR NORMAN FOWLER, Social Services Secretary, yesterday gave the first sign that the Government might be prepared to how to pressurise and revise some of its proposed changes to the social security system.

He indicated that cuts in housing benefit, particularly those affecting pensioners, might be reconsidered, along with the proposal to give a lower level of income support benefit to the under-25s.

But Mr Fowler gave no sign of giving way in the avalanche of objections to plans to abolish the state earnings-related pension scheme (Sers).

He said in a BBC television interview that the abolition of Sers was being "very gradually and generously phased" so that nobody's pension would be affected until the next century.

Many of the 6,000 responses to Mr Fowler's green paper (discussion document) on social security reform have pointed to the hardship which will result from giving the under-25s a lower level of benefit.

Mr Fowler said these proposals, including a £50m cut in the 25m housing benefit budget, were not "set in concrete" and there was still time to consider them.

He said his reviews were not just an exercise in cuts, but he repeatedly refused to guarantee that any savings from the reviews would be "wiped out" within the 25m a year social security budget to give extra help to the very poor rather than being handed to the Treasury to help to pay for tax cuts.

## Pressure on exporters

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

FURTHER EVIDENCE that export order books are coming under pressure is shown in the Confederation of British Industry's (CBI) latest survey of manufacturers.

In monthly trends inquiry of 1,650 companies that show about a third of the companies believe that their export order books are below normal for the time of year.

Although about half report that export orders are normal, a balance of 13 per cent say that orders are below normal. This is a significant deterioration from the results in the spring, when a balance of about 8



Norman Fowler: Time to reconsider'

per cent said export order books were better than usual.

Mr David Wigglesworth, chairman of the CBI's economic situation committee, said: "This is a further sign of the difficulties faced by exporters in the wake of high interest rates, a stronger pound and volatile exchange rates."

"It is vital that employers keep a grip on pay increases if they are to avoid a worsening of their competitive position against overseas rivals."

A firm decision by ministers not to proceed with further union legislation would strengthen the hands of moderates within the TUC general council who believe that unions have come to terms with many of the reforms introduced by the Government.

## Measures to toughen union law shelved

By Our Labour Staff

CHANCES of a fourth trade union Act during the present parliament are receding rapidly.

Lord Young, Employment Secretary, has told his senior officials that he sees no need for further trade union legislation in the foreseeable future.

This marks a significant change in priorities for the Government and could pave the way for a more relaxed relationship with the Trades Union Congress (TUC) ahead of the next general election which will take place before the spring of 1988.

Mr Tom King, Lord Young's predecessor, said in June that he was considering further trade union legislation guaranteeing every union member the right to work despite a strike; call, protection against the abuse of the closed shop; proper management of union funds and a decent standard of internal democracy within unions.

Some of these reforms were intended to meet what ministers saw as specific abuses such as the attempt by the miners' union to discipline members who had refused to strike and the allegations of malpractice this year after the initial ballot for the general secretary of the Transport and General Workers' Union.

In addition, the Government is committed to consultations about making strikes in essential services more difficult.

Ministers had never set out a timetable for this additional legislation, but the consultation on essential services had been expected in the autumn. This appears now to be less likely and proposals on the other measures are expected to be even further delayed.

Ministers now believe that existing trade union reforms are working well, as seen for instance in the recent vote against strike action by British Rail guards, and so the need for further legislation has strongly lessened.

A firm decision by ministers not to proceed with further union legislation would strengthen the hands of moderates within the TUC general council who believe that unions have come to terms with many of the reforms introduced by the Government.

## UNION ISSUES 'DON'T STRIKE' CALL TO MEMBERS

# Threat of a large-scale Liverpool strike fades

BY NICK BUNKER AND DAVID THOMAS

THREATS of a large-scale stoppage by Liverpool City Council's workers lessened last night after regional officials of the General, Municipal and Boilermakers' Union (GMBU) instructed 3,500 members working for the city not to strike.

This marks a significant change in priorities for the Government and could pave the way for a more relaxed relationship with the Trades Union Congress (TUC) ahead of the next general election which will take place before the spring of 1988.

Mr Tom King, Lord Young's predecessor, said in June that he was considering further trade union legislation guaranteeing every union member the right to work despite a strike; call, protection against the abuse of the closed shop; proper management of union funds and a decent standard of internal democracy within unions.

Some of these reforms were intended to meet what ministers saw as specific abuses such as the attempt by the miners' union to discipline members who had refused to strike and the allegations of malpractice this year after the initial ballot for the general secretary of the Transport and General Workers' Union.

In addition, the Government is committed to consultations about making strikes in essential services more difficult.

Ministers had never set out a timetable for this additional legislation, but the consultation on essential services had been expected in the autumn. This appears now to be less likely and proposals on the other measures are expected to be even further delayed.

Ministers now believe that existing trade union reforms are working well, as seen for instance in the recent vote against strike action by British Rail guards, and so the need for further legislation has strongly lessened.

A firm decision by ministers not to proceed with further union legislation would strengthen the hands of moderates within the TUC general council who believe that unions have come to terms with many of the reforms introduced by the Government.

Government hopes that any strike in Liverpool will be poorly supported and of relatively short duration are clearly shared by key figures in the Labour Party, although this may not be easily detected in statements made by Labour MPs and party officials, like Owen White.

There is also a broad consensus, covering most of the political spectrum, that the decision by Mr David Steel, the Liberal leader, to visit Liverpool in the hope of finding a solution to the city's financial crisis has no realistic chance of success.

Mr Kenneth Baker, the Environment Secretary, is standing firm on his decision not to advance the £25m needed to keep Liverpool going to the spring. The Liverpool crisis is certain to lead to emergency resolutions at the Labour Party Conference which opens in Bournemouth on Sunday.

Any call for a general strike aimed at forcing the Government to intervene and provide the money needed to keep Liverpool's services going is certain to be resisted by Mr Neil Kinnock, the Labour leader.

action without a united front," a GMBU spokesman said.

The union is to seek urgent discussions with council leaders and will report back to Mr John Edmunds, GMBU national officer for the public services and general secretary-elect. It is expected that this process will take about two weeks.

Liverpool has been heading for financial ruin since June, when Labour councillors approved a £285m budget but voted for a rate (local property tax) increase of only 2 per cent. That left a deficit of more than £100m after the council incurred huge government penalties for overspending.

Mr Tony Byrne, the council's finance committee chairman, said yesterday: "Whatever happens this week, we won't have enough money to last until the end of the year unless the council does things we are simply not prepared to do, such as sacking thousands of workers."

It is understood that as yet senior council officials and unions have only the sketchiest plans for maintaining essential services, including burial of the dead, refuse collection and residential homes, during a strike or after bankruptcy.

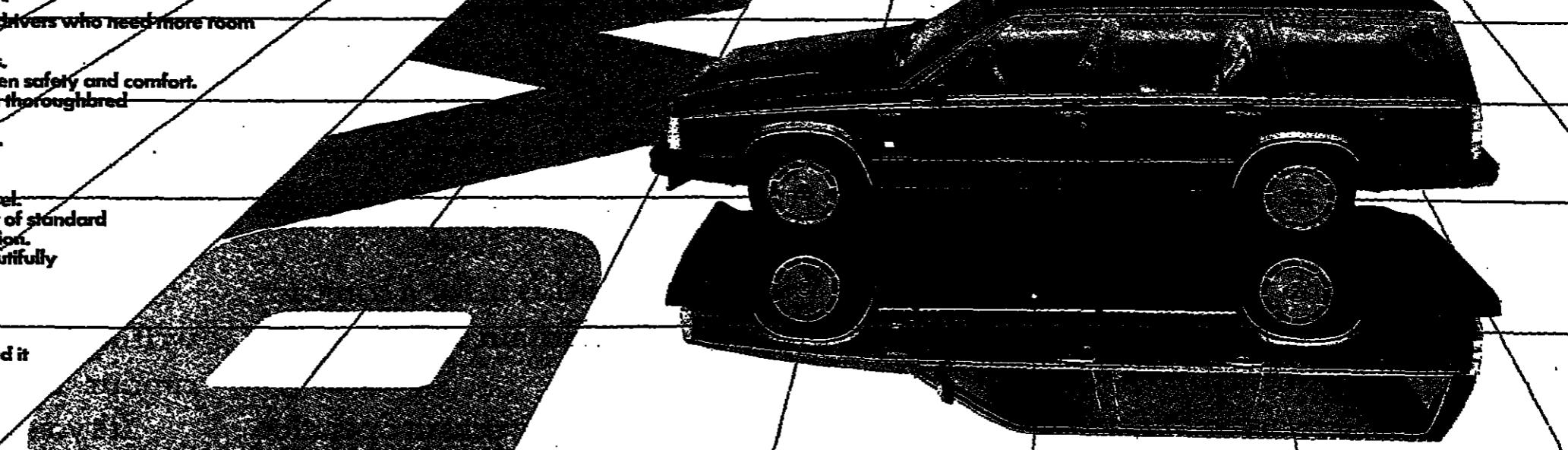
Mr David Hart, general secretary of the National Association of Head Teachers, has already written to the council, saying that a barrister has advised that the city would be acting illegally if it failed to pay teachers or keep schools open as required under the 1944 Education Act.

Results are also expected today of ballots by the 2,000 members of the GMBU who are due to vote on whether to go on strike. Mr Byrne has repeatedly rejected the move because, he claims, it would mean an end to the council's ambitious Urban Regeneration Strategy, which has built 3,000 new council homes since Labour took power in April 1983.

The other option was to cut expenditure to £222m. It would mean just 10 per cent off the £271m budget, he said.

## A declaration of independence

Now there is a luxury car for drivers who need more room but accept no compromise. To begin with it has five doors. It carries five adults in unbeaten safety and comfort. It performs and handles like a thoroughbred with the additional edge of superb Volvo predictability. There is a complete choice of power engines. Petrol, Petrol Turbo, Turbo Diesel. It has the same impressive list of standard features as the four-door version. And not least - it is just as beautifully quiet inside. We call it an Estate. Although that doesn't give you the whole picture. Perhaps we should have called it a five-door luxury sedan. You name it. Whatever you call it, it's your declaration of independence.



The picture shows a 760 GLE Estate. The real Volvo 760 GLE has been specially developed for the European market to market. They are available in the 760 and Intermediate coupé plus Stationwagon body styles. Newcomers to the road since 20 years, according to the Swedish Motor Vehicle Inspection Company. For personal export, please contact your nearest Volvo Dealer or Volvo Service & Diplomatic Sales, S-403 08 Göteborg, Sweden.

**VOLVO**  
Making Cars Safer

**BUSINESSMAN'S DIARY****UK TRADE FAIRS AND EXHIBITIONS**

Current  
Harrogate Fashion Fair (01-637 2400) until September 25 Exhibition Centre  
September 28-October 1 British Footwear Fair (01-739 2071) Olympia  
October 6-18 Promotional and Incentive Merchandising Exhibition - PRIMEX (0632 671081) Kensington Exhibition Centre  
October 8-19 INTERNEPCON Conference and Exhibition (01-891 5051) Brighton  
October 8-11 Repro Workshop 85 — the London Printing Show (01-647 1011) Olympia  
October 8-11 Technology Engineering Fair (01-891 5051) NEC, Birmingham

**OVERSEAS TRADE FAIRS**

Current  
International Office Equipment Exhibition - SI-COB (01-891 5064) until September 27 Paris  
International Exhibition of Foreign Technology and Equipment (01-486 1851) until September 28 Chengdu, China  
International Airport Construction and Equipment Exhibition - INTER-AIRPORT (0727 63213) Frankfurt  
September 27-October 1 International Toy Exhibition and Fair - INTERPLAYEXPO (021 703 6707) Budapest  
September 28-October 2 International Ladies Ready-to-wear Clothing Exhibition (Paris 1) 268 0473) Paris  
October 16-19 International Industrial Electronics and Electro Techniques Trade Fair (01-977 4551) Vienna

**BUSINESS CONFERENCES**

September 25 BST: Structural use of concrete (01-629 8000) Wembley Conference Centre  
October 1 Longman Seminars: Liability Insurance (01-342 4111) Barbican Centre, EC2  
October 1 Seminars for Secretaries: To Improve, motivate and reward (01-356 0134) Cafe Royal, W1  
October 2 Energy Efficiency Office: Energy efficiency in the paper industry (01-211 4973) Strand Palace Hotel  
October 8-9 Westrade Fairs: U.S. market opportunities—a seminar on transatlantic direct investment and trade (0823 77831) City of London  
October 10 James Morell Associates: Business forecasts for the motor trades to 1990 including prices and running costs (01-236 6890) Motor Conference Centre, SW1  
October 10 Metal Bulletin Conferences: EEC steel—back to a free market? (01-632 0525) Tara Hotel, W8  
October 14-15 Euromoney Conferences: Export Finance (01-236 3286) Grosvenor House Hotel  
October 17 FT Conference: Fourth retail banking conference—the economics of financial services (01-621 1355) Inter Continental Hotel, W1  
October 16-18 Risk Research Group: Solvency Aspects wishing to attend one of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

**Financial Times Conferences****SPACE : COMMERCIAL BENEFITS FOR INDUSTRIES WORLDWIDE**

London—November 18 &amp; 19 1985

The changing climate for space activities and the commercial benefits for industries worldwide will be the subject of the Financial Times Space Conference to be held in London in November. This two-day meeting will be chaired by Dr Geoffrey Pardoe, managing director of General Technology Systems Limited, and Mr Roy Gibson, former director of the European Space Agency. Key issues to be debated include:

- The prospects for large-scale "space industrialisation" in the 1990s
- The most important new market areas opening up for unmanned satellites
- How Government regulations will affect the commercialisation of space
- The potential for companies in areas such as computers, materials and robotics in supplying expertise to the world's space programmes
- How non-aerospace industries such as pharmaceuticals and materials could be affected by developments in space.

Speakers will include: Mr Philip E. Culbertson, associate administrator for the Office of Space Station, NASA; Dr George van Reeth, director of administration, European Space Agency; Dr Maxime Faget, president, Space Industries Inc.; and Mr Richard Colino, director-general, Intelsat.

**ELECTRONIC FINANCIAL SERVICES**

London—October 21 &amp; 22 1985

Two additional speakers will be addressing this high-level conference. Mr Richard Pickles, chairman of the Retail Consortium Technical Working Committee, will join Mr David Robinson, Mr Alan Miller and Sir Gordon Barrie in the forum on EFT/POS. Mr Michael Bryant, European treasurer of Hertz Europe, will be given the user's view of future cash and treasury management systems.

All enquiries should be addressed to:

The Financial Times Limited  
Conference Organisation  
Minster House, Arthur Street  
London EC4R 9AX

Tel: 01-621 1355 (24-hour answering service)  
Telex: 27347 FTCONF G  
Cables: FINCONF LONDON

**Grosvenor takes lease claim to Strasbourg**

BY RAYMOND SNODDY

By Raymond Hughes,  
Law Courts Correspondent  
UK GOVERNMENT lawyers will be back in action in Europe today, engaged in their now familiar task of defending on behalf of the present Conservative administration, a measure passed by a previous Labour government.

This time the battle is over the 1987 Leasehold Reform Act, which enables people with long leases of houses to become home-owners by buying their freeholds.

Today and tomorrow the European Court of Human Rights in Strasbourg will hear arguments on a complaint by the Grosvenor Estate, London's largest private landlord, that the Act violated the right to peaceful enjoyment of its property guaranteed by the Human Rights Convention.

It will be the third time in four months that the Government has been before European judges to defend Labour measures.

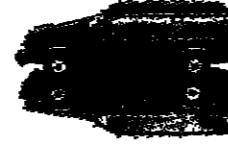
Last week at the European Court of Justice in Luxembourg, the dispute concerned a 1978 ban on the export of North Sea oil to Israel.

In June, at the Strasbourg court, the Government defended Labour's 1977 Aircraft and Shipbuilding Industries Act against complaints from former shareholders that the compensation they received on nationalisation was grossly inadequate and unfair.

The today's case, as in the one in June, the Government goes into the hearing with a head start — the Human Rights Commission, to which complaints go for a first ruling having rejected the Grosvenor Estate's claim.

The commission held last year that the Labour Government's view that people with long leases had a "moral entitlement" to buy their freeholds legitimised its decision that the 1987 Act was needed in the public interest.

Grosvenor Estate owned by the estate of the Second Duke of Westminster, owns several thousand properties in Belgravia and Mayfair, as well as others elsewhere in England and abroad.



**Volvo 760 GLE Estate. Tax-free.**  
When going abroad, whether for work or leisure, you may qualify to buy a new car tax-free.

Buying through Volvo Tourist & Diplomat Sales will save you a lot of bother. You can safely leave all the paperwork to us.

We take care of all the routine work such as insurance and temporary registration plates.

It saves you time, trouble and sometimes money.

The Volvo Tax-Free Handbook contains everything you need to know about buying a new Volvo through Volvo Tourist & Diplomat Sales. It also contains a full colour presentation of the cars and accessories. **THE VOLVO TAX-FREE HANDBOOK** Get it free by sending in the coupon.

To Volvo Tourist & Diplomat Sales,  
S-402 05 Göteborg, Sweden. Please send me a free copy of the handbook.

Name \_\_\_\_\_  
Address \_\_\_\_\_  
Zip Code \_\_\_\_\_  
City \_\_\_\_\_  
Country \_\_\_\_\_  
Phone \_\_\_\_\_  
Maturity \_\_\_\_\_

**VOLVO**  
Volvo Cars

**Tyndall Bank**  
(Isle of Man) Ltd  
Kingsland Road, Douglas  
Isle of Man Tel: 0624 22201  
Interest Rates  
Sterling Money Account 11.125%  
Dollar Money Account 7.00%

**UK NEWS****Unclear future for big-screen TV**

A LARGE mobile satellite dish parked outside the historic front of King's College, Cambridge, at the weekend was a tangible symbol of the new disagreements now coming to a head over the television set of the future.

The dish gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcasting Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

The picture gave 400 delegates to the Royal Television Society's convention the first demonstration from a satellite of a new wider, sharper television picture developed by the Independent Broadcast Authority (IBA), which regulates Britain's commercial television and radio.

MERGING  
WITH  
WILLIAMS & GLYN'S  
PRESENTS A  
SLIGHT DILEMMA.  
How TO  
CELEBRATE THE  
OCCASION.

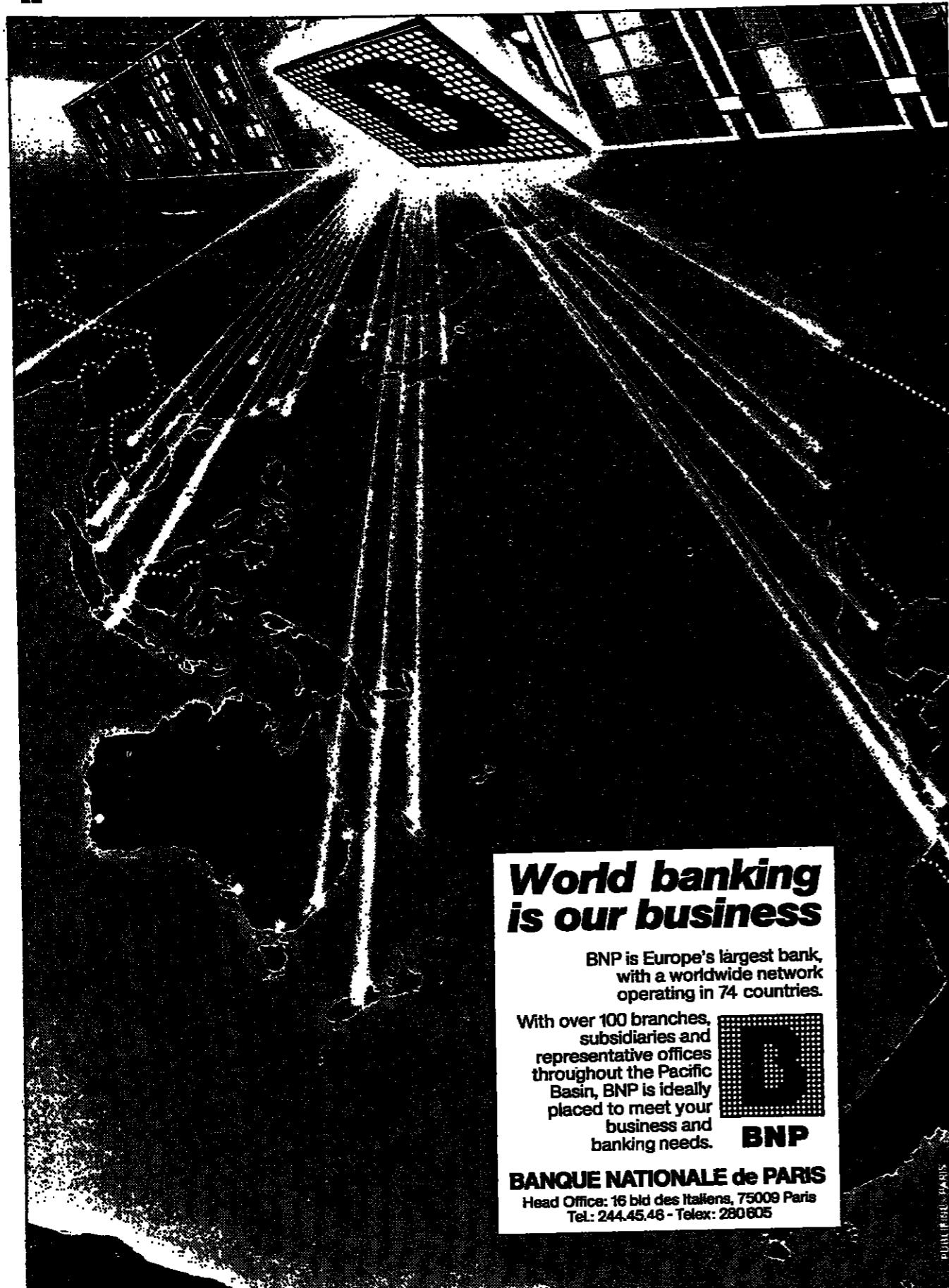


*Williams & Glyn's and The Royal Bank of Scotland are merging on September 30th. This will mean more branches, more facilities and even more of the friendly personal service for which we are both already famous. We feel that this calls for a small celebration, which does pose one minor problem. But then we've always enjoyed solving problems.*



**The Royal Bank of Scotland**  
*The new British Bank*

THE ROYAL BANK OF SCOTLAND PLC REGISTERED OFFICE 42 ST ANDREW SQUARE EDINBURGH EH2 2YE

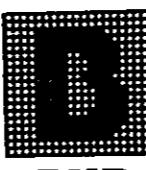


## World banking is our business

BNP is Europe's largest bank, with a worldwide network operating in 74 countries.

With over 100 branches, subsidiaries and representative offices throughout the Pacific Basin, BNP is ideally placed to meet your business and banking needs.

**BANQUE NATIONALE de PARIS**  
Head Office: 16 bld des Italiens, 75009 Paris  
Tel: 244.45.46 - Telex: 280605



## Airlines queue for BA cash aid

By Michael Dornon, Aerospace Correspondent

THE CIVIL Aviation Authority (CAA) is to start a series of public hearings in London on October 1 in response to a large number of applications by independent airlines for shares in the £1.75m cash support that British Airways plans to give to help them develop new air routes.

The BA offer was first announced a year ago in the Government's White Paper (policy document) on Airline Competition Policy, as a means of promoting the development of new short-haul international air routes from the main regional airports.

It involves BA paying as much as £450,000 per route for each of 15 new routes, spread over three years, or a total of £1.75m.

The aim is to find new international routes from regional centres that could be developed to the overall benefit of the UK, but which are not suited to BA's larger aircraft and are more tailored to the smaller independent airlines' methods of operation.

The airlines seeking shares in this BA cash support include: Ace Aviation (Glasgow to Gothenburg and Brussels); Aerotime (Glasgow to Brussels and Frankfurt); Air Ecosse (Manchester-Cork); Air-UK (Glasgow-Frankfurt); Birmingham Executive (Birmingham to Gothenburg, Oslo, Düsseldorf, Frankfurt and Paris); British Air Ferries (Aberdeen to Rotterdam); Connair (Birmingham to Rotterdam and Manchester to Rotterdam and Antwerp); Dan-Air (Manchester to Dublin, Oslo and Stockholm); Euroair (Aberdeen to Esbjerg, Denmark); and Peregrine (Aberdeen to Gothenburg and Stockholm).

Within this space of applications there is a complex pattern of objections and representations between the various airlines. As a result, the public hearings will be lengthy. The CAA has set aside 21 days for them.

To benefit from BA's cash aid, the airlines involved have first to win the route licences from the authority, which means they must satisfy it as to their fitness and financial stability.

The CAA will be free to withhold a recommendation for aid if it feels that any independent airline given a route is capable of financing its development from its own resources.

## UK NEWS

# Soft loans drawback to export subsidies plan

By CHRISTIAN TYLER, TRADE EDITOR

A NEW mechanism for subsidising export loans, designed to meet fierce and prolonged complaints from British industry, is near completion, according to City of London bankers.

Ahead of a government announcement, however, "is disappointment that no extra funds seem likely to be made available for soft loans."

The mechanism being worked out by civil servants after advice from the banks is designed to give British companies a better chance when bidding against competitors, especially Japanese and French, for big projects in the developing world.

It may also, as Mr Leon Brittan, Trade and Industry Secretary, indicated recently, widen the part of the aid budget of the Overseas Development Administration.

The ATP allocation is £28m for the present financial year. Any increase would probably have to come out of the bilateral aid budget, which ministers say is already stretched.

If there is no new allocation of money, now or after the forthcoming public expenditure review,

some leading exporters and their bankers will be greatly disappointed.

The majority, however, appear to be more worried by the tardiness of the present procedure than by the size of the budget. "From our point of view it's getting the funds early enough and quickly enough that matters," a Confederation of British Industry (CBI) official said.

Ministers propose to streamline the inter-departmental procedure for releasing ATP money. As already announced, they are adding China and Indonesia - and possibly others - to the list of countries already eligible for subsidised loans.

The new system is creating problems, however, at the Export Credit Guarantee Department (ECGD). The ECGD is being asked to administer the subsidy, just as it administers the interest rate make-up scheme for concessional finance when aid money is not involved.

It is important for the ECGD not to appear to be breaking informal rules set by the Organisation for Economic Co-operation and Development (OECD).

Mr Brittan's announcement of the new system, due in about a week's time, is expected to emphasize the administrative improvements while repeating the Government's dislike of the whole subsidy game.

## UK and France set to turn on cross-Channel power link

By MAURICE SAMUELSON

THE FIRST large-scale exchanges of electricity between England and France are expected to take place at the end of next month as part of a £200m project to connect the two countries' national grids.

The electricity will flow through cables laid in trenches along the bed of the English Channel. Following the initial trials, full-scale commissioning should begin at the end of the year.

In the past few weeks, the first half of a 2,000 Mw link - equaling the capacity of some of Britain's biggest coal-fired power stations - has been completed with the laying of underwater cables by the Central Electricity Generating Board (CEGB).

Apart from what CEGB officials call "finishing touches," this marks the completion of the first 1,000 Mw half of the connection. The last of the cables for the second stage are

already being installed on the sea bed, and the full 2,000 Mw capacity could be available a year later.

The CEGB and its French counterpart, Electricité de France (EdF), are each responsible for laying four 500 Mw cables in trenches they have cut in the sea bed. They have staggered the work to avoid hampering each other's operations, and EdF completed its share of the first half of the link at the end of last year.

The French are already half-way across the Channel with their second set of cables, and the CEGB, having caught up, is about to embark on its final stage of the cross-Channel work.

The other main components of the scheme are large plants on either side of the Channel which convert the electricity from direct current (DC) to alternating current (AC) at the frequency used by each

grid. The electricity crosses the Channel by DC to avoid "leakage" of power in long cables.

With the technological hurdles largely overcome, the biggest question marks now hang over the economics of the scheme.

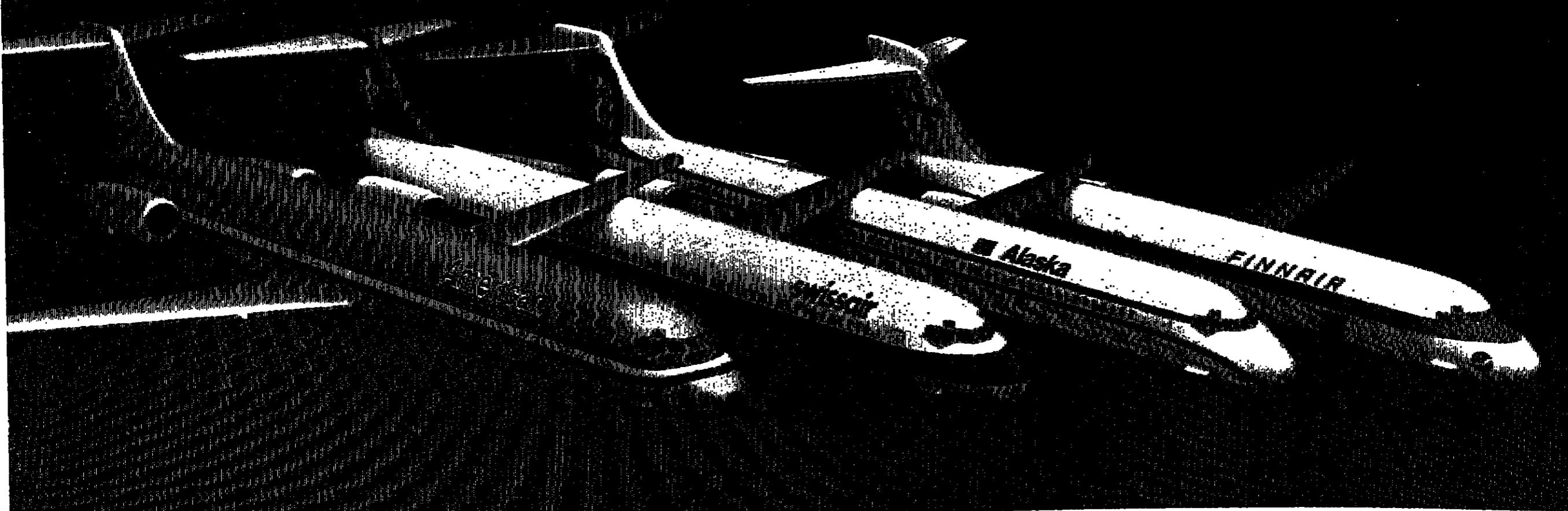
It was originally devised at a time of high world oil prices and when EdF would have brought down its costs by importing cheaper English electricity, in the form of "coal by wire."

Subsequently, the link was seen as offering equal benefit to both utilities, since their peak-hour prices differ because of local time variations.

However, the steep cut in French prices due to its nuclear power station programme have transformed the situation making France potentially the dominant exporter, rather than purchaser, of cross-Channel electricity.

## THE MD-80s

The People's Choice.



## THE MOST ABLE BODIES IN THE AIR.

### PROFITABLE

Our MD-80s have the lowest cost per seat mile of any medium-range twin-jet in operation today.

### Remarkable.

That may be the best word for our MD-80s. All are designed to deliver maximum fuel efficiency, cost efficiency, and passenger appeal.

All are designed to complement one another, giving airlines the operating flexibility to meet a wide range of service needs.

All offer the most advanced avionics, including digital flight guidance systems, performance man-

### PREFERABLE

Our MD-80s are preferred by passengers by three to one over other planes in their class.

### EXTENDABLE

Our longest-range MD-83 can fly 155 passengers 2,500 nautical miles at a cost per seat mile at least 12 percent lower than that of any competing twin- or tri-jet.

### ADAPTABLE

Our new MD-87 can fly short- or medium-range routes and significantly reduce trip costs on both.

agreement systems, and an optional head-up display. And all share similar engines, parts and flight decks, so ground crews and flight crews trained for one MD-80 are trained for all.

The MD-80. Profitable, preferable, extendable, adaptable, remarkable. No wonder we call them the most able bodies in the air.

**MCDONNELL DOUGLAS**

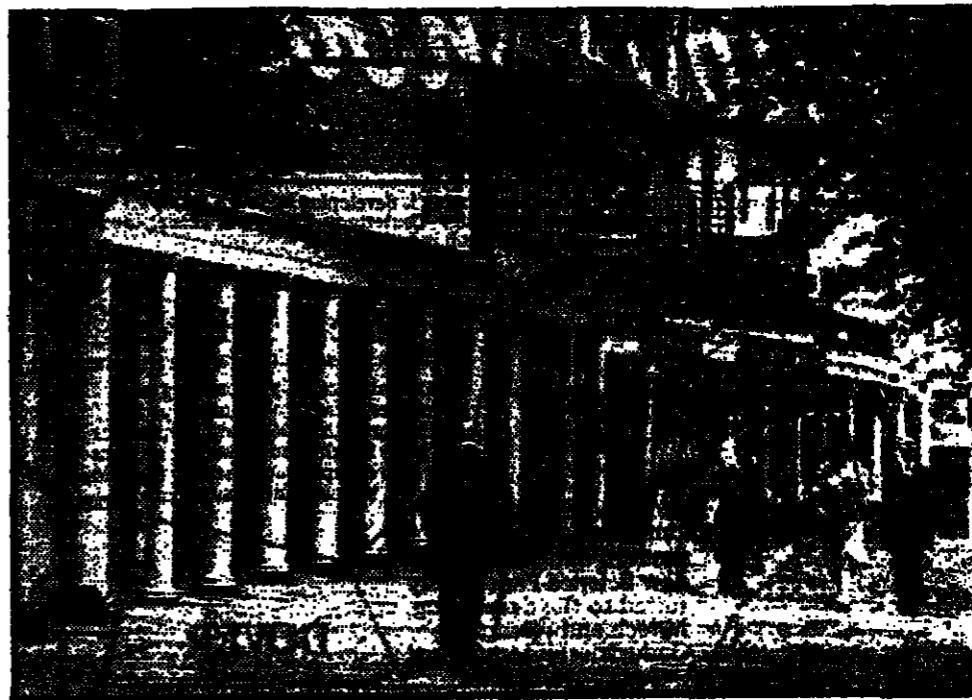
## FT REGIONAL REPORT



Dover: gateway to Kent and England. Fishermen on the pier near the Hovercraft terminal

**KENT**

The completion of the M25 ring road around London should help the county to look further afield in its efforts to widen traditional markets



Pictures by ASHLEY ASHWELL

The Pantheon: showpiece of Tunbridge Wells

**Wider economic base sought**

Report by ALAN PIKE

FOR THE country's industrialists and planners, Kent's position on the map has changed radically. The recent opening of the M25 motorway has removed a huge traffic bottleneck — London — which previously stood between Kent and markets in the rest of Britain.

This opening up of Kent in practical terms coincides with a drive to stimulate investment in the county and improve its economic base.

Kent, one of the largest non-metropolitan counties with a population of nearly 1.5m, remains a place of remarkable contrasts. The Garden of England, The Gateway to Europe, Canterbury, ancient centre of the English church, calling pilgrims of old and tourists of today. Archetypal English villages, a coalfield and a steelworks. Areas of luxurious housing in the prosperous South-East, commuter belt areas with unemployment rates as high as many in the North-East.

The county's proximity to London is obviously a significant factor in its economy, with many residents commuting from the Kent towns to work in the capital. But this does not reduce

the need for a sound industrial and commercial base within the county.

In addition, Kent industries, including paper, cement manufacture and the marine trades. Many significant nationally and internationally-known employers are either based exclusively in the county or are represented there — among them Bowaters UK, Lucas CAV, Lloyd's of London, GEC Avionics, Shell Research, Sheerness Steel, Pilkington Holdings, Wellcome Foundation, Thorn EMI, Reed and Kimberly-Clark.

As in most industrial areas, employment in Kent's manufacturing sector declined during the recession, culminating in the debilitating closure of the Royal Naval Dockyard at Chatham with the loss of 8,000 jobs.

Unemployment across the county thus shows an extremely uneven spread. It ranges from below 7 per cent in commuter towns like Tunbridge Wells to nearly 20 per cent in the North-East Kent coastal area of Thanet, with the two extremes.

Manufacturing employment in Kent declined by 23.5 per cent



between 1978 and 1983. It is not only manufacturing industry, however, which has contributed to the high unemployment rates in parts of Kent. Job opportunities in the county's older, traditional seaside resorts have declined as a result of changing holiday patterns. Rationalisation in the Kent coalfield is adding to unemployment.

The

coalfield, which employs about 2,200 people, has underpinned the economy of the southern part of the North-East Kent region. Hundreds of voluntary redundancies have taken place since the miners strike.

In the face of these difficulties — plus the positive opportunities brought by the coming of the M25 — extensive measures are being launched to promote Kent as a centre for business development.

A pivotal part in this campaign will be played by the Kent Economic Development Board, set up last year by the Conservative-controlled county council as an independent body and employing staff hired or seconded from commercial organisations.

The board has set itself two broad areas of activity — pro-

moting Kent as an industrial and commercial centre, and then ensuring that all the necessary ingredients for successful growth — factories and finance, an appropriately trained workforce — are in place.

Among the financial incentives available to the board are an investment fund of its own, which will be aimed particularly at companies lacking equity capital in the £20,000-£100,000 range.

The board has appointed an agent who has begun promoting Kent in Japan, and similar appointment will be made soon in the U.S. But, much closer to home, it has to tackle the problem that even London-based companies and business advice organisations have tended to overlook Kent as a location for industrial development.

This is partly because of the Garden of England image — agriculture does remain important, but it employs only three per cent of the county's workforce — and partly because Kent has appeared somewhat geographically isolated.

There are indications that the market is already responding to the new opportunities which the recent road improvements have brought to the county. A major road port development, for example, will open alongside the Thames and M25 at Dartford next year.

The motorway developments also provide greatly improved connections between Kent's industrial areas and ports and varied sites at Northfleet, Gravesend, Strood, Frindsbury and Gillingham. The Romney Marsh area of the county has been designated a rural development area.

Kent's promoters believe that the county has many other advantages to offer in the drive to attract industrial development.

ment. Industrial and commercial rents are often lower than in other parts of the country, and local authority rates are lower than the national average.

A pleasant environment and wide range of housing means that companies have little difficulty in persuading employees to relocate in Kent. The University of Kent at Canterbury, founded 20 years ago, has made positive efforts to work with industry.

There is a broad range of skills among the workforce which, combined with the fact that Kent has a large population because of its location in the London commuter belt, means that availability of suitable labour is seldom a problem.

The new economic development board is not alone in seeking to promote development in Kent. There has been a growth of enterprise agencies on a scale probably unequalled elsewhere in the country. The most recent, the East Kent Enterprise Agency covering the Canterbury, Dover and Thanet districts of the county, is being inaugurated this month.

Kent also has an enterprise zone — rather like the North West Enterprise Zone, established in November 1983, located on five separate and varied sites at Northfleet, Gravesend, Strood, Frindsbury and Gillingham. The Romney

M25 motorway developments are a background factor in all the plans to develop Kent's economy. Investment is continuing at ports including Dover — the world's busiest ferry port, where the Harbour Board plans to spend up to \$200m over the next 15 years — and the rapidly growing Port of Ramsgate, in spite of the renewed possibility that a great deal of ferry traffic may eventually be

eclipsed by the Channel tunnel or bridge.

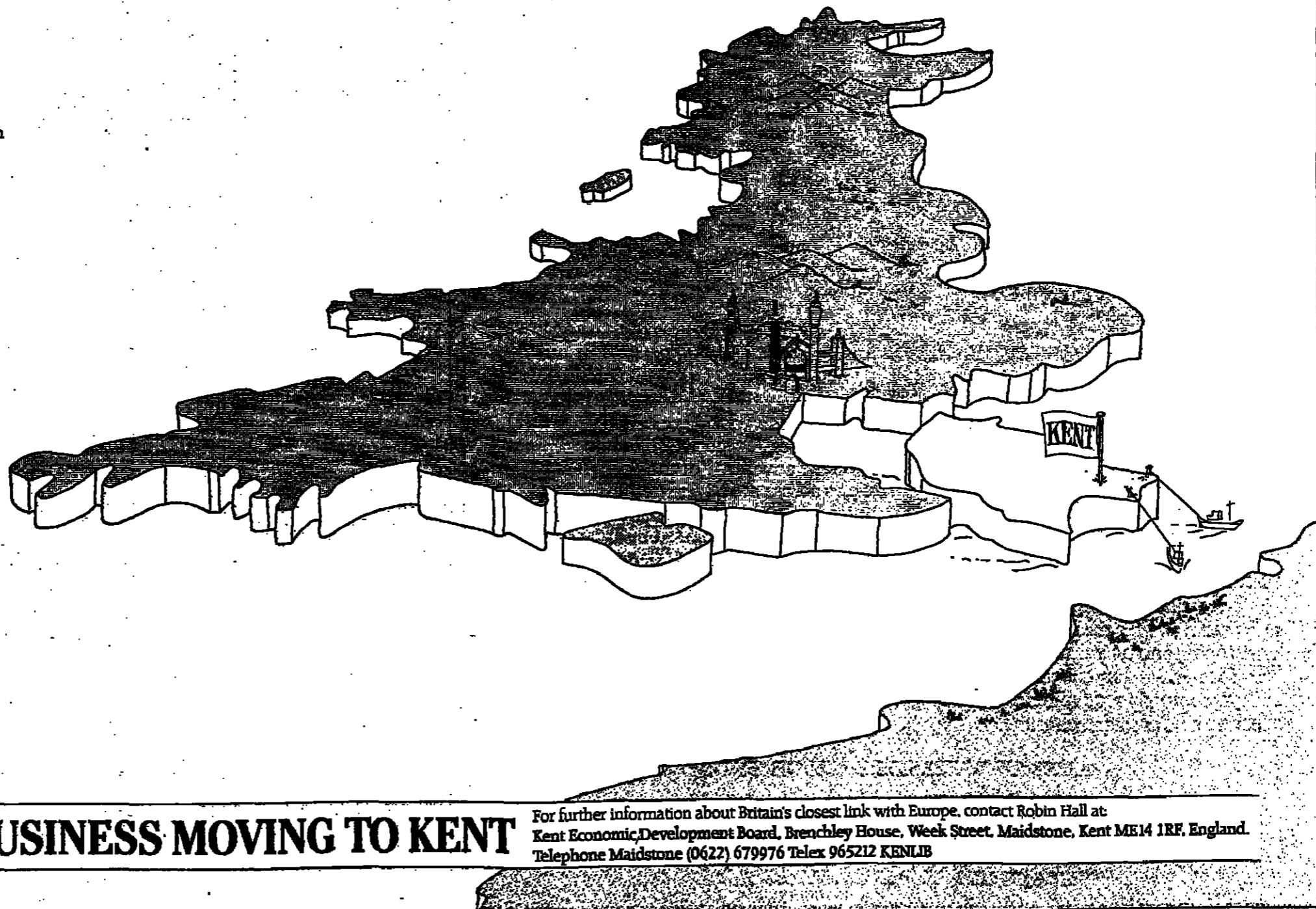
Doubt about, or opposition to, a fixed link across the Channel is not confined to ferry and port operators. Kent County Council has yet to reach a policy decision on the issue, and this caution is reflected throughout the county.

The construction stage of the link would undoubtedly generate employment and widespread secondary economic activity but there are reservations about the long-term effect. Some Kent towns — notably Ashford, one of the development areas pinpointed in the county structure plan which is located on the M25 between Folkestone and London — could expect to benefit.

But there are 10,000 jobs in Dover alone which depend upon the present level of ferry trade. A tunnel or bridge would be less labour intensive than the existing port and ferry operations. And would its existence mean that visitors spend more time and money in Kent, or simply speed through it more quickly than many do already?

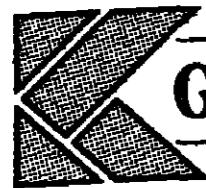
In a county which is attempting to improve its economic and employment fortunes through planned, diverse growth, the issues are going to be digested with extreme care before Kent decides that it would necessarily be a net beneficiary from one of the most glamorous construction projects of the century.

# There's only one way you could be closer to Europe



**GET YOUR BUSINESS MOVING TO KENT**

For further information about Britain's closest link with Europe, contact Robin Hall at Kent Economic Development Board, Brenchley House, Week Street, Maidstone, Kent ME14 1RF, England. Telephone Maidstone (0622) 679976 Telex 965212 KENLB



# Your Choice in East Kent

A new spirit of public and private sector cooperation is developing in East Kent. A consortium of three progressive local authorities - Canterbury, Dover and Thanet - and major commercial employers is developing the sub-region's economy for 1990's.

The East Kent Development Association invites you to join them in the choice of locations in Kent.

## CANTERBURY (includes Herne Bay and Whitstable)

Renowned historic city, home of the County's modern university with a new Science Park ideally suited to the developing hi-tech and research industries; international opportunities for tourism investments.

## Isle of THANET (includes Broadstairs, Margate and Ramsgate).

Ramsgate's rapidly expanding port facilities offer significant scope for further growth at Manston Airport for both freight and passenger services to complement a strong traditional tourism and leisure base.

## DOVER

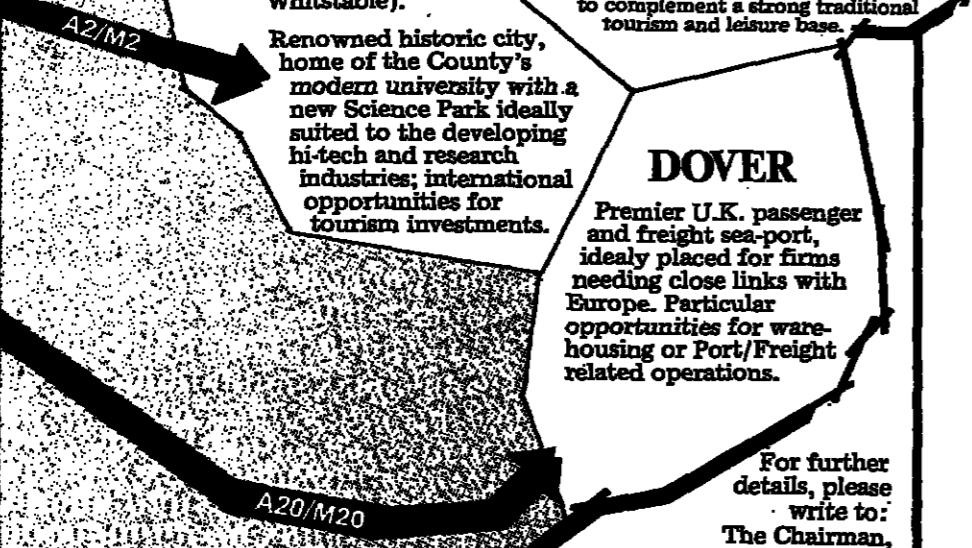
Premier U.K. passenger and freight sea-port, ideally placed for firms needing close links with Europe. Particular opportunities for warehousing or Port/Freight related operations.

For further details, please write to:

## EAST KENT DEVELOPMENT ASSOCIATION

Military Road, Canterbury CT1 1YW

All three authorities can provide a range of site opportunities or ready built industrial and commercial premises.



## Paddock Wood, source of pioneering labelling technology - in action worldwide

Inprint Systems, creators of innovative labelling and associated technologies: The unique and patented Instaloop, a computer-controlled volume labelling system with integral leaflet up to 12 times greater than a base label container. Carrying multi-lingual information as far as China and increasingly adopted as a cost-effective on-pack marketing aid. Inprint 3000, the sequential numbering overprint system carried on most of the registered U.S. Mail.

## INPRINT SYSTEMS

Labelling Technology Innovators

Maidstone Road, Paddock Wood, Tonbridge, Kent TN12 6DF Paddock Wood (089 283) 2452/3/4

Inprint Systems Group

# SOMETHING EXCITING IS HAPPENING AT CHATHAM MARITIME

Following the Royal Navy's departure from the Medway Towns after a 400-year history, English Estates accepted responsibility for redeveloping the former Chatham Naval Base. The new community being created is called Chatham Maritime.

This is surely one of the most exciting waterside developments in Europe. Prestige office/research sites and residential developments will be located on waterfront areas. A marina is planned and one of the basins, where until recently Naval warships used to be berthed, will be used for active water sports, such as dinghy sailing and wind surfing.

In other areas of this new community, office and high technology industry will be side by side in "campus"-style surroundings. This means generous landscaping and no parking problems. Well located sites and attractive buildings built to company requirements will be a feature of Chatham Maritime.



Land is reserved for a variety of new homes - executive-style housing will take advantage of the fine views across the River Medway and around the marina, higher density homes will be supported by a neighbourhood centre encompassing shops, restaurants and chandlery. Located in Kent, the Garden of England, Chatham Maritime offers an unrivaled environment in which to live and work.

For further information contact:  
English Estates, Pembroke, Chatham, Kent, ME4 4UE.  
Telephone: 0634 815081/6.

A UNIQUE WATERSIDE DEVELOPMENT BY



**ENGLISH  
ESTATES**

## Towards a new kind of flagship

FOUR CENTURIES of association between the Royal Navy and Chatham came to an end last year with the closure of the town's Royal Naval Dockyard.

The impact of the closure, announced by the Government in 1981, can hardly be exaggerated. In addition to 8,000 jobs lost, and the effect of this on the wider economy of the area, the closure literally tore at the heart of the community.

Chatham's links with the Royal Navy were almost as old as the navy itself. Warships were anchored in the Medway before the end of Henry VIII's reign, beginning the growth of the dockyard. HMS Victory and three other ships-of-the-line at Trafalgar, Revenge, Temeraire and Leviathan were built there.

The first ironclad battleship, Achilles, was started at Chatham in 1881 and early the following century the yard was building the first submarines.

Today, behind the gates of the former dockyard, efforts are being made to harness all this rich maritime history — and the remarkable legacy of historic buildings which it has left behind — for the future benefit of the Medway towns.

Under local pressure, plans for possible piecemeal redevelopment of the old dockyard were dropped, and its future is being handled on a comprehensive basis.

The Chatham Historic Dockyard Trust has been formed to develop a "living museum" on about 80 acres of the oldest part of the dockyard. The area is believed to contain the greatest single concentration of scheduled historic monuments in the United Kingdom, and there are hopes that the project will become an important regional tourist and educational feature with a wide catchment area for visitors.

On another 340 acres English Estates—the English Industrial Estates Corporation—is responsible for redeveloping the old

dockyard to create new employment and housing opportunities. The remainder of Chatham Dockyard continues in use as a port.

English Estates has renamed its part of the project Chatham Maritime and is relying heavily on the unique nature of the site — which it is marketing as "one of the most exciting waterside developments in Europe" — to ensure its success.

There are several other relatively modern industrial locations already available in the Chatham area. Since the former dockyard had better access to the road network than the dockyard, English Estates from the outset believed that Chatham Maritime must complement existing locations rather than try to compete with them.

Extensive test marketing resulted in a decision to create a low density, high quality, environment aiming particularly at organisations with a high technology, research and development type profile.

### Complete community

"Our task is to create a complete community," says Mr Ian Parker, English Estates' project director. "The development includes new housing, and we must therefore aim for the type of industrial development which will blend in with an attractive housing environment. This means creating a high quality, low density business park."

About 1,000 homes will go on the site—mostly new, but some taking advantage of existing buildings like the dockyard's magnificent terrace of early 18-century officers' houses. By the end of the 1980s all existing proposed residential land in north west Kent is likely to have been used up and this, Mr Parker is convinced, will lead to more interest in the Chatham Maritime development.

English Estates' initial development strategy for the dockyard predicts that Chatham

## KENT 2

### CHATHAM



Maritime will prove a flagship for reviving the fortunes of the Medway towns. The location's advantage of the Medway area—midway between London and Europe and with good motorway links to Gatwick, Heathrow, and Cambridge—had been recognised by several companies included in the test marketing.

A wide range of skills are available among the local workforce. In a bid to maintain the skill base, Kent County Council took over the dockyard's apprentices training school when the yard's closure was announced, and English Estates is investigating the possibility of siting further educational and training facilities for information technology applications at Chatham.

The prospect of attracting advanced technology training facilities should have been enhanced this month in persuading the Overseas Development Administration to relocate two of its scientific services—the Tropical Development and Research Institute and the Land Resources Development Centre—at Chatham Maritime. They will be housed in the refurbished buildings of HMS Pembroke, the old dockyard barrack buildings.

The development strategy for Chatham Maritime says that designation of the old dockyard area as an enterprise zone is the key factor in ensuring early success of the project. This is, says the strategy, necessary not for economic reasons but as a financial incentive.

"The excellent location linked to enterprise zone incentives, together with the intended type of development—

quality campus-style environment and attractive rents will provide a most competitive package which can be marketed both nationally and internationally," predicts the report.

English Estates declares itself confident in the strategy document that, given early designation of at least 50 acres of enterprise zone, some 5,000 permanent and diversified job opportunities can be created within an eight-ten year period in the areas of the project designed for commercial and light industrial use.

Other jobs will be created in relation to the marine/leisure facilities in the residential area and within the neighbouring historic dockyard."

### Five sites

The Chatham development is located in the same part of the county as the existing North West Kent Enterprise Zone, which operates on five sites:

- Springfield Enterprise Park—a greenfield site in Northfleet, where 27.5 acres are in the enterprise zone. This is the closest part of the zone to the Dartford Tunnel.

- Imperial Business Estate—near the centre of Gravesend, this site is 38 acres in the zone and offers Thamesfront and a deep water jetty.

- Temple Industrial Estate—this is an established industrial estate at Strood, where 750,000 square feet of floorspace have been taken since the area was declared an enterprise zone. The zone covers 58 acres.

- Medway City Estate at Faversham—about 76 acres of land have been included in the zone within an area zoned for industrial, commercial, leisure

and marina development on the north shore of the River Medway.

- Gillingham Business Park—a prestigious new development within two miles of the M2 motorway, with 105 acres of site allocated enterprise zone status.

North West Kent Enterprise Zone was designated in late 1983. The first monitoring carried out by Kent County Council and the local district councils shows that while the rate of development on the five sites has varied substantially:

- Nearly 67,000 square metres of new and relief floorspace has been occupied and floorspace under construction has risen from 3,100 square metres to 29,000 square metres;

- Land in beneficial use has increased from 13 per cent to 33 per cent;

- The number of companies on the sites has nearly doubled from 49 to 93 and there has been an estimated increase of 1,165 jobs.

Most of the benefit of the zone has gone to the newer and more obviously attractive sites, like the Gillingham Business Park, rather than those which have more in common with the old Thamebridge Imperial Business Estate at Gravesend. This contrasting rate of development leads Kent County Council planning department to conclude in its strategy for North Kent that: "Enterprise zone designation in itself will not generate immediate development and employment. Other factors would also appear important—immediate availability of land and premises, location and accessibility, and the image and environment of the area."

However, Mr David Homewood, enterprise zone officer and economic development consultant, stresses that all sites in the zone benefit from their location in north Kent. This, he says, is the "key card" in what the area has to offer.

"I believe we are situated in a prime position and the advantages of enterprise zone benefits make the area one of the best places in the country to relocate. We have a younger than average workforce which has proved to be extremely adaptable to new technology. There is also a labour relations record which is second to none."

The area also benefits from an active enterprise agency. Medway Enterprise Agency was formed four years ago—one of the early examples of what proved to be a rapidly-growing enterprise agency movement. The agency says at least 1,850 jobs can be shown to have been saved or created as a result of its activities during the first three years.

The agency is working on a local collaborative project under the Manpower Services Commission's adult training programme in conjunction with the Community and Mid-Kent College and supported by the Institute of Marketing. This is aimed at identifying and remedying gaps in marketing expertise in small businesses throughout Kent.

### AGRICULTURE

## Need for better marketing

WITH THE single exception of sugar beet, just about every major UK agricultural commodity is produced in Kent. Farming in the county continues to live up to the Garden of England and London's larder descriptions which have been applied to it for generations.

When the Royal Agricultural Society of England began publishing its county agricultural surveys in the early 1950s, volume one was on Kent. There, it is declared, "no other county where so many different types of farming are followed" and in spite of many changes over the past 30 years Kent continues to present a uniquely diverse agricultural landscape.

Sheep are the predominant livestock—the county has its famous Romney Marsh or Kent breed—and the town of Ashford is one of the biggest sheep markets in the country. There is a significant amount of dairy farming and the county is naturally a major supplier to the London area liquid milk market.

This gives Kent farmers a much stronger interest in the retention of doorstep milk deliveries than is felt in some parts of the UK.

### Investment in pigs

Kent's farmers also have a considerable investment in pigs and recently efforts have been made to develop pig farming co-operatives and improve pig meat marketing. However, there are no longer any pig meat processing factories within the county.

Drives to improve marketing are not confined to livestock. Kent is the centre of the UK apple industry and pressure from imports has led to carefully planned attempts to improve the appeal of home-grown apples. Some Kentish growers in Kent—who are responsible for another of the county's major crops—are making similar attempts to improve their standards of quality-control, presentation and marketing through organisations like the Kentish Garden Co-operative.

The importance of horticulture in Kent means that the county's farms continue to offer widespread opportunities for part-time, casual employment. Up to 300 casual workers per farm are employed seasonally to pick a single crop.

One of the crops for which the county is traditionally most famous is the hop. But there is mounting concern over

whether some hop growers have a future in the face of a world surplus.

Declining beer consumption, changing public tastes towards lager which has a lower hop requirement and cheap imports are all putting severe pressure on the English hop industry. Hop growers face more immediate problems than any other sector of agriculture in Kent, and the county branch of the National Farmers Union is campaigning vigorously to maintain the industry in a major and economic form.

Nationally the area grown with hops has fallen by half during the past five years and is now below 12,000 acres. Kent farmers are concerned that, at a time of falling demand, more than 25 per cent of the hops used by UK brewers are imported.

The say that the industry faces its greatest crisis since 1933, when the Hop Marketing Board was set up after a col-

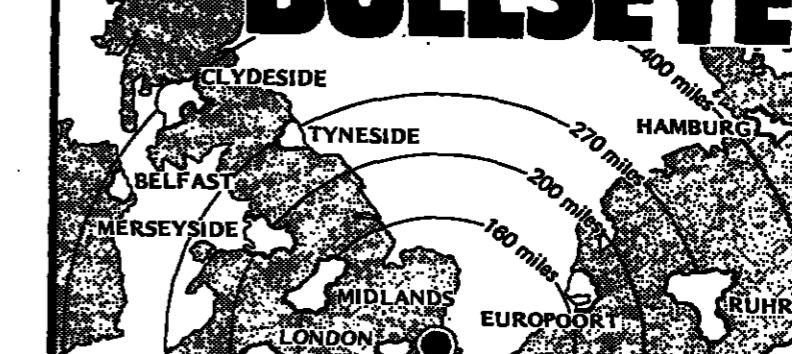
lapse of prices resulting from declining beer sales and the failure of English Hop Growers, a voluntary co-operative association. The marketing board has now been abolished and English Hops, another farmers co-operative, is trying to come to terms with similar problems to those of the early 1930s.

On a more general level, the biggest worry in the minds of Kent's farming community is the entry of Spain and Portugal to the EEC. Fruit growers in the county fear that a combination of new market opportunities, climatic advantage and EEC aid to modernise farming methods in the two countries could see Spain and Portugal developing into a severe threat to the Garden of England.

The Kent farmers have been campaigning vigorously, but say that neither the UK Government nor farmers in some other parts of the country fully appreciate the potential scale of the threat.

The agency is working on a local collaborative project under the Manpower Services Commission's adult training programme in conjunction with the Community and Mid-Kent College and supported by the Institute of Marketing. This is aimed at identifying and remedying gaps in marketing expertise in small businesses throughout Kent.

## BULLSEYE



- Good motorway and rail links to London, whole of U.K., International air and sea ports
- Ideally located for U.K.'s largest markets London and the South East
- Easy access to all European markets
- Rapidly expanding Ro-Ro and container services from new Chatham Docks
- Local Executive Airport with International Connections
- Keenly priced land, premises and housing with low rates
- Historic towns and attractive countryside with extensive sailing waters, golf courses and other leisure facilities
- Large, young, skilled labour force. Excellent productivity and labour relations record
- ENTERPRISE ZONE BENEFITS ON 5 PRIME SITES including R&D Allowance until Nov 1990 & 100% Tax Allowance on Capital Development.

STOP PRESS Units to let now available within the Zone  
Join the hundreds of good businesses already here.  
The ideal location to live and work.

For further details contact: The Enterprise Office, Manpower Services Commission, 20 Military Road, Chatham Kent, ME4 4JE. Telephone (0334) 826233.

## KENT 3



One of the newer developments at Chatham is the administrative offices of Lloyd's of London

## DEVELOPMENTS

## Boost for Ramsgate

**CONTRACTS HAVE** been signed for a £5m development which will turn Port Ramsgate in north east Kent into an all-weather port. The project will involve reclamation of 20,000 square metres of land and building 648 metres of breakwater. Selly Holdings, Refiner A B Salt of Finland—which operates the port has awarded the construction contract to a Kent civil engineering contractor, John Howard of Chatham.

Ramsgate is the base of Sally Line's ferry services, but the development marks a drive by the company to establish a much more extensive port winning an increasing share of passenger, ro-ro and conventional freight traffic.

Some of the UK's shortest sailing distances to Belgian and Dutch ports, and to Dunkirk, are available from Ramsgate. Now that the M25 motorway enables lorry traffic to bypass London, Michael Kingscott, managing director of Sally UK Holdings, believes that the port is well placed to compete with locations like Felixstowe, Harwich and Great Yarmouth for east coast passenger and freight traffic.

Development of the port at Ramsgate is receiving the backing of local authorities, which hope it will prove a

## catalyst for investment which will improve employment prospects in north east Kent.

The project will involve reclaiming 20,000 square metres of land and building 648 metres of breakwater. Selly Holdings, Refiner A B Salt of Finland—which operates the port has awarded the construction contract to a Kent civil engineering contractor, John Howard of Chatham.

This impact could be increased if a proposal to establish a freight port in Thanet, taking advantage of both Ramsgate and the nearby port at Manston, were successful.

## Long runway

Manston, an operational RAF station, has already used for some commercial flights. It has an exceptionally long runway capable of handling heavy freight aircraft and its coastal location makes it the nearest airfield to continental Europe.

In spite of the job creation potential, the port development at Ramsgate has not been universally welcomed by local residents. Concerns may, however, be reduced by a recent decision to build a new road to the port to eliminate congestion which has arisen from its use as a car ferry terminal.

Another important port development in Kent is taking place at Dartford on the

Thames where the Dartford International Ferry Terminal is being constructed. Scheduled for completion early next year, the project is backed by Blue Circle Industries and Birneipal Mutual Insurance.

The ferry terminal will be part of a major business park bounded by the river, the North Kent railway line and the M25 motorway. Access spans into the site from both the motorway and railway are planned.

Dartford's new terminal is located only 16 miles from central London, and berths are being constructed which will be capable of handling ro-ro vessels of up to 110-metre draught at all states of the tide. Six continental ports, say Dartford's promoters, will be brought well within eight hours sailing time.

Crossways 25, a new international distribution centre, is being developed in association with the Dartford ferry terminal. These will be more than 150 acres available for a flexible range of industrial, warehousing and distribution complexes.

Elsewhere in Dartford, Allier London Properties is developing Dartford Trade Park which also takes advantage of the town's communications advantages brought by the opening of the M25. Standard and purpose-built factory and warehouse units from 1,400 to 50,000 sq ft are available. Other industrial developments in progress in the county include:

- Eurolink, at Sittingbourne, where London Life and Blue Circle have planning permission for 120 acres of factories and warehousing. Phase one, covering 55 acres, is approaching completion and offers more than 500,000 sq ft of accommodation. The site's advantages include proximity to the deep-water port of Sheerness.
- Developments in and around the north west Kent enterprise zone, including Gillingham Business Park, a campus-style development by Grosvenor Developments in partnership with Gillingham Council which will eventually provide nearly 2m sq ft of property for offices, warehousing and manufacturing plus shopping and other support services.
- Chatham Maritime, English Estates' major development of the former Royal Dockyard at Chatham.

The South East Centre at Ashford is now earmarked for significant industrial growth in the county and one likely to benefit from a fixed Channel link — where construction work on 120 acres is due to begin soon.

## TOURISM IN KENT IS GOING PLACES

## Places Like...

- \* Castles & Cathedral Cities
- \* Stately Homes & Seaside
- \* Vineyards & Villages

Our tourism market is growing at a lively pace. Annually we have...

- \* 4 million staying visitors
- \* 16.5 million cross-channel passengers
- \* total tourist expenditure of £200 million

And we're second only to London in numbers of foreign visitors.

We're keen to encourage further expansion of our tourism industry. If you're a developer/investor who's also going places, we'd like to talk with you about opportunities and sites for tourism development.

For further information give Sam Thomas a ring on Maidstone (0822) 671411 ext. 306, or write to him at the Kent County Planning Dept Springfield, Maidstone, Kent. ME14 2LX



## ST. ALBAN'S COURT NONINGTON

## FREEHOLD FOR SALE

St. Albans Court, Nonington, is a major campus with extensive integrated leisure facilities offering approximately 170,000sq ft of buildings within an 80 acre landscaped site. Situated close to Canterbury it is suitable for a wide variety of uses including:

- Hotel, Conference and Leisure Complex

Humber Leisure  
25 Grosvenor Street, London W1X 8FE  
Telephone 01-629 6700

KENT COUNTY COUNCIL  
Property Services Department  
Springfields Buildings  
Kent ME14 2LX  
Maidstone (0822) 671411

- Health Farm/Hydro
- International/National Campus Headquarters
- High Technology, Research and Development
- Nursing Home/Private Medical Establishment
- Time Share/Residential
- Educational
- Retirement Home/Sheltered Home

CLUTTONS  
24 Grosvenor Street, London W1X 8OD  
Tels 270792  
01-491 2768  
3 Beech Lane, Canterbury  
Kent CT1 2BN  
Tel 24200  
0227 457441

## TOURISM

## More package deals

GONE ARE the days when so many holidaymakers poured from London to the seaside resorts around the capital that there were too few beds to accommodate them.

This month's unexpected out-break of September sun left plenty of vacant space on the beaches of the big Kent resorts of Ramsgate and Margate. And some of the sunbathers who were there would have preferred not to be—they were among the area's large number of unemployed.

The holiday trade was once the biggest single source of employment in towns like Ramsgate and Margate. Gradual changes in holiday patterns accelerated since the 1960s by the growth of overseas package holidays, have helped contribute to an unemployment rate of 18 per cent in the Thanet area—25 per cent among men.

Tourist sector employment in the North East Kent towns dropped by 18.2 per cent between 1971 and 1981—compared with a national growth of 23.7 per cent and an increase of 26.8 per cent across Kent as a whole.

This means that while seasonally high unemployment levels are common in some of the UK's other resort areas, they have become a permanent feature in North East Kent.

However, nearly 20 per cent of all foreign visitors to the UK enter through the Kent ports of Dover and Folkestone, giving the county greater potential appeal to the tourist market than almost anywhere else except London.

The problem is that many of these visitors pass through apparently unaware of the attractions which the county has to offer.

Kent County Council has this year been conducting a monitoring exercise among visitors. This is intended to lead to action to persuade more visitors to Kent.

to Britain to linger in the county.

Research already undertaken suggests that there are good prospects of a property market campaign succeeding.

An attitude survey last year showed that many visitors arriving from the Continent did not realise that Kent is rich in historic houses and castles, churches and traditional villages—even though these were precisely the attractions the tourists were coming to Britain to see.

Visitors—both from overseas and elsewhere in the UK—already contribute at least \$200m a year to Kent's economy.

This includes income from day-trip visitors—90 per cent from London and elsewhere in the southeast, and 10 per cent from the Continent.

## Holiday guide

This summer the county council has produced 65,000 copies of a comprehensive Kent holiday guide in English, French, German and Dutch. It has also been involved in setting up Kent Crusader, an organisation which markets and packages inclusive holidays in the county. Funded two-thirds by the county council and one-third by the National Bus Company, it is hoped that Kent Crusader will eventually become self-supporting.

A good deal of tourism in Kent is created by people taking short second holidays in the spring or autumn and it is hoped that this is one of the things which Kent Crusader will encourage to grow.

The tourist potential of the county is extensive and varied. It has 24,500 historic buildings, ranging from Dover Castle and the cathedrals in Canterbury and Rochester to some which are less well known.

Traditional villages set amid rolling countryside still abound. Some nationally-known events like Brands Hatch motor racing take place in the county, all in addition to

the potential provided by its coastal location.

The county is pioneering an experimental system of new white lettering on brown tourist road signs, designed to attract motorists to attractions and tourist routes. Department of Transport officials will evaluate the experiment at the end of this year. But "Pleasure, Leisure and Jobs," Lord Young's report on the business of tourism, indicates that the Government would be willing to give other local authorities permission to take part in the experiment, and Kent is pioneering what is likely to become a national scheme.

A

lack

of

in

ve

## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

**JOHN BACCHUS** says it would be possible to write a long, learned paper giving the many reasons why the relationship between Honda of Japan and Austin Rover—the alliance car producer within BL in Britain—should not work.

But it does work, he says. And he should know. He has been in the front line since the first top-secret meeting between the two companies at the Fairmont Hotel in San Francisco in September 1976.

It also seems likely that he will continue to provide the main personal link on Austin Rover's side now that the two have decided on yet another joint venture—this time to develop a medium-sized car which will replace the Maestro.

John Bacchus, a cheerful, chubby individual of 48 who literally has had a lifetime in the motor business—his father was a car dealer—had a wide experience of corporate ventures. He was one of the team set up within Ford to co-ordinate the efforts of the UK and West German subsidiary to produce the group's first "Euro-pan" vehicle, the Transit van, some 20 years ago.

He also worked for Roots before joining Austin Morris in 1969. He survived all the upheavals created by the financial collapse of what was then British Leyland, the government's rescue and the subsequent arrival of Sir Michael Edwards when BL lost many senior executives.

As Austin Rover's director, product and business strategy, he is responsible for the collaborative projects with Volkswagen and ZF, the West German transmissions group, VM, the Italian diesel engine producer, Peugeot of France and others that his company is not yet ready to mention in public.

From this experience, Bacchus says that dealing with the Japanese is the same as dealing with people from any other advanced, industrialised country. If you are talking about a potential deal: "Be well briefed on your own side about what you want to do."

He admits, however, "we have been fortunate in our choice of partner. Honda has the ability to make up its mind quickly. Other Japanese companies take a long time to make up their corporate minds—but once made up, they move very quickly. Honda moves up its mind and acts quickly."

Of course, there are some cultural differences which have to be allowed for and traps for the unwary from which misunderstandings can arise. "When a Japanese nods his head and says 'Hi' it means 'I understand,' not necessarily

### BL's link with Honda

## Bridging the cultural divide between Britain and Japan

John Bacchus, Austin Rover's director of joint ventures, talks to Kenneth Gooding



"I agree," for example," he points out.

Bacchus says that over the years the Austin Rover and Honda teams have simply accepted the others' cultural differences and made no attempt to "bend over backwards to please the other side."

The Austin Rover people are fully aware that the Japanese as a race dislike being asked direct questions. But they continue to ask them. The Honda people know Westerners prefer to receive a straightforward answer to a direct question. But they will often parry one by muttering: "We don't want to discuss that."

Communication is not a particular problem. There are language difficulties—but you get that with other collaborations," Bacchus points out.

Most contact between the two companies is by Fax machine or through correspondence in which correspondence is sent overnight from one side of the world to another.

Occasionally there are problems which call for very early morning or very late night working by Bacchus. "The Japanese have a habit of telephoning me when I am in the bathroom in the morning."

There has been only one engineer from each company permanently in residence with the other, although this is about to change as Austin Rover prepares to produce the XX, the executive car due to be launched in Britain next year and several more Honda people will move into the Longbridge plant in Birmingham. Honda's version of the XX will be unveiled at next month's Tokyo



Honda's version of the "XX" executive car is about to be unveiled. But Bacchus and BL are keeping theirs under wraps until next year

motor show.

Bacchus maintains the relationship between the two companies works because "it has been a question of mutual advantage and personal relationships. It works because both companies want it to work."

If we have a problem, we have to solve it or give up the relationship."

There certainly has been mutual benefit. Austin Rover desperately needed to speed up its new product programme in the second half of the 1970s and the first deal with Honda was to produce the Japanese company's Ballade under licence in Britain where it was sold as the Triumph Acclaim.

His first venture nearly failed to get off the ground because the UK Government balked for a while at signing the BL corporate plan and committing itself to putting another fibre of public money into the

motor business.

Sir Michael Edwards, then BL's chairman, eventually was given the go-ahead but to meet Honda's deadline had to travel to Tokyo on a Christmas day flight in 1979. Bacchus spent the previous week in Tokyo with Honda, calming the Japanese group's fears. Eventually the Acclaim deal was signed on Bacchus's birthday, December 27. But he chose to rush home beforehand to wife and young children.

Austin Rover launched the Acclaim in October 1981 and it helped prop up the company's falling market share. Honda received royalties and provided the engines and gearboxes and other parts from Japan, probably worth about \$50m a year. It also sold some robots worth £10m to Austin Rover for the Acclaim's body assembly line.

When Honda replaced the Ballade with a new model, Austin Rover used it as the basis for the current Rover 200-series. The XX is entirely different in concept. The executive car was developed jointly by Austin Rover and Honda—it was not simply a Honda vehicle which the UK company will build under licence. XX will have many common features under the skin but the companies have some sticky moments but you would not expect me to talk about them."

For this reason it was established at the start that the relationship would be "partner step." Each deal is finite and self-standing because if we ever reach the stage where either side says "can we go any further" the existing project won't suffer."

Each deal is tightly bound by legal agreements, including outline agreement, development agreement, manufacturing agreement and marketing agreement.

It all adds up to a unique relationship. Does Bacchus ever pause to consider that he is at the heart of a venture which will go down as an important part of UK—perhaps world—motor industry history? Shyly he admits that very occasionally the thought does strike him.

"But most of the time I too busy to sit back and philosophise."

develop sales in countries such as Italy and France which are almost totally closed to vehicles built in Japan.

The companies have just agreed to go ahead with a similar project for a medium-sized car which some Austin Rover executives have dubbed YY.

Bacchus says there has been "real synergy, I believe, from putting two teams, from engineering and manufacturing—competent people on both sides but often with different viewpoints, position where they have to debate and challenge the ideas baked into their own thinking."

As for the personalities involved, Bacchus has been there from the beginning and the other two members of the Austin Rover team which attended the first meeting at San Francisco also still work with BL. David Andrews was deputy chairman then and today is executive director responsible for BL's commercial vehicle operations, while Ray Horrocks, then chairman of Austin Morris, is the executive director responsible for the car business.

Writing in the latest issue of the Harvard Business Review, Keith Bradley of the London School of Economics and Alan Gelb of the World Bank cite this as a dramatic example of the benefits of worker buy-outs.

In the wake of the 1979 recession, the pace of buy-outs in North America has quickened. In the U.S., between 70 and 100 failing companies have been rescued since 1980 by employee buy-outs, with an average of 1,000 jobs saved in each company.

Yet buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

Pioneer Chain Saw

pay, saved their jobs and acquired moderately performing capital assets."

Whatever the end result, a number of common patterns emerge from the examples studied by Bradley and Gelb.

• Pragmatic motives. Advocates of buy-outs increasingly proclaim the virtues of employee ownership as an end in itself, yet Bradley and Gelb found "no case in which the participants' overriding motive was ideological, as opposed to the strong wish to preserve employment."

• Concessions on pay and benefits. These have been the rule. The concessions have on occasion amounted to a quarter of the wage bill.

• Job cuts. Employment levels have often been cut by about a third, with the Pioneer Chain Saw example far from untypical.

• Employee buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

Pioneer Chain Saw

pay, saved their jobs and acquired moderately performing capital assets."

Whatever the end result, a number of common patterns emerge from the examples studied by Bradley and Gelb.

• Pragmatic motives. Advocates of buy-outs increasingly proclaim the virtues of employee ownership as an end in itself, yet Bradley and Gelb found "no case in which the participants' overriding motive was ideological, as opposed to the strong wish to preserve employment."

• Concessions on pay and benefits. These have been the rule. The concessions have on occasion amounted to a quarter of the wage bill.

• Job cuts. Employment levels have often been cut by about a third, with the Pioneer Chain Saw example far from untypical.

• Employee buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

Pioneer Chain Saw

pay, saved their jobs and acquired moderately performing capital assets."

Whatever the end result, a number of common patterns emerge from the examples studied by Bradley and Gelb.

• Pragmatic motives. Advocates of buy-outs increasingly proclaim the virtues of employee ownership as an end in itself, yet Bradley and Gelb found "no case in which the participants' overriding motive was ideological, as opposed to the strong wish to preserve employment."

• Concessions on pay and benefits. These have been the rule. The concessions have on occasion amounted to a quarter of the wage bill.

• Job cuts. Employment levels have often been cut by about a third, with the Pioneer Chain Saw example far from untypical.

• Employee buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

Pioneer Chain Saw

pay, saved their jobs and acquired moderately performing capital assets."

Whatever the end result, a number of common patterns emerge from the examples studied by Bradley and Gelb.

• Pragmatic motives. Advocates of buy-outs increasingly proclaim the virtues of employee ownership as an end in itself, yet Bradley and Gelb found "no case in which the participants' overriding motive was ideological, as opposed to the strong wish to preserve employment."

• Concessions on pay and benefits. These have been the rule. The concessions have on occasion amounted to a quarter of the wage bill.

• Job cuts. Employment levels have often been cut by about a third, with the Pioneer Chain Saw example far from untypical.

• Employee buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

Pioneer Chain Saw

pay, saved their jobs and acquired moderately performing capital assets."

Whatever the end result, a number of common patterns emerge from the examples studied by Bradley and Gelb.

• Pragmatic motives. Advocates of buy-outs increasingly proclaim the virtues of employee ownership as an end in itself, yet Bradley and Gelb found "no case in which the participants' overriding motive was ideological, as opposed to the strong wish to preserve employment."

• Concessions on pay and benefits. These have been the rule. The concessions have on occasion amounted to a quarter of the wage bill.

• Job cuts. Employment levels have often been cut by about a third, with the Pioneer Chain Saw example far from untypical.

• Employee buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

Pioneer Chain Saw

pay, saved their jobs and acquired moderately performing capital assets."

Whatever the end result, a number of common patterns emerge from the examples studied by Bradley and Gelb.

• Pragmatic motives. Advocates of buy-outs increasingly proclaim the virtues of employee ownership as an end in itself, yet Bradley and Gelb found "no case in which the participants' overriding motive was ideological, as opposed to the strong wish to preserve employment."

• Concessions on pay and benefits. These have been the rule. The concessions have on occasion amounted to a quarter of the wage bill.

• Job cuts. Employment levels have often been cut by about a third, with the Pioneer Chain Saw example far from untypical.

• Employee buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

Pioneer Chain Saw

pay, saved their jobs and acquired moderately performing capital assets."

Whatever the end result, a number of common patterns emerge from the examples studied by Bradley and Gelb.

• Pragmatic motives. Advocates of buy-outs increasingly proclaim the virtues of employee ownership as an end in itself, yet Bradley and Gelb found "no case in which the participants' overriding motive was ideological, as opposed to the strong wish to preserve employment."

• Concessions on pay and benefits. These have been the rule. The concessions have on occasion amounted to a quarter of the wage bill.

• Job cuts. Employment levels have often been cut by about a third, with the Pioneer Chain Saw example far from untypical.

• Employee buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

Pioneer Chain Saw

pay, saved their jobs and acquired moderately performing capital assets."

Whatever the end result, a number of common patterns emerge from the examples studied by Bradley and Gelb.

• Pragmatic motives. Advocates of buy-outs increasingly proclaim the virtues of employee ownership as an end in itself, yet Bradley and Gelb found "no case in which the participants' overriding motive was ideological, as opposed to the strong wish to preserve employment."

• Concessions on pay and benefits. These have been the rule. The concessions have on occasion amounted to a quarter of the wage bill.

• Job cuts. Employment levels have often been cut by about a third, with the Pioneer Chain Saw example far from untypical.

• Employee buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

Pioneer Chain Saw

pay, saved their jobs and acquired moderately performing capital assets."

Whatever the end result, a number of common patterns emerge from the examples studied by Bradley and Gelb.

• Pragmatic motives. Advocates of buy-outs increasingly proclaim the virtues of employee ownership as an end in itself, yet Bradley and Gelb found "no case in which the participants' overriding motive was ideological, as opposed to the strong wish to preserve employment."

• Concessions on pay and benefits. These have been the rule. The concessions have on occasion amounted to a quarter of the wage bill.

• Job cuts. Employment levels have often been cut by about a third, with the Pioneer Chain Saw example far from untypical.

• Employee buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

Pioneer Chain Saw

pay, saved their jobs and acquired moderately performing capital assets."

Whatever the end result, a number of common patterns emerge from the examples studied by Bradley and Gelb.

• Pragmatic motives. Advocates of buy-outs increasingly proclaim the virtues of employee ownership as an end in itself, yet Bradley and Gelb found "no case in which the participants' overriding motive was ideological, as opposed to the strong wish to preserve employment."

• Concessions on pay and benefits. These have been the rule. The concessions have on occasion amounted to a quarter of the wage bill.

• Job cuts. Employment levels have often been cut by about a third, with the Pioneer Chain Saw example far from untypical.

• Employee buy-outs are by no means a personnel manager's dream come true.

Workers' stronger commitment to productivity offers revolutionised the nature of supervision.

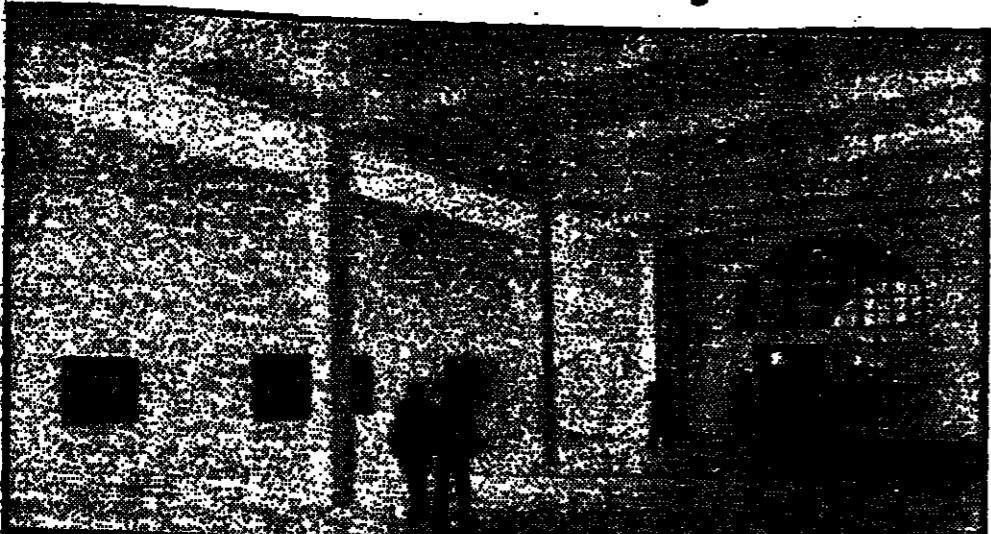
Pioneer Chain Saw

## THE ARTS

## Architecture

Colin Amery

## An intriguing low key success



The refurbished Whitechapel Gallery enlivens the works of Howard Hodgkin.

Charles Harrison Townsend's terra cotta facade on the Whitechapel Art Gallery has long been a familiar and enjoyable sight. The old building, like the Horniman museum, is the work of Sir Christopher Wren, and it is a classic example of the art nouveau style. It always had that sense of serious European culture imported into England—a taste of the century conviction that art and beauty provided social benefits for the underprivileged.

More recently the Whitechapel has promoted advanced forms of modern art. It has been a place for the display of the avant-garde, free to be seen without the official imprimatur of the art establishment. Bryan Robertson and the present director, Nicholas Stooke, have made the architectural language synonymous with quality exhibitions that are adventurous, relevant and aesthetically daring. But architecturally the space at the Whitechapel, while being successfully top-fit, were inadequate because of the lack of air conditioning and inferior light controls.

Today all is made new. The old galleries on both levels have been completely renovated and air-conditioned. One upper level gallery has been added for the display of younger one-man shows, and circulation and service areas have been improved. There is a new reception area, shop, cafe and lecture room with additional facilities for school parties.

The architects for the new work are Alex Colquhoun and

John Miller—a firm that has been responsible for exhibition design at the Hayward Gallery as well as the excellent Sir Christopher Wren exhibition at the Whitechapel a few years ago. They have designed university buildings and, more recently, housing schemes in London and Milne Keynes. Both have been active in the academic world. John Miller at the Royal College of Art and Alan Colquhoun at Princeton.

Their new work and refurbishment is full of historical connections, all of them stated with subtlety. Colquhoun and Miller belong to the generation that does not believe in ornament for its own sake; they have made the architectural language they least had no place for metaphor, symbol or, heaven forbid, sentiment.

Their approach has been careful and ingenious. The Whitechapel occupied a site which could be extended only on narrow, neighbouring sites that the gallery had acquired. This has made the scheme tight and intricate.

New stairs are the private for the much-improved new circulation. The new main stair at the rear of the gallery is an impressive straight flight—not quite the scale of the old and the old gallery has acquired a new dignity seen from this angle.

## Musée Picasso, Paris

Magda Haenner

President François Mitterrand is due to open the new Picasso Museum in Paris today. The occasion has been billed as "the most important artistic event" to occur in the French capital in the past 50 years. Curators of leading foreign museums will attend a private preview before the doors of the museum, containing what is undoubtedly the finest Picasso collection in the world, open to the public on September 26.

But the opening has not gone without a hitch. It comes after long delays which have delayed the arrival of the Picasso heirs and their lawyer, M Roland Dumas, who is the French foreign minister.

The exceptional collection of more than 300 paintings, 150 sculptures and more than 3,000 drawings and engravings was given to the French state by Picasso's heirs in settlement of death duties. The question immediately arose of finding a home worthy of such a treasure. The choice fell on Rive Gauche which, with its golden stone and majestic proportions, stands out

even in the historic Marais quarter.

The task of transforming a 17th century classical building into a modern museum fell on architect Roland Sénéquier. It meant restoring everything from the roofs to the facades, from the stonework to the foundations, while keeping the parts classified as historical unaltered. Only then could all the technical installations be put in place. These had to be discreetly hidden by excavating underground, thus adding to the cost of the whole operation. Total expenditure, jointly borne by the state and by the city of Paris, came to FF 87m (£5.5m).

The interior disposition of the Hotel echoes the austere architectural purity of the entire building. But the rigour here is softened by graceful wall and ceiling decorations representing guanacos, flowers, animals and children in carved stone or stucco.

The great glory of the Hotel Suisse is its magnificent staircase with forged-iron balusters of

baroque overtones leading up to the Salons de Jupiter. The architect makes good use of the staircase in the circuit round the Picasso collection. The circuit is a little complicated, but that is fine perhaps on purpose in order to keep the visitor alert in spite of the 1,072 steps he has to cover. To avoid monotony, there are in various rooms glass cases grouping smaller objects which contrast with the vast surfaces for hanging pictures. There is also indirect lighting to avoid fatigue, although this hardly compares with the daylight which floods in generously through the large windows.

One big worry haunts art specialists. They are concerned that the magic name of Picasso could draw the same huge crowds to the new museum as the nearby Centre Pompidou. They fear that even the four floors of the Picasso museum could hardly cope with such crowds. But Dominique Bozo, the curator of the new museum, hopes to resolve the problem by limiting entries to 2,000 people a day.

## In Singapore where else but the Shangri-La.

A world of tropical tranquility, attentive yet never obtrusive service, warm welcomes and thoughtful touches.

The Shangri-La, not necessarily the most expensive, simply the best.

Come and enjoy the pleasures and comforts of one of the finest hotels in the world at affordable prices.

Shangri-La International: London (01) 581 4217  
• Hong Kong (5) 262 367 • Kuala Lumpur (03) 486 536  
• USA & Canada (601) 457 5050 • Singapore 737 3644  
• Australia Std free (06) 222 448 • Tokyo (03) 667 7744

Shangri-La Singapore, Shangri-La Kuala Lumpur, Shangri-La Bangkok (Open 1985), Shangri-La Beijing (Open 1987)

Shangri-La hotel  
SINGAPORE

A SHANGRI-LA INTERNATIONAL HOTEL



## Architecture

Colin Amery

## An intriguing low key success

## Cosi fan tutte/Coliseum

Max Loppert

The English National Opera has brought back John Cox's seasons' Mount production (rehearsed this time by John Lloyd Davies). It is a little difficult for the reviewer who has heard and seen this work many times, and who has developed for it the very highest expectations to evaluate without patronage the merits of this revival. For on Thursday it came across as a perfectly acceptable sample of company performance: nothing fell below a certain standard of achievement (apart from a few passages of clumsy stage management), and a clear, civilised view was imparted of music and comedy in all their entwining. A newcomer to Cosi will make a decent start here; for others, much is missing.

In a big theatre, a properly seamless ensemble is always harder to achieve; but it did seem, after suitable allowances had been made, that the cast (all newcomers to their roles here apart from Christopher Booth-Jones, a temperate and stylish Cugilimo) had not been supplied with ultimate refinement in music. Noddy Mason, the standard of dramatic form uniform; the liveliest acts are not the best Mozart singers (and vice versa). Midway Davies, a tubby, pugnacious Ferrando, is the only singer to achieve real Mozartian grace—the first aria was good, the third splendid

(the second was, as usual, cut); their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these architects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has to be anchored by the ext-

ing is most pleasing—a delicate enlivener of the Howard Hodgkin paintings currently on show. The fact that the whole place is painted white only gives a false sense of light but is tranquil and serene. As befits a gallery so closely connected with the abstract vein of modern art, these archi-

tects have grasped the sense of volume rather than surface detail. Their intrusive elements—stair, doors and hand rails, and the surfaces of things like the reception counter—are absorbed wholly into the whole space. This gives the gallery a certain distinctness that has

## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finantime, London PS4. Telex: 8954871  
Telephone: 01-248 8000

Monday September 23 1985

# Beyond the Rainbow

**SINCE** the foundation of the Fifth French Republic in 1958, all French Presidents have been the victims, sometimes through their own fault, of major political scandals. General de Gaulle had the notorious Ben Barka affair, in which a prominent Moroccan Opposition leader vanished without trace in France. M Pompidou became embroiled in a complicated underworld scandal known as the Markovic affair and M Giscard d'Estaing's position was seriously undermined by the affair of the diamonds he had received from the Central African Emperor Bokassa.

Impressive as these precedents might be — their enormous impact at the time has tended to fade with the years — they can be of little consolation to President François Mitterrand as he faces the consequences of the resignation of M Charles Hernu, his Defence Minister and close friend.

Even by previous French standards, the international and domestic furore caused by the sinking of the Greenpeace ship, the Rainbow Warrior, in Auckland Harbour, New Zealand, must rate somewhere near the top of the Richter scale of tremors. Not only is M Hernu's resignation a tacit recognition that the French secret services responsible for the sinking of the Greenpeace ship, in spite of previous official denials and the unbelievably bland Tricot report, but it raises the whole question of Presidential responsibility.

### Admission

The admission by M Hernu in his resignation statement that responsible officials of his Ministry had hidden the truth from him, plus the dismissal of Admiral Lacoste, the secret service chief, are intended to place the blame fairly and squarely on these two men's shoulders. But even if it is accepted that the President was not aware of the instructions to sink the Rainbow Warrior, that is a recognition of lack of Presidential and governmental control over the armed forces and secret services.

It is an admission that no President of the Fifth Republic, who also has the title of Commander-in-Chief of the Armed Forces and is traditionally in charge of foreign policy,

bureaucrats would identify viable projects faster than Barclays, St Citibank or the Prudential is unrealistic.

More worrying than the NIB proposal itself is the economic naivety of many statements in the pamphlet. It is both parochial and protectionist. "We believe," it says, "that the proper place for British savings is in British investment." Has Mr Hattersley never heard of the principle of comparative advantage? In the 1980s, it is as absurd for a country to hoard its own savings as to attempt to be self-sufficient in particular traded goods. British investors now have the advantage of an international market for their savings; British companies have the corresponding benefit of an international pool of capital.

There is also a markedly illiberal tone to much of the document. The Labour Party needs to ensure that its nationalists may play their part in achieving our industrial objectives" and that decisions taken by companies assisted by the NIB will "reflect the overall goals of our strategy." Moreover, the pamphlet maintains it would be "inefficient" to allow funds repatriated from abroad by institutions (on pain of incurring tax penalties) to be gobbled up by the NIB and used to further "our" interests.

How NIB officials would determine the correct allocation of the very large sums (perhaps of the order of £20bn) that Mr Hattersley hopes to repatriate is left unclear. Is it perhaps by "picking winners"? Equally inscrutable are the economic terms by which the Shadow Chancellor determines that "far too much" has been invested abroad in the past six years.

Scepticism about Mr Hattersley's proposed policies is not the same as unequivocal praise for some of them. An open economy is arguably more suitable to be outward-looking as the City. The notion that industry as a whole is starved of cash is implausible. The corporate sector has been running a huge financial surplus and the growth of bank lending has been explosive in recent years. The role of the financial institutions is rapidly increasing competition between borrowers. The idea that an NIB staffed by diligent

**PRESIDENT** François Mitterrand of France now enters the most difficult phase of his seven-year term of office with his administration badly wounded.

Even before the disastrous events last week which brought about the downfall of M Charles Hernu, the Minister of Defence, for his role in the Greenpeace affair, the French Socialist party was condemned to lose its absolute majority of seats in the National Assembly under the system of proportional representation that had been brought in for the March elections.

But under the institutions of the Fifth Republic, the parliamentary elections are not the decisive factor in achieving a fundamental shift of power in France. The right-wing opposition wins the March elections seems increasingly probable—it still will have to contend with a Socialist M Mitterrand installed at the Elysée for another two years.

The whole Socialist strategy was based on M Mitterrand using that period and the considerable powers of the President's office to discredit the new government and thus give the Left a chance of regaining the Presidency at the next Presidential elections due in 1988.

But that strategy depended on M Mitterrand maintaining his moral authority as President. This could not be. Mitterrand fought conflict with the Right. It also depended on the administration of M Laurent Fabius leaving behind an image of competent and successful government around which the Left's next candidate for the Presidency could rally a Social Democrat and centrist majority.

It is that strategy that has been put at risk by the bungled sinking of the Rainbow Warrior in Auckland harbour on July 10 and the subsequent even clumsy attempt to conceal French involvement in it.

The danger for the President is that the opposition will attempt to transform the Parliamentary elections in March into a plebiscite against the President who has lost the legitimacy of his office and with whom the Opposition is no longer obliged to share power.

M Jean Lecomte, the president of the UDF—the second largest opposition group—said on television that he regretted that his sights in that direction were not high enough.

"In those conditions," he declared, "it is impossible for them to shift their responsibilities and it is unbelievable that they were not informed."

It was in the hope of slipping this pressure in the bud and of ensuring — to paraphrase President Truman — that "the buck" did not go higher, that M Hernu was forced to resign. To the government's credit, as Le Monde pointed out yesterday, it has gone further in accepting blame than any of its predecessors ever did in the other murky affairs that have marked the history of the Fifth Republic.

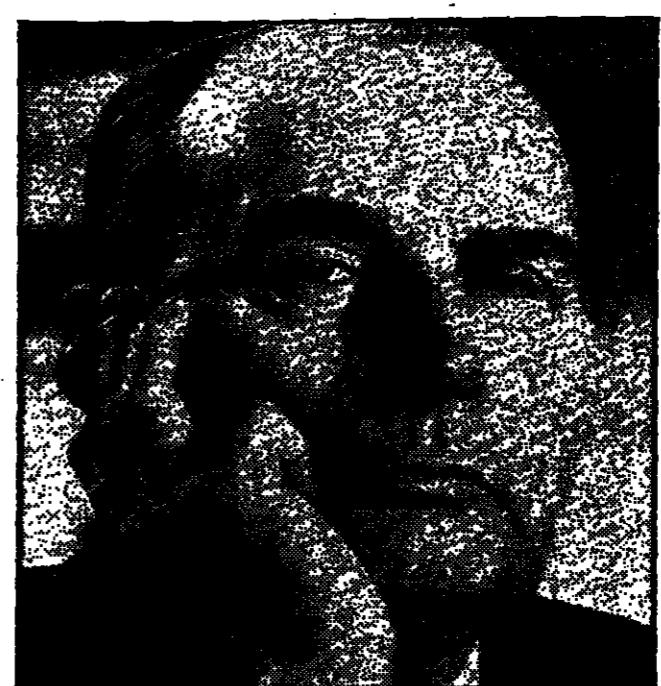
But the damage to the government and the Socialist party is already considerable.

The President's image abroad has been brought into ridicule by the operations of its foreign intelligence services (the DGSE) and its moral stance on human rights issues

## The French Presidency after the Greenpeace affair

# Mitterrand now a wounded combatant

By David Housego in Paris



Ashley Ashwood  
President Mitterrand (above), Charles Hernu (below left) and the Greenpeace vessel Rainbow Warrior

has been called into question by being associated with a "terrorist" act. The President's image has suffered accordingly.

M Hernu was one of M Mitterrand's most trusted ministers whose resignation he had refused, it now emerges, as long ago as August. He was also a key element in the President's political jigsaw in that he represented the type of consensus over foreign policy and defence that M Mitterrand was seeking to strengthen.

For after March next year, defence and foreign affairs are the two areas over which he will retain most influence and he had intended to use his authority there to reinforce his domestic position.

In the eyes of public opinion the government's evasiveness over the sinking of the Rainbow Warrior and its inability to obtain information which the Press did succeed in getting hold of is a sign of complicity or incapacity. Either way it has dealt a blow to the efforts of M Laurent Fabius, the Prime Minister, to establish an image of quiet and effective government.

For the Socialist party torn between its condemnation for what M Mitterrand himself called "an absurd and criminal act" and its support for the government, it has been an agonising period.

The state is likely to demand that the party, further, and sharply, the rivalry between its leaders—notably between M Fabius and M Michel Rocard—for the succession to M Hernu said that he knew "in

the administration has none the less almost six months in which to rebuild its image before the March elections. It cannot begin to do that until it first provides credible answers to the central questions of who gave the order for the blowing up of the Rainbow Warrior and who was responsible for the cover-up?

There are no clear answers to either as yet and they will not be easy to provide without either implicating more members of the government or dragging in the senior hierarchy of the armed forces.

For the most damaging paragraph in the now discredited official report, prepared by M Bernard Tricot at the Prime Minister's request, was that General Jean Samiher had given budgetary approval for the operations against the Greenpeace organisation.

General Samiher was at the time head of President Mitterrand's military staff and is now chief of staff of the armed forces.

M Mitterrand needs to maintain the support of the armed forces if he is to have any chance of maintaining a consensus over defence and foreign policy. He cannot afford to put General Samiher or his colleagues in the dock.

The crucial figure in carrying out the Royal Commission demanded by the Prime Minister will be M Paul Quiles, the new Minister of Defence. His starting point in providing answers to the two major questions is the statement in the letter of resignation of M Charles Hernu. M Hernu said that he knew "in

an irrefutable way that responsible officers in my Ministry concealed the truth from me." Thus, Admiral Pierre Lacoste, the head of the DGSE, who was sacked on Friday, was not alone.

M Quiles, who has the reputation of being a hardliner in the Socialist party, will have three main difficulties.

The New Zealand police are still gathering material for the trial of the so-called "Tunbridge" couple—since identified as DGSE officers—in the blowing up of the Rainbow Warrior which led to the death of a Portuguese photographer. The case opens on November 4, but could drag on well into the New Year.

M Quiles' second group of competitors are the French press who have so far shown

little interest in investigating the government's stonewalling—that anybody had imagined.

The third are the French opposition parties who are also out for blood. Up to now the Socialist party has not been able to bring the government down.

Unemployment is likely to be

rising again from the middle

of next year as the Socialists' community work programme

comes to an end and as the fever

of economic activity again

interval—are increasingly snowballing into each other.

A growing number of people in the government and opposition do not believe that the conflict between the Socialist President and a right-wing National Assembly can last two years.

And thus increasingly think that the Presidential elections will be brought forward.

But even in these dark days for the Socialists, they still hold considerable cards in their hands to help them to reverse the tide before the next Presidential elections. The Right on the hypothesis that the combined Parliamentary opposition of the RPR and the UDF won an overall majority—would be taking over the government in extremely difficult circumstances.

On the economic front, the Socialists will leave a legacy in which any departure from current restrictive policies will have adverse consequences over the short term on the main economic indicators. Inflation, already at a 13-year low of 5.6 per cent, will fall further next year and the trade account is heading back into surplus.

Unemployment is likely to be

rising again from the middle

of next year as the Socialists' community work programme

comes to an end and as the fever

of economic activity again

interval—are increasingly snowballing into each other.

A growing number of people in the government and opposition do not believe that the conflict between the Socialist President and a right-wing National Assembly can last two years.

And thus increasingly think that the Presidential elections will be brought forward.

But even in these dark days for the Socialists, they still hold

considerable cards in their hands to help them to reverse the tide before the next Presidential elections. The Right on the hypothesis that the combined Parliamentary opposition of the RPR and the UDF won an overall majority—would be taking over the government in extremely difficult circumstances.

Having shown his colours, M Chirac then has an interest in provoking a conflict with M Mitterrand that would eventually result in the President's departure. M Mitterrand has an interest in keeping M Chirac in the seat for a good year so that the adverse short-term consequences of his measures would have their maximum impact.

The conflict next year has thus irresistibly been moving towards a duel between these two men.

But before entering the lists, M Mitterrand needed to boost his authority and prestige. Instead it is as a wounded combatant that he moves into the arena for the final round of the drama.

He could also find that, in the wake of the Greenpeace affair, his main challenger now is M Barre, campaigning on the theme that if the Right is victorious in March, there is no place at the Elysée for M Mitterrand.

## Sign-posting the High Street

By this time next week, the signs outside 308 branches of Williams & Glyn's bank will be replaced by the legend of the Royal Bank of Scotland.

The job is being done by the South East London-based family firm of Pearce Signs, which for nearly 20 years now has been sign-posting the changes in Britain's High Streets.

It was Pearce that lit up the newly-merged Natwest bank;

that plumped the AbbeyLink cash dispensers; that marked the spread of McDonald's hamburgers throughout the UK and Europe.

Ever since Samuel Pearce began carving and painting signs for local traders and pubs in 1971, the family has been helping the man-on-the-street to find his way about it.

It has been a profitable business. As the seventh generation of the family in the shape of Nicholas Pearce, 26, joined the still-private company today, his father and chairman, Brian

and his son, Kit, are now in charge.

They are reshaping the financial services business.

Pearce has set himself the

target of working 50 to 60 per

cent of his time in retirement.

Has he other irons in the fire?

"I have, but it's a bit early

to talk about them," he said.

## Men and Matters

Pearce, is forecasting a turnover this year of £17m.

The company now employs 750, has a small subsidiary in Holland, and hangs its signs as far afield as the United States and the Middle East.

Though there have been a lot of technical changes since Sam Pearce carved his first signs, the company uses lasers and computer graphics in its production processes — Brian Pearce tells me that the old skills of sign-writing still have an important place in his scheme of things.

Though little known outside its trade, the Pearce family has probably had as much impact on our modern urban environment as any town planner or architect.

Now firmly established as the biggest sign-maker in Europe, Pearce sees no reason to divert the company from its international business.

Though it makes some road traffic signs and bullet-proof glass, Pearce says: "Our business will continue to be to tell those who want, say, the Midland Bank, where to find it."

Model Kit

Only last week Kit McMahon was criticising the big sign companies and high salaries that have been triggered by the City revolution. His own imminent move to the Midland Bank might seem a little ironical in light of his strong words. So what are the financial inducements to which he has succumbed?

The terms of his employment at Midland have not yet been settled. I gather, at the Bank, McMahon was believed to be earning about £75,000 a year.

Taylor himself spent much of yesterday lobbied at Jarrow Airport on the way back from a meeting arranged in Williamsburg, Virginia. "It's what I know and who I know that I shall bring to bear," he said, when he finally reached the home that he is still trying to put straight.

His first duty will be to speak at a meeting which Deloitte's managing partner in Jersey is organising later this month. He will also be helping the firm to keep track of all the changes

that are reshaping the financial services business.

Taylor has set himself the

target of working 50 to 60 per

cent of his time in retirement.

Has he other irons in the fire?

"I have, but it's a bit early

to talk about them," he said.

Going Dutch

Dutch investment expert, Klein Hanweid left London for home two years ago, finding that his three young children should be brought up in his native land, but now he is on the way back.

Next month he takes up the key position of investment director at Touche Ross' Pudde Dock headquarters.

"London is an economic place to be," he says, "and indeed global strategists like Hanweid carry high profile tag these days. I am told that the investment trusts which control Touche Rossman had to 'bite the bullet' when agreeing his salary.

He had been whisked away from the deputy investment manager's position with the Dutch pension fund of the Shell group in The Hague. Previously, he spent nine years with Morgan Stanley in New York and though it is possible to detect a reluctance to move his family abroad again, the job opportunity in London proved, at 37, too much to resist.

"Professionally, I look forward to it a lot," says Hanweid.

Hanweid's managing director, Peter Gray, an active recruiter in recent months, Hanweid is a crucial piece in

## FOREIGN AFFAIRS

# Tit-for-tat: a champion strategy

By Ian Davidson

"THIS HAS not," said a British Foreign Office spokesman last week, "been tit-for-tat so far as we are concerned. We have acted on objective evidence. The tit-for-tat element has come exclusively from the Soviet side."

He was, of course, seeking to explain Mrs Thatcher's decision not to prolong the reciprocal expulsions of Soviet spies and innocent British citizens into a third round.

No one was deceived by these protestations of injured innocence: Mrs Thatcher can only have been playing tit-for-tat with the second bunch of Soviet spies. If they really posed a threat to British security, why weren't they expelled in the first round? What the Foreign Office spokesman and Mrs Thatcher can now freely acknowledge, is that Tit-for-Tat is, in theoretical terms, a champion bargaining strategy, perhaps the best there is. It appears that an American professor has proved as much with a computer.

Computer models are not the same as real life; in particular, they can only cope with ultra-simple, binary choices, and their method of scoring wins and losses is equally skeletal. Nevertheless, our American friend, Professor Robert Axelrod, has done a particularly interesting experiment which may have useful lessons for bargaining between the superpowers, and which is the subject of a long and subtle commentary by Christopher Minkin in the latest issue of *Survival*.

In this particular case, it is hard to measure whether London or Moscow came out better from the exchange. Mrs Thatcher obviously miscalculated the likely Soviet response to her initial eviction of 25 Soviet spies, and may be thought to have lost face by withdrawing from what was turning into an arm-wrestling contest. But it is arguable that Britain is still ahead of the game.

The sequence of events suggests that the expansion of the first Soviet contingent was forced on the British government by the defection of Oleg Gordievsky, chief KGB resident in London, must have blown the cover of his colleagues in Britain (and perhaps elsewhere).



## THE PRISONER'S DILEMMA

		Co-operation	Aggression
Co-operation	2	(0)	
	(3)	1	

Two players choose co-operation or aggression. The four combinations produce different scores, from 0 to 3



where). To have allowed them to stay would have been to give Moscow, and Washington, the impression of object feebleness on the part of the British Lady.

But consider the immediately and unbroken continuity of the Soviet espionage; if they were to pose a threat to British security, why wouldn't they do so in the first round?

No one was deceived by these protestations of injured innocence: Mrs Thatcher can only have been playing tit-for-tat with the second bunch of Soviet spies. If they really posed a threat to British security, why weren't they expelled in the first round? What the Foreign Office spokesman and Mrs Thatcher can now freely acknowledge, is that Tit-for-Tat is, in theoretical terms, a champion bargaining strategy, perhaps the best there is. It appears that an American professor has proved as much with a computer.

Computer models are not the same as real life; in particular, they can only cope with ultra-simple, binary choices, and their method of scoring wins and losses is equally skeletal. Nevertheless, our American friend, Professor Robert Axelrod, has done a particularly interesting experiment which may have useful lessons for bargaining between the superpowers, and which is the subject of a long and subtle commentary by Christopher Minkin in the latest issue of *Survival*.

In this particular case, it is hard to measure whether London or Moscow came out better from the exchange. Mrs Thatcher obviously miscalculated the likely Soviet response to her initial eviction of 25 Soviet spies, and may be thought to have lost face by withdrawing from what was turning into an arm-wrestling contest. But it is arguable that Britain is still ahead of the game.

The sequence of events suggests that the expansion of the first Soviet contingent was forced on the British government by the defection of Oleg Gordievsky, chief KGB resident in London, must have blown the cover of his colleagues in Britain (and perhaps elsewhere).

Europeans have far more people in London than Britain has in Moscow, and no doubt a fair higher proportion of them is engaged in espionage; they would therefore run out of ammunition sooner, and suffer more damage.

Professor Axelrod's experiment was based on a variant of the classic strategy game called The Prisoner's Dilemma. The scenario is that there are two prisoners, in separate cells and they have the choice between confessing and confessing. The point of the game is that a prisoner will get the maximum sentence if he remains silent while the other confesses; conversely, he will get the lightest sentence if he confesses while the other remains silent. If both confess or both remain silent, both receive equal but intermediate sentences, heavier in the case of simultaneous confession.

The dilemma can be translated into the real world of super-power bargaining. The Russians and the Americans have the greatest common interest in sticking to arms control agreements. But the Russians want the biggest reduction in weapons, while the Americans want the greatest advantage if they confess with their Strategic Defence Initiative.

The simple version of the game has a number of shortcomings as a paradigm for the real world. For example, there is no public prosecutor, and the superpowers are not physically unable to communicate with one another. Second, the game only allows for different degrees of penalties, so that its conclusion is unavoidable pessimistic about the possibilities of co-operation. That is why, in the diagram, I have framed the scores in terms of rewards not punishments.

It is symptomatic of the mind-set of so many American (and perhaps Russian) strategic analysts that they have a narrowly-focused obsession with the option of co-operation. (There lies the rub?)

questions about nuclear weapons, where potential losses are horrific and gains merely an absence of loss, so it is not surprising that they tend to concentrate on worst-case scenarios.

This well-known model has long been used by strategy games players to draw a pessimistic inference about the relationship between the superpowers. If they pursue a maximax strategy, as logic indicates they should, they (and we, of course), will end up with a poor result. The determination to avoid the worst possible outcome leads both sides to engage in antagonistic acts, which cumulatively are called the arms race, the cold war, etc.

Arguably, it also leads the Russians to cheat on the 1972 Anti-Ballistic Missile Treaty and the Americans to prepare to do so with their Strategic Defence Initiative.

The simple version of the game has a number of shortcomings as a paradigm for the real world. For example, there is no public prosecutor, and the superpowers are not physically unable to communicate with one another. Second, the game only allows for different degrees of penalties, so that its conclusion is unavoidable pessimistic about the possibilities of co-operation. That is why, in the diagram, I have framed the scores in terms of rewards not punishments.

It is symptomatic of the mind-set of so many American (and perhaps Russian) strategic analysts that they have a narrowly-focused obsession with the option of co-operation.

(There lies the rub?)

The problem is that, in the tournament, each round began with the first move; and the first move under Tit-for-Tat was always co-operative. In real life, on the big strategic issues, there is seldom such a thing as a first move, and both superpowers have a long-felt memory of antagonism. Neverthe less, the Axelrod theory has recently been throwing up material irresistible to an economic commentator.

The first lesson is that Tit-for-Tat is very simple; and because it is absolutely consistent and predictable, it automatically holds open the option of co-operation as more attractive to both sides than confrontation.

Second, its simplicity voids the bargaining process of all ideology and all question of motives. You can forget about the "Russians' long-term ambitions and their propaganda if your strategy is simply to match their actions immediately and precisely.

Thirdly, and perhaps most important, it is a strategy without a real life cannot be reduced to a single, fatal choice: it consists of a long series of (mostly minor) choices, allowing for feedback from the other player, and for the ever-present possibility of a change of tactics.

In short, the super-power relationship is a continuing affair. Every day, every year, the superpowers re-encounter the prisoner's dilemma in principle, even after 40 years of confrontation: there should be room for a learning process which moves them up from a worst-case, mini-max strategy.

Professor Axelrod's contribution to theory has been to take account of these real-life factors, by holding a Prisoner's Dilemma tournament between a number of different strategies, each of which was tested against each of the others over several hundred moves or moves. One strategy proved the overall winner: Tit-for-Tat. If the other guy is nice, you immediately respond with nice ness; if he's nasty, you immediately retaliate. It did not produce spectacular gains, but it never came off worst except by a small margin, and it tended to promote co-operation with any other strategy that entertained the option of co-operation.

(The Evolution of Co-operation, Robert Axelrod, Basic Books, Survival, July-August 1985, US\$12.95.)

When the Russians were found to be breaking the ABM treaty with their Krasnoyarsk radar, the U.S. should have immediately announced an equal and opposite infraction of their own. When the Russians declared a nuclear test moratorium, the U.S. should have immediately followed suit.

In the spy case, the Russians

FORGIVE ANOTHER piece where the respondent can suggest an increase, a decrease, or "no change."

One's first instinct is to say that a reasonable person should refuse to answer. It is not the size of social security payments, to take one category, which matters but how far they are successfully targeted on those that need them, and how far they simply pointlessly recycle large sums among the middle class and better off wage earners.

But then one recalls that these slices of the pie chart are the precise categories in which governments manage the "PESC" review of public expenditure. The ticking off of items in Dr Owen's questionnaire is no cruder than the horse trading that the Cabinet's new Chief Secretary, John McGregor, will encounter at the Cabinet's star chamber.

Even accepting the inevitable over-simplifications, the SDP public expenditure quiz is still not quite "there" yet. It is a reasonable bet that the sort of people who fill up such documents will want to add to several categories of public spending. But they are not asked to say how much they would add; and this means that they cannot be asked to add up all the increases they would like and to say, either where corresponding cuts should be made to pay for them, or alternatively, face up to the increase in taxes (which might be relevant in relation to public spending than in the more elusive debate on "jobs").

Respondents could be led towards a sensible reply by being reminded for instance that a 1 percentage point increase in the basic income tax rate would yield over £800m. Democracy is not the answer to all problems, and I would not dream of telling a majority to vote on the appropriate size of the budget deficit, the existence of a jobs-inflation tradeoff or even whether violence and drug abuse is related to unemployment (a question which calls for research rather than value judgments). Yet for all the qualifications there is something to be said for "taking PESC to the people" and refining the process which Dr Owen has begun.

## Lombard

# Taking PESC to the people

By Samuel Brittan

where the respondent can suggest an increase, a decrease, or "no change."

One's first instinct is to say that a reasonable person should refuse to answer. It is not the size of social security payments, to take one category, which matters but how far they are successfully targeted on those that need them, and how far they simply pointlessly recycle large sums among the middle class and better off wage earners.

But then one recalls that these slices of the pie chart are the precise categories in which governments manage the "PESC" review of public expenditure. The ticking off of items in Dr Owen's questionnaire is no cruder than the horse trading that the Cabinet's new Chief Secretary, John McGregor, will encounter at the Cabinet's star chamber.

Even accepting the inevitable over-simplifications, the SDP public expenditure quiz is still not quite "there" yet. It is a reasonable bet that the sort of people who fill up such documents will want to add to several categories of public spending. But they are not asked to say how much they would add; and this means that they cannot be asked to add up all the increases they would like and to say, either where corresponding cuts should be made to pay for them, or alternatively, face up to the increase in taxes (which might be relevant in relation to public spending than in the more elusive debate on "jobs").

Respondents could be led towards a sensible reply by being reminded for instance that a 1 percentage point increase in the basic income tax rate would yield over £800m. Democracy is not the answer to all problems, and I would not dream of telling a majority to vote on the appropriate size of the budget deficit, the existence of a jobs-inflation tradeoff or even whether violence and drug abuse is related to unemployment (a question which calls for research rather than value judgments). Yet for all the qualifications there is something to be said for "taking PESC to the people" and refining the process which Dr Owen has begun.

## An Alliance strategy

From Mr I. Wrigglesworth MP Sir—I would like to respond to Samuel Brittan's fair and perceptive review (Economic Viewpoint September 19) of the SDP/Liberal Alliance autumn statement and our simulation on the Treasury model. He is right to draw attention to the role played for us in our strategy in ensuring that growth is real and that the demand boost is not frittered away by rising inflation.

In carrying out the simulations, we were deliberately cautious about the effectiveness of an incomes strategy in securing a better mix between output and inflation. We assumed that the increase in earnings would be contained in the first year of our fiscal expansion by holding the growth of nominal earnings 2 per cent below the base forecast in the first year, and by 1 per cent in the second year. Such an assumption provides for a modest growth in real earnings. Further progress in holding inflation below 7.5 per cent projected for 1987 would be dependent upon introducing in wage determination and wider share ownership, which, Samuel Brittan correctly points out, are part of the agenda of a future Alliance Government. Assumptions we felt were inappropriate to a short-term autumn statement. The experience of incomes policies, highly effective in the short-term but prone to unravel over a longer period, suggests that it is prudent for policy-makers to be cautious about how rapidly changes in the nature of collective bargaining towards greater industrial participation can be brought about when simulating the effects of a short-term expansionary programme.

Samuel Brittan's alternative, holding nominal demand stable while tackling the "pricing-out-of-work" culture, does not belong to the practical world of policy making. As he admits, the arithmetic is more mechanistic than it can ever be in practice. If unemployment is to be reduced, then a real growth rate well beyond the projected 2 per cent underlying real GDP increase for 1985 will be required. The increase in demand we propose however is not, as Samuel Brittan suggests, motivated purely by a political commitment to "public expenditure increases and the rhetoric of infrastructure spending." Our balanced budgetary expansion is selective and targeted to achieve the most cost-effective mix of job creation programmes. Of the £5bn programme, roughly equal shares are committed to capital spending (principally on housebuilding and renovation), a 1 per cent cut in employers' national insurance contributions, a job

## Letters to the Editor

guarantee to the long-term unemployed within an expanded community programme, an anti-poverty programme directed at working families in poverty and the long-term unemployed, and a boost to current spending directed at education and training for skills. Most econometric model simulations suggest that such measures will be more effective in creating jobs than increases in income tax allowances or cuts in the basic rate of tax.

Of course, as Samuel Brittan points out, such an exercise depends crucially upon the assumptions fed in and the properties of the model itself. Earlier simulations run on a similar Alliance exercise on the London Business School macroeconomic model in March gave a better result on jobs and a higher inflation figure. Since then, most commentators have revised their inflation projections downwards and the latest Department of Employment estimates for new entrants to the labour force up to 1983 have become markedly more pessimistic. Thus, the scale of the task in dragging the economy out of the hole into which the Government has dug will be immense. Yet even

his implication that this relationship is causal is unconvincing by his evidence. Simultaneous movements may be no more than simultaneous responses to a third causal change.

To accept Mr Symons' argument is to accept the standard of living of workers at all levels will fail to fall continuously as raw materials prices rise unless we are willing to accept ever growing unemployment.

Peter B. Meyer,  
(Associate Professor, Pennsylvania State University (USA)) Visiting Associate, Centre for Employment Initiatives, 140 Gloucester Mansions, Cambridge Circus, WC2.

Employment and wages

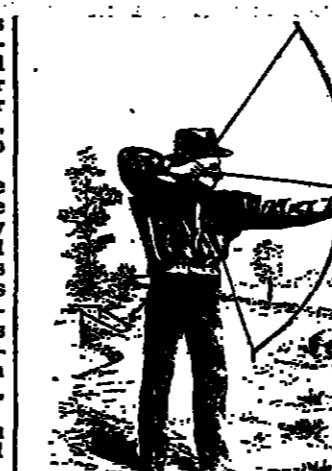
From Mr P. Meyer

Sir.—James Symons (September 18) argues the dominance of the "real wage" in determining unemployment. His position is not as unique as he suggests, and is founded on a peculiar definition of the real wage.

Traditionally, real wages are meant as the purchasing power of workers' earnings. The "real" is contrasted to nominal or money wage. Mr Symons coins the phrase "consumption wage" for this measure, and defines real wage as the real costs of labour to firms. Rewriting his argument in traditional cost terms, we derive the trivial result that, when the cost of one factor of production, labour, rises relative to others, the utilization of that factor falls. Not surprisingly, but potentially misleading.

In fact, the interesting relationships with respect to wage rates regard their relationship to the behaviour of actual and potential workers, not of firms. Moreover, the significant causal links flow not from unemployment to real wages, as his table suggests, but in the opposite direction. In the period studied (1950-81) it is a matter of record that the real wage (and living standard) increases recorded by the UK were amongst the worst in the Organisation for Economic Co-operation and Development—yet we do not seem to be enjoying an employment boom.

Nor does the central argument explain more recent history. Japan has enjoyed a real wage increase of 21.3 per cent in the decade 1975-85, far not lead to fewer persons in the



## AT LAST A HELPING HAND FOR COMPANIES WHOSE BORROWING LIMITS ARE SPOILING THEIR AIM

Simple. And whilst this may be marginally more expensive than using the clearing banks, it is invariably cheaper than using a Finance House and requires no formal security.

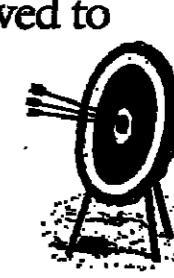
Arrows Ltd were first in the field and are still the clear leaders. Our unique method of Off Balance Sheet Finance eliminates borrowing from company balance sheets and thereby allows valuable funds to be put towards increasing a company's trading capacity.

That's why when Arrows Limited was set up in 1983 to provide this quick, confidential and efficient service, it proved to be so popular with companies of all sizes.

If you would like to know more, we'll be only too pleased to answer any enquiries.

ARROWS LIMITED

Arrows House, Kingsway, Manchester M19 1BA. Telephone: 061-224 8800. Telex: 667052





# FINANCIAL TIMES

Monday September 23 1985



Terry Byland  
on Wall Street  
**Bankers  
for a  
recovery**

BANK STOCKS, after heading the list of fund managers' favourites for nearly 12 months, have suddenly fallen from grace.

The selling bout has taken nearly 10 per cent off money-centre banks' shares against a fall of only 4.3 per cent on the Standard & Poor's 500 index. To a great extent, that represents profit-taking after the substantial rise in the stocks over the preceding 18 months. There is also increased concern over Latin American debt and regulatory proposals in the U.S.

There is also a danger, however, that investors are throwing out the baby with the bathwater, over-emphasising the difficulties and forgetting the factors that boosted bank stocks in the first place and are still largely true.

The earnings outlook for banks is still considerably better than for the manufacturing sector and likely to become increasingly so as debts over the pace of the U.S. economy grow stronger.

Despite the shakeout in the financial sector, most analysts are still bullish on bank earnings for the rest of this year. At Salomon Bros., Mr Thomas Hanley expects the banks to increase profits by about 12 per cent for fiscal 1985.

Profits should continue to benefit from the activity in the foreign exchange and U.S. bond markets that boosted earnings in the first half. The prospects of another windfall benefit from falling short-term rates is less predictable. But Friday's disappointing "flash" estimate for third-quarter economic growth will strengthen the case for an easing in Federal Reserve policies.

Short-term rates are fast approaching the levels at which banks will face a cut in the discount rate were

Industrial profits, however, are still headed for a pretty flat year, according to Wall Street. Merrill Lynch crunched the Standard & Poor's 400 and 500 stocks again last week, and saw modest profit gains in the second half of the year just about balancing out the downturn in the first half.

Against that backdrop, bank shares seem to have been oversold by investors underestimating the near-term outlook for the prices. Salomon Bros estimates that earnings ratios on its 35-bank group are now only around 62 per cent of the 11.5 times of the S&P 500 stocks. Some money-centre stocks are trading at barely 50 per cent of the S&P index P/E.

At the beginning of 1985, bank stocks were trading at 70 per cent of the S&P ratio, and it is not hard to see the money-centre banks returning to those levels, given the profits outlook.

It is a measure of the severity of the shakeout in the banks that prices for some money-centre banks would have to rise by about a third from their present levels to restore earnings ratios to their previous ratings.

Much will depend on the clouds still hanging over the national and domestic economies and thus over bank loans. Analysts still favouring bank stocks believe that the Latin American debt problems will continue to be "managed", even if the U.S. has to follow Canada's lead by requiring banks to establish specific loan-loss reserves against debts less developed countries.

That might compel the banks to raise sizeable amounts of new capital, but it would also reduce a massive bear pressure on the stocks.

Further losses on domestic loans to the U.S. farming, energy and manufacturing sectors are likely this year. But banks have already taken the opportunity presented by the successful first half to improve loan-loss reserve ratios substantially. The farm loans mostly remained with the regional banks.

There are, in short, good reasons for buying shares for the short term. J.P. Morgan, Bankers Trust, Chase Manhattan, Citicorp and every other money-centre bank are trading on earnings ratios lower than for the past two years.

Flotation plan highlights recovery in property/casualty, writes Paul Taylor

## Fireman's Fund set for debut

IT HAS been a long, hard and costly battle for American Express to knock Fireman's Fund into the sort of shape where the California-based property/casualty insurance company could be spun off to the public.

But when it finally happens later this autumn, the Fireman's Fund share sale is expected to be the largest initial public offering by a U.S. company ever, eclipsing a \$35m Ford Motor issue in 1980. (Wall Street does not count British Telecom's mammoth \$4.7bn offer last year).

Providing the U.S. Securities and Exchange Commission (SEC), which is still investigating certain transactions and accounting methods at Fireman's Fund, gives the green light, the offering will involve the sale of 32m shares expected to fetch between \$24 and \$27 each.

Indeed, most analysts, like Mr David Seifer of First Boston, view the current correction as a buying opportunity, even though few expect the pace of advance to continue. He said: "Doubt and scepticism surrounding the strength and longevity of the property/casualty earnings turnaround have replaced the earlier optimism." But he adds: "Many insurance companies are already recording earnings improvement, and much more is to come." At Fireman's Fund itself, now under a new management team led by Mr John Byrne, the former chief executive at Geico, the picture, though still clouded by under-reserving in the past, has begun to improve.

Excluding a further \$187m addition to reserves in the second quarter, Fireman's Fund's property and casualty operations managed to eke out a \$5m profit. According to the offering prospectus, the group, which has already aggressively pushed up policy prices, while the impact of

more realistic pricing is only just beginning to feed to the bottom line - the Insurance Information Institute reports that the industry's consolidated net income increased by 99 per cent to \$1.12bn - the message has not been lost on Wall Street.

U.S. property and casualty stocks began to take off more than a year ago and climbed steadily until recently. Between July 1984 and July 1985, Best's Property and Casualty index climbed by over 70 per cent from about 314 to over 543, while the Standard & Poor's 500 index increased by a much more modest 28 per cent. Even though property/casualty stocks have dipped in the last few weeks - largely seen on Wall Street as an inevitable temporary correction - all the major insurers are now selling at comfortably over book value.

Of these, American Express will sell 24m, reducing its stake in the new public company to about 45 per cent, and raising about \$600m for the New York-based financial services giant in the process.

At the same time, the public offering will allow the new Fireman's Fund to bolster its capital and capacity - a looming shortage of which has already sent other major insurers scurrying back into the equity markets.

From a Wall Street perspective, the timing of Fireman's Fund's public debut is fortunate. Although the U.S. property/casualty insurance sector is still deeply scarred from its worst cyclical downturn in history, the tide has at last turned.

Sent by a shake-out in capacity and soaring reinsurance rates, U.S. property and casualty insurers have been aggressively pushing up policy prices. While the impact of

such additional flexibility could prove crucial to the new public company since Wall Street analysts and others predict a sharp capacity shortfall as the cycle turns. Some, like Mr Seifer of First Boston, believe that, even under reasonable assumptions, property/casualty companies will be unable to write

which derives 72 per cent of its net premiums from commercial products and ranks as the seventh largest property and casualty company in the U.S. and the fourth largest commercial insurer, had net income of \$14m in the two months to the end of August.

The numbers represent a modest beginning in the group's uphill climb back to profitability following \$260m and \$122m pre-tax losses in the previous two full years, a struggle which the new company will face without its profitable life insurance operations which have been sold back to American Express for \$330m in cash.

Wall Street insurance analysts believe the Fireman's Fund is generally well prepared for life on its own without the American Express protective umbrella. Therefore they believe the public offering, which values the group at around \$1.7bn, should be well received. "The price is reasonable and the timing is good," says Mr W. David Anthony of Smith Barney.

Fireman's Fund itself plans to sell 24m shares in the offering, a move that will raise around \$180m and push total shareholders' equity in the new company up to \$1.3bn and the group's adjusted statutory surplus to \$1.12bn. As a result, the company's ratio of net premiums written to statutory surplus will fall to around 2.5 to 1 from 3.1 to 1 at the end of June - implying a greater capacity to write new business.

Such additional flexibility could prove crucial to the new public company since Wall Street analysts and others predict a sharp capacity shortfall as the cycle turns. Some, like Mr Seifer of First Boston, believe that, even under reasonable assumptions, property/casualty companies will be unable to write

about \$60bn of potentially available business over the next three years.

As it stands, a shortage of capital has become a serious problem for the industry since in many states property casualty companies are not allowed to exceed a premium to surplus ratio of 4 to 1 - meaning that companies will have to turn away new business just when it has become adequately priced.

This capacity squeeze, together with the favourable stock market conditions, help explain why many of the biggest U.S. property and casualty companies have finally returned to the equity and equity-related debt markets.

Among the insurance groups to tap the capital markets in recent months are Aetna Life and Casualty, Continental and General, which each raised more than \$200m by issuing new common stock, and Chubb, St Paul Cos, and Travelers which all successfully floated new convertible preferred shares. Some groups are now returning to the markets for a second time this year.

As Paine Webber noted in a recent industry review: "We view this as a positive trend because the industry will need significant additional capital to finance the cyclical growth it now faces... we do not consider these financings as a signal that the industry's positive pricing momentum will be slowing this year. Capacity is still flooding out of the business."

While there is little doubt on Wall Street that the industry as a whole still faces serious problems - and possibly more shocks - the flood of recent equity offerings by the majors, and the expected pricing of Fireman's Fund initial offering, suggest some degree of rehabilitation for the property and casualty sector.

## THE LEX COLUMN

### Garbled message in translation

defered, at least until the distractions of takeover activity subside.

Those distractions played a crucial part in bringing the market back to the boil after its spring shakeout, and the continuing stream of actual or potential cash takeovers has managed to keep equities simmering since the FT All Share index peaked three weeks ago. A glance at sectors which have broken into new ground in the last month shows this plainly enough: the staves and construction stocks are doing a good trading background, but the brewers, newspaper publishers and textile groups are as clearly enjoying the glow of hot money.

It will be remarkable indeed if New York arbitrageurs really have snuffed out a serious interest in Courtaulds - so often the butt of rumours which quickly lose their bite. If the dollar were to be even weaker next year, for instance, and Fisons decided not to hedge, the comparison between the two year's profits would be decidedly unflattering. Once on the treadmill, it takes a brave company to jump off.

Corporate treasurers should cer-

tainly be broad minded enough to give new financial techniques the occasional whirr, particularly where they produce a genuine reduction in risk. In the case of translation, however, the risk lies mainly in the possibility that an unhedged sterling profit figure will be misunderstood by the stock market. The most obvious and cheapest way to hedge is through options, and the use of straight-line forecasting, and a temporary rise in the effective tax rate is making for additional caution at the level of earnings. Neither earnings nor dividends will grow as fast as in 1984.

Though earnings estimates have been falling backward, to compensate for the more innocent views expressed at the start of the year, there is still a chance that the overall figures could increase by a little over 10 per cent - assuming that there is no further reversal of the sterling devaluation which made life so easy last year; yet tales of prosperity at home are being compromised over and over by misery abroad, even if only misery in translation. And although a noticeable slowing of profits growth is not the thing to sustain a market, its effect can be mitigated by a faster increase in dividends. It is no accident that the payout ratio is now rising for the first time in three years.

## UK equities

The silly season in the equity market is frequently longer than in Fleet Street, but summer excesses are generally washed away by early September's flood of half-year profit figures. Given the reappearance in quantity of up-to-date corporate information, the market's habit is to settle down with renewed seriousness and re-compute the odds for the full year. This time, the change of mood seems to have been

## TRW will take \$170m charge as part of major reorganisation

BY TERRY DODSWORTH IN NEW YORK

TRW, THE diversified U.S. industrial group, is to take a \$170m after-tax charge in the third quarter as part of a sweeping reorganisation aimed at increased emphasis on its electronics defence and automotive businesses.

These actions are evidence of our continued commitment to increasing shareholder value by cutting off unwelcome takeover approaches by reducing cash holdings, increasing debt and lifting the share price of companies under threat of takeover.

TRW, however, has not been the subject of significant takeover speculation, and Dr Mettier said the decision to repurchase was "based on management's belief that TRW's common stock represents an attractive investment for the company at current market prices, given the prospects for our businesses". Funding for the repurchase would come from existing cash and short-term credit.

TRW is combining the reorganisation of the company with a hefty share buyback programme that might retire up to 22 per cent of its equity, or 8m of its outstanding common shares.

In an unusual variation on normal buyback procedures, the company is inviting shareholders to tender their shares at any price they choose between \$30 and \$38. It will

then select a purchase price and acquire at least 5m shares at prices tendered at or below it.

Share buybacks have become increasingly popular over the last year or so in the U.S., and have often been launched in an effort to fend off unwelcome takeover approaches by reducing cash holdings, increasing debt and lifting the share price of companies under threat of takeover.

Dr Mettier, who has steered TRW increasingly towards high-technology sectors in recent years, said that the group had registered a strong performance in "leading-edge technology for use in space, defence and information systems", as well as establishing a strong position as a supplier to the worldwide motor industry.

TRW is combining the reorganisation of the company with a hefty share buyback programme that might retire up to 22 per cent of its equity, or 8m of its outstanding common shares.

In an unusual variation on normal buyback procedures, the company is inviting shareholders to tender their shares at any price they choose between \$30 and \$38. It will

## Tehran in threat to shut Strait of Hormuz

By Roger Matthews in London

IRAN threatened yesterday to shut the Strait of Hormuz at the mouth of the Gulf if Iraq persisted in attacking its oil-exporting facilities.

The Gulf war enters its sixth year this month and Iraq has been pressing home its attacks on Kharg Island, Iran's main oil-export terminal, with greater persistence than before.

The raid last Friday is believed to have been Iraq's most effective, hitting a tanker and causing significant damage to one of the jetties.

Iran was clearly stung by the attack, and President Ali Khamenei said yesterday that not only would Hormuz be closed but there would also be attacks deep inside Iran.

The threat to Hormuz is one during the war and to which the U.S. has responded with a pledge to maintain freedom of navigation.

Washington is deeply sceptical of Iran's military ability to maintain a blockade of Hormuz, but it is accepted that air attacks and consequent increases in insurance rates could temporarily deter ships' captains from taking their vessels into the Gulf.

During the past few months Iranian warships have been stopping and searching vessels passing through the Strait, saying they are looking for war supplies destined for Iraq.

The commander of the Iranian Navy said yesterday 42 ships had been stopped and searched during the past few days. He said some contraband had been confiscated.

Captain Mohammed Hussein Malekzadeh added that Iran had no wish to endanger the safety of the area, "but if the Persian Gulf cannot be used by us then it will not be used by any other country".

An attempt to shut the Strait would be a desperate effort by Iran because, without oil exports, its own economy and war effort would quickly grind to a halt.

There are signs that within parts of the Reagan Administration there is deepening concern about the international debt crisis.

In calling the meeting, Mr Baker was also perceived to be seeking to impress on Washington the dangers inherent in the mounting protectionist pressures in Congress and the continuing budget impasse.

However, some monetary officials were suggesting that the Group of Five's ministers would not announce important new initiatives after their meeting.

We took our name from the hilly area of Burgan where once caravans used to stop on their travels in the Arabian Peninsula, and where the first and largest oil field was discovered.

After all, a bank's success is often dependent on its ability to spot future business potential. Our success is proof of us having that ability.

So, if you need a forward looking bank, talk to us.

At Burgan Bank we can help with contract or project financing, trade financing, loans, fund management, foreign exchange and a full range of other financial services.

Whatever you need, use us once

and you'll never look back.

## Indian Airlines puts order with Airbus

Continued from Page 1

The Indian regional sales manager, last night insisted that, insisting that "the figures are in the high thirty millions of dollars for each aircraft and the last to be delivered in 1990 are over \$40m".

The generally quoted figures are about \$37m for each Airbus at 1988 prices.

The order, contained in a letter of intent handed to Mr Jayaraman in New Delhi on Saturday, is for 19 aircraft to be delivered in 1988 and an option on 12 more in 1990. A dozen older aircraft are being provided free on lease by Airbus to tide Indian Airlines over the next three years, starting with two Boeing 737-200s to be provided immediately.

## McMahon quits central bank to join Midland

Continued from Page 1

Mr McMahon's involvement in Midland's management is likely to be enlarged by the simultaneous departure of Mr Geoffrey Taylor, the group chief executive, who will reach the mandatory retirement age of 60 in 1987, just as Mr McMahon takes over. The power structure at the top of Midland is likely, therefore, to resemble that at Barclays, where Sir Timothy Baynes is both chairman and chief executive.

Regardless of how good a banking executive Mr McMahon turns out to be, though, his arrival in Poultry [his new office will be here by 1987, said yesterday that "there is no such thing as an executive chairman any more".

In calling the meeting, Mr Baker was also perceived to be seeking to impress on Washington the dangers inherent in the mounting protectionist pressures in Congress and the continuing budget impasse.

However, some monetary officials were suggesting that the Group of Five's ministers would not announce important new initiatives after their meeting.

The obstacles in the way of the fundamental changes in the U.S. budget policy that would have to be part of any dramatic changes in policy remain immense.

There are signs that within parts of the Reagan Administration there is deepening concern about the international debt crisis.

In calling the meeting, Mr Baker was also perceived to be seeking to impress on Washington the dangers inherent in the mounting protectionist pressures in Congress and the continuing budget impasse.



# SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Monday September 23 1985



## EURONOTES AND CREDITS

# Borrowers still wary of Euroyen loans

BY PETER MONTAGNON IN LONDON

FOR a moment last week it looked as though the ill-fated Euroyen credit market was about to leave out of the doldrums. With enormous fanfare, Bank of Tokyo and Citicorp announced a \$35bn credit for Thailand that was certain from the point of launch to be increased, possibly to as much as \$75bn.

This would be a success big enough to wipe away the still-lingered shame of Sweden's abortive attempt to raise Y100bn as soon as the market opened in April. With the Thai credit under its belt the market could look for a fresh start and more and more business would come rolling in.

Or so it seemed. In fact, things are never quite what they appear. And though many bankers are expecting a modest but steady growth in Euroyen business, there is still no sign that Thailand's success will convince many other potential borrowers to abandon their principal worry. This is that borrowing yen may become expensive if the currency starts to appreciate.

Indeed, the fact that Thailand was able to use what can only possibly be called very tough bargaining tactics to whittle the terms down to a level that left even some hardened Japanese bankers gasping shows how far this is still a borrowers' market. The credit bears an initial margin of 3% over Libor for two years, rising to 3% for the next eight. This compares with a protocol flat 3% per cent margin on Sweden's abortive loan.

What does seem to be happening is that the availability of Euroyen deposits in the interbank market is gradually increasing, making Euroyen credits easier to fund and therefore even more attractive to lenders. That may lead them to drum up more business over the next weeks and months, but it will be principally in the area of refinancing existing yen credits in the more expensive domestic market.

Likely candidates include Spanish motorway companies, and some

## INTERNATIONAL BONDS

# UK \$2.5bn floater wins praise

BY MAGGIE URRY IN LONDON

EUROBOND investors finally got the chance to buy UK government paper last week, and not just floating-rate notes but gilt-edged backed zeros too. The \$2.5bn floater was undoubtedly the deal of the week, closing on Friday just below 90.80.

Praise for the issue abounded -

its size, its liquidity, its pricing were all considered good. So were the prospectus banks in the deal could make. Fees totalled on basis points and after the lead managers S.G. Warburg and Credit Suisse First Boston (the book-runner) had taken their 8 basis point pricings, co-managers owned the bonds at 93.48.

So could the issue have come on even finer terms? The borrower was keen that the issue should be a success and not need support. Pricing a deal of this size is tricky, and the Government was prepared to pay a little more rather than risk a flop. It seems the Bank of England was anxious that the bonds be well distributed to firm holders - a definite towards investors not often displayed by much more frequent borrowers.

With hindsight it is clear that the UK could have shaved a bit off the fees. The market has been starved of good sovereign borrowers lately and margins have tightened. Demand for the paper came from all over and despite the size of the deal it was moving almost too fast.

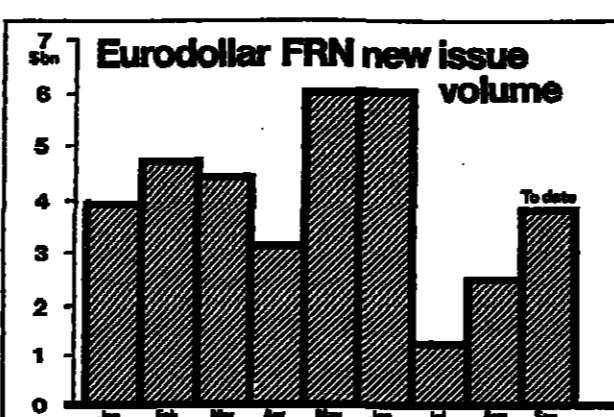
Had the mandate been opened to competitive bidding rival banks, who last week made no effort to conceal their jealousy, would surely have offered finer terms as well as zero fees.

While Quadrax had trouble selling the coupons, Warburg, with some pre-placement and by pooling the sales effort, had sold a majority of these bonds by the weekend. The longest of the principals had also gone, though the others three were trading at levels offering little profit to co-managers. Traders regarded the paper as somewhat expensive, while those for Ford and Danish Export Finance, the latter launched on Friday afternoon, looked tightish.

In the floater sector, other deals

paled besides the UK's Competitive bidding gave Ireland and Chemical Bank tight terms, though Ireland's was holding up better thanks to the lead manager. CSFB's other floater was also succeeding.

Another Eurosterling floater could emerge this week, but not for a building society. Abbey National's issue gives the market plenty of pa-



back into the market again this autumn. Perhaps Sweden will return now that the elections are out of the way.

The herd of "zebras" which Warburg let loose in the market are also in essence UK paper. Warburg added sophistication to the basic profit-taking idea which Quadrax Securities failed to sell last month to produce a package of stripies which it felt would meet a better reception.

Four gilts were bought, meaning that four redemption amounts could be sold as fairly sizeable zeros ranging from a face value of £20.7m to £45m. Seven of the coupons, which are all paid in the same months of the year, are also being sold as zeros.

While Quadrax had trouble selling the coupons, Warburg, with some pre-placement and by pooling the sales effort, had sold a majority of these bonds by the weekend. The longest of the principals had also gone, though the others three were trading at levels offering little profit to co-managers. Traders regarded the paper as somewhat expensive, while those for Ford and Danish Export Finance, the latter launched on Friday afternoon, looked tightish.

In the floater sector, other deals

paled besides the UK's Competitive bidding gave Ireland and Chemical Bank tight terms, though Ireland's was holding up better thanks to the lead manager. CSFB's other floater was also succeeding.

Another Eurosterling floater could emerge this week, but not for a building society. Abbey National's issue gives the market plenty of pa-

Away from those excitements, the Eurobond market is still worried about the US economy and the dollar. The GNP figure was lower than most expectations - a good thing in a bond dealer's scheme of things - but after an initial spirit profit-taking and disbelief set in. No one places much reliance on a "flash" figure. By the weekend the dollar was looking weak once more, giving retail investors another good excuse not to buy bonds.

The week's fixed-rate dollar issues were a mixed bag, though the British Columbia issue surprised bankers by striking a pocket of demand. The EIB and the World Bank's deals generally got done, while those for Ford and Danish Export Finance, the latter launched on Friday afternoon, looked tightish.

Morgan Guaranty's coup of the week was winning the World Bank Swiss franc zero coupon mandate. SBC had got in first with its zero for Commonwealth Bank of Australia, but the World Bank deal will be the real test of the market and of the lead manager. CSFB's other floater was also succeeding.

Another Eurosterling floater could emerge this week, but not for a building society. Abbey National's issue gives the market plenty of pa-

EUROMARKET TURNOVER				
Turnover (£m)				
Primary Market	Secondary Market	Cash	FTR	Other
U.S.	U.S.	1,414.4	2,251.6	1,025.2
Peer	Peer	2,002.3	2.3	547.3
Other	Other	654.6	0.0	415.5
				1.4
				11.8

Week to September 19 1985 Source: ADIS

per top of the Halifax and National deals.

As expected, Mr Paulson has named Mr George Ferris, a former vice-president of Ford Motor with responsibility for its Rouge steel plant in Michigan, as vice-chairman and chief executive of Wheeling-Pittsburgh.

Wheeling-Pittsburgh's boardroom upheaval comes almost nine weeks after the group's 3,200 steelworkers went on strike in response to a company attempt unilaterally to impose wage cuts. Mr Carney's departure is seen as increasing the prospect of new talks with the United Steelworkers' union.

If the deal goes through, it would be Nippon Steel's first foothold in the U.S.

# Allen Paulson takes over at troubled Wheeling-Pittsburgh

BY PAUL TAYLOR IN NEW YORK

MR ALLEN PAULSON, Wheeling-Pittsburgh's largest shareholder, has taken over the chairmanship of the embattled U.S. steel group in the wake of the resignation of Mr Dennis Carney, the previous chairman and chief executive, on Friday.

Mr Paulson, chairman of Gulf Aerospace, which was recently taken over by Chrysler, is now in a position to name a new board and management in an attempt to rescue the group, which filed under Chapter 11 of the U.S. bankruptcy code in April. All Mr Carney's fellow-directors, excepting Mr Paulson, have also resigned last week.

Mr Paulson, whose shareholding

owns a 34 per cent stake in the company. Last month, Nissin Steel's chairman, Mr Yuzuru Abe, resigned from the Wheeling-Pittsburgh board in a move that signalled growing discontent among the company's directors and increasing concern about Wheeling-Pittsburgh's future. Nissin owns a 10 per cent stake in the company.

Mr Paulson, whose shareholding has declined in value from around \$50m to some \$13m, is known to have become increasingly disenchanted with the steel company's management and particularly with Mr Carney, a former U.S. Steel executive.

• Nippon Steel, the world's largest steelmaker, is negotiating with Indiana Steel, the fourth largest U.S. steel group, to establish a joint venture to produce steel plate in the U.S., Yoko Shibusawa reports from Tokyo.

Under the plan, the two steelmakers will set up a joint venture to construct plant to manufacture cold rolled steel plates with an annual capacity of 1m tons in the U.S. Midwest.

If the deal goes through, it would be Nippon Steel's first foothold in the U.S.

# Self-regulation move

BY OUR EUROMARKETS STAFF

THE INTERNATIONAL PRIMARY MARKET ASSOCIATION, which represents the 45 main issuing houses in the Eurobond market, has decided to join a new self-regulatory organisation covering all aspects of the international securities markets. All firms involved in investment in the UK and elsewhere are preparing for self-regulation under the new investor protection legislation.

The decision, made at a meeting

on Friday, follows the Association of International Bond Dealers' agreement to recommend its members to join the new SRO.

The AIBD and IPMA are now leading discussions among firms in London who deal in international securities - including equities and money market instruments as well as Eurobonds - intended to find a consensus for the setting up of the SRO.

This announcement appears as a matter of record only.



## Scandinavian Airlines System

Denmark Norway Sweden

ECU 100,000,000

9% Bonds due 1995

Crédit Lyonnais Banque Bruxelles Lambert S.A.

Algemene Bank Nederland N.V. Banque Paribas Capital Markets  
Generale Bank Kreditbank International Group

Amro International Limited Banque Internationale à Luxembourg S.A.  
Christiaan Bank og Kreditkasse Citicorp Investment Bank Limited  
Commerzbank Aktiengesellschaft Crédit Commercial de Belgique S.A./Gemeente Krediet van België N.V.  
Credit Suisse First Boston Limited Den Danske Bank af 1871 Aktieselskab  
Dresdner Bank Aktiengesellschaft Enskilda Securities Skandinaviska Enskilda Limited  
Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft  
IBJ International Limited Istituto Bancario San Paolo di Torino  
Merrill Lynch Capital Markets Samuel Montagu & Co. Limited Morgan Guaranty Ltd.  
Morgan Stanley International Nomura International Limited  
PKBanken Union Bank of Switzerland (Securities) Limited

BACOB s.c. Banca Commerciale Italiana Banca Manuardi & C. Banca Nazionale del Lavoro  
BankAmerica Capital Markets Group Bank of Tokyo International Limited Bankers Trust International Limited  
Banque Degroof S.C.S. Banque Française du Commerce Extérieur Banque Générale du Luxembourg S.A. Banque Indosuez  
Citicorp International Limited Banque Indosuez  
Deutsche Bank Aktiengesellschaft Berenberg Bank/S.A. Berliner Handels- und Frankfurter Bank Caisses Dépôts et Consignations  
Dresdner Bank Aktiengesellschaft Dresdner Bank  
EuroPartners Securities Corporation Genossenschaftliche Zentralbank AG Vienna Goldman Sachs International Corp.  
Hambros Bank Limited Nederl. Peabody International Limited Kleinwort Benson Limited Lazard Frères & Cie  
Lloyds Merchant Bank Limited Manufacturers Hanover Limited Mitsubishi Finance International Limited  
Nederlandse Middenstandsbank nv Nederlandsche Creditbank N.V. Nippon European Bank SA-DICB Group Onyx Royal Bank Limited  
Postbank Pictetbanken A/S Salomon Brothers International Limited Sanwa International Limited  
Shearman Lehman Brothers International Société Générale Société Générale Alsacienne de Banque, Luxembourg  
Sparkassen SDS Standard Chartered Merchant Bank Svenska Handelsbanken Group Swiss Bank Corporation International Limited  
Takigami International Bank (Europe) S.A. Total International Limited Union Bank of Finland Ltd.  
Westdeutsche Landesbank Girozentrale Westpac Banking Corporation Wood Gunday Inc. Yamaiichi International (Europe) Limited

August 8, 1985

1,500,000 Shares

## Student Loan Marketing Association



### Nonvoting Common Stock (par value \$.50 per share)

International Offering

Credit Suisse First Boston Limited

Goldman Sachs International Corp.

Nomura International Limited

Swiss Bank Corporation International Limited

S. G. Warburg & Co. Ltd.

Algemene Bank Nederland N.V.

Banque Paribas Capital Markets

Drexel Burnham Lambert Incorporated

Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

Kidder, Peabody International Limited

Kleinwort, Benson Limited

Merrill Lynch Capital Markets

Montgomery Securities

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd

Salomon Brothers International Limited

Union Bank of Switzerland (Securities) Limited

Julius Baer International Limited

Banca del Gottardo

Banca di Roma per la Svizzera

Bank Leu International Ltd.

BFC-Banque Financière de la Cité

Banque Privée S.A.

Banque Scandinave en Suisse

Clariden Bank

Compagnie de Banque et d'Investissements, CBI

Great Pacific Capital S.A.

ISSA Investment Services SA

La Roche & Co

Lazard Frères et Cie

Lombard Odier International Underwriters S.A.

Nippon Kangyo Kakumaru (Europe) Limited

Overland Trust Banca

Pictet International Ltd

## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

### Sanlam to take full control of KTG

By JIM JONES IN JOHANNESBURG

**SANLAM**, South Africa's second largest insurance group, is to finance and simultaneously acquire majority and management control of the troubled Kish Trading Group. KTG controls Checkers, which is South Africa's largest supermarket chain and which contributes over two-thirds of the group's R3.5bn (\$1.34bn) annual turnover.

Checkers has generated undisclosed but rising operating losses since it was acquired by KTG almost five years ago. The losses were, however, supported by profits from other KTG subsidiaries such as Russells, which retails furniture, Metcash, a cash-and-carry wholesaler, and Dlon, a discount retailer.

The group's financial difficulties have increased considerably in the past year as sales

and profits of previously profitable furniture and discount retailing subsidiaries have been affected by austerity measures introduced in July and August 1984. Problems were also aggravated by an "over-optimistic" development programme undertaken by Checkers in the past few years.

Details of the refinancing and compensation have yet to be disclosed. However, the intention is that KTG, which is the direct holder of the group's trading operations, will raise R175m through issues of compulsorily convertible 7 per cent preference shares or compulsorily convertible 13 per cent debentures both at a price of R1.50 each.

Metro Corporation, which owns 58 per cent of KTG, and Kimet, which owns 50 per cent

of Metro, will each raise additional capital to participate in the KTG issues. Kimet is 51 per cent-owned by the unquoted Sanki which, in turn, is at present 49.9 per cent owned by Sanlam and 50.1 per cent by Kish Industries (KI).

Though Sanki will take up its rights in Kimet, the funds will be provided entirely by Sanlam. As a result of this and a simultaneous transfer of all Sanki's non-South African interests to KI, KI will become the sole owner of KTG.

KI is an unquoted holding company controlled by Mr Nathan Kish, the group's chairman. Mr Kish will relinquish the chairmanship, which will pass to Mr Marius Daling, the chief executive of Sankorp, Sanlam's wholly-owned strategic investment company.

### Hanson alleges conspiracy by SCM

By Our New York Staff

THE NEW YORK Appeals Court is due to begin a hearing today on an appeal by Hanson Trust of the UK aimed at preventing the continued frustration of its bid for SCM.

On Friday, Hanson, which has become embroiled in litigation over its bid, hit back in the courtroom with a suit alleging conspiracy on the part of SCM's management and directors.

Hanson claimed that the conspiracy was aimed at preventing anyone, apart from the group of management and directors, from obtaining control of the company.

It added that large payments to Merrill Lynch, the US investment bank which is backing a management buy-out of SCM, as well as agreements to sell two key businesses to Merrill at "bargain prices," were entered into in "furtherance of this improper scheme."

Meanwhile, the US Securities and Exchange Commission has filed a legal brief with the Appeals Court giving support for a continuation of the temporary order restraining Hanson from buying more of SCM's shares.

In its action, announced on Friday, Hanson is asking the court to prevent the completion of the management-Merrill Lynch proposal to acquire SCM.

### French Esso falls into loss

**ESSO SAF**, the French subsidiary of Exxon of the U.S., has plunged to a loss of FFr 63m (£7.1m) in 1985 compared with net income of FFr 133m a year earlier, AF-DJ reports.

The company said that after excluding dividends received from Esso Rep, its exploration and production unit, and after eliminating the effect of inventory valuation, its refining and distribution activities incurred an operating loss of FFr 530m, up from FFr 330m in the first half of 1984.

The Exxon unit said its losses, which were concentrated in the first quarter of this year, were due partly to government controls on the price of domestic heating oil and partly to the price war

### Snia set for improved earnings this year

By ALAN FRIEDMAN IN MILAN

**SNIA EFD**, the Italian fibres, chemicals and munitions group, made a £163.1m (\$24m) operating profit in the first half of this year, equivalent to a margin of 16 per cent on total turnover. First-half sales were up by 7.3 per cent to £1.156bn. The company publishes its net profits only with its full-year results.

Snia, which is 27 per cent owned by Fiat and 14.97 per cent by Mediobanca, the Milan-based merchant bank, said its turnover from defence and space activities was slightly lower in the first six months of the year, but is expected

to increase in the closing months of 1985. Last year defence and space had accounted for 30 per cent of the group's total revenues of £1.022bn.

Snia's fibres, chemicals and textiles businesses, which last year represented 34 per cent, 14 per cent and 16 per cent of group turnover respectively, all expanded their sales in the first half of 1984.

The group, which is chaired by Sig Cesare Romiti (who is also Fiat's group managing director), says its 1985 full-year results will show an improvement on last year, when group net profits came to £150.8m.

### Apple forecast pleases Wall St.

BY OUR FINANCIAL STAFF

**APPLE COMPUTER**, the California-based personal computer company which last week parted company with Mr Steve Jobs, its chairman and one of its founders, has surprised Wall Street with a better than expected profits forecast.

The Cupertino company said it expects net income for its fourth quarter ending September 30 to be between \$12m and \$15.2m, or between 20 cents and

25 cents a share. While this is down sharply on net income of \$30.8m or 50 cents a share in the fourth quarter ended September 1984, most computer analysts had estimated that Apple would either break even or at the most gain about 10 cents a share in the current quarter.

Revenue for the quarter is expected by the company to be between \$380m and \$405m. Analysts had estimated the figure would be between \$350m and \$375m.

Apple said sales of personal computers to the education market, primarily grade schools and high schools, had been strong in recent weeks.

In addition, "we've seen some really good results from the reorganisation," said Mr David J. Barron, chief financial officer.

### Canadian insurance merger

By Robert Gibbons in Montreal

TWO MAJOR financial services groups, Laurentian Group of Quebec City and Power Corporation of Canada, based in Montreal are co-operating for the first time in the property and casualty insurance field.

Laurentian General Insurance, a subsidiary of Laurentian Group, will merge its Personal Insurance Company of Canada of Toronto, with Gold Circle Insurance of Toronto, a subsidiary of Great-West Life Assurance of Winnipeg which in turn is a major unit of Power Corporation.

### NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Book Runner	Offer yield %
U.S. DOLLARS							
Marineflex Ltd.‡	75	1982	7	7½	100	Yamachi Int. (Sar.)	7.375
Swiss Volkswagen‡	75	1989	5	6½	101	CSFB	6.251
Deutsche Bank AG‡	2100	1982	7	(P)	100	Merrill Lynch	10.545
Mitsubishi Trust Co.‡	100	1986	10	10½	95½	Mitsubishi Finance Int.	10.315
Mitsubishi Finance Asia‡	100	1986	5	10½	100½	USIS (Switzerland)	10.224
EIB‡	150	1982	7	10½	100½	Commerzbank	10.589
Gest. Pasteurian‡	50	1982	5	10½	100	Orion Royal Bank	8.967
World Bank (g)‡	200	1986	15	10½	100	Morgan Stanley	10.825
Salomon Brothers	300	2000	15	(P)	100½	Merrill Lynch	-
Salomon Brothers	250	1987	12	7½	100	CSFB	11.255
Govt. Columbia M.F.A.‡	50	2000	15	11½	100	Goldman Sachs	11.300
Ford Motor Credit‡	100	1986	10	11	100	CSFB	-
Great American F.S.B. (d)‡	100	1982	7	½	100	Yamachi Secs.	10.287
N.S. Welsh Treasury‡	100	1982	7	10½	100	Bank Leumi (Switzerland)	10.245
Bank Leumi (H)‡	10	-	-	½	100	Chase Manhattan	-
Bank Export Fin.‡	100	1985	10	10½	100	Non. Hoover	-
Landskrona (d)‡	50	2000	15	7½	100	Guaranty Paribas	8.875
CANADIAN DOLLARS							
Ville de Laval‡	50	1985	10	11½	100	Orion Royal Bank	11.375
ECB‡							
Credit National (e)‡†	175	1985	10	½	100½	Banque Paribas	-
SNC‡	40	1986	10	9	100½	Banques Int. & Lec.	-
Landsbanki Islandak‡	20	1982	7	9	100½	Banques Gen. de Lec.	8.801
Cir Int.‡	75	1985	10	(5½)	100	CSFB	8.875
Iceland‡	50	1985	10	8½	100	Guaranty Paribas	-
SHILLINGS							
NAIB‡	200	1985	8	7½	95½	ABN Amro	7.282
Westland-Brock‡	75	1980	5	7	100	Aero	7.500
SWISS FRANCS							
MonteCarlo Bank‡	50	1986	-	2½	100	Banca del Gottardo	2.875
Oberholzer-Koch‡	100	1987	-	5½	100½	Credit Suisse	5.404
Portugal‡	100	1985	-	6	100½	MBS	5.386
Korea Dev. Bank‡	70	1983	-	(6)	100	SBC	-
Concordia Tru. and Robins‡	230	2000	-	5½	100½	HSB	5.250
Fiji Natl. Co. Ltd.‡	10	1986	-	5½	100	Westpac	5.265
ANB Pacific‡	125	1985	-	5½	100	Royal Bl. of Canada	5.110
Commonwealth Bl. of Aust. ‡	70	1982	-	8	75½	UBS	5.825
Transamerica Corp.‡	10	1982	-	5½	100	Morgan Guaranty	5.75
World Bank‡	500	2015	-	8	100	-	-
U-MARKS							
Council of Europe‡	150	1985	10	6½	100	BNF Bank	6.825
Montreal Bank‡	800	1985	10	6½	100	MonteCarlo Bank	6.500
Superval‡	100	1986	10	7	100	Commerzbank	7.000
East. Bank‡	150	1985	10	6½	100	BNF Bank	6.500
DANISH CROWNS							
Nordic Inv. Bank‡	250	1983	8	10½	100	Den Danske Bank	10.250
Formark‡	250	1986	5	10½	100½	Svenska Int.	10.115
PREMIER FRANCS							
EIF‡	500	1986	5	11½	100	Credit Lyonnais	11.125
STERLING							
Zetra (11 issues)‡	183.24	1985-96	-	8	100	S.G. Warburg	-
Abbey National (e) (c)‡†	150	2000	15	½	100	General Mortgage	-
AUSTRALIAN DOLLARS							
Victoria Public Auth.‡	60	1982	7	13½	98½	Qantas	13.654

\* Not yet priced. † Fixed terms. ‡ Private placement. § Convertible. ↑ Floating rate note. ↑ With equity warrants. (a) 1% over 3m Libor. (b) Minimum higher of 1m Libor or 6m Libor. (c) £100m or less. (d) ½ over 3m Libor. (e) ½ over 6m Libor. (f) 3m Libor. (g) Part paid.

Note: Yields are calculated on AGLD basis.

**US DOLLAR THE WORLD VALUE S IN THE FT EVERY FRIDAY**

New Issue

September 1985

### Bank of China

(Incorporated in China)  
London Branch

US\$ 200,000,000

Floating Rate Certificates of Deposit  
due 20th September, 1990

Arranged and Managed by

Orion Royal Bank Limited

With the participation of the following banks  
and financial institutions as Co-Managers

Bank of Tokyo International Limited

Deutsche Bank Aktiengesellschaft



## UK COMPANY NEWS

Frank Kane looks at the deal between Central & Sheerwood and Midland Bank

### Lifting the black cloud of bankruptcy

**THE DEAL** announced last week between loss-making engineer Central & Sheerwood and the Midland Bank, which in effect saved C & S from imminent receivership, has caused some surprise in the City.

In essence, Midland agreed to take over a potential liability of £1m from C & S's offshoot Ransome and Rapier. In exchange for a loan of £5m repayable on very generous terms — no payment of either capital or interest for the first two years, and the total to be paid over an 11-year period.

The deal was described by C & S managing director Mr David James as "one of the most unusual enterprises in industrial troubleshooting for a long time," and rid C & S of a "black cloud" which had been hanging over it since 1981, threatening at any moment to bankrupt the company.

The advantages for C & S are obvious, but what has caused particular City interest is the role played by the Midland. No one has forgotten that in very similar circumstances in 1982 the bank in effect pulled the plug on another heavy engineer, Stone-Platt, much to the annoyance of institutions which had put together what they considered to be a viable rescue.

The Midland gets a 29 per cent stake in C & S via a share issue as part of the loan agreement, but this alone does not explain its generosity. Analysts have been asking whether the deal signals the start of a new approach by the banks to ailing industrial companies, but a more likely explanation is that the C & S rescue is a one-off deal prompted by the curious circumstances surrounding Ransomes and Rapier, a mining equipment manufacturer.

In 1977 R and R started to



Ransome and Rapier walking dragline machine, and Central & Sheerwood's group performance

build a walking dragline machine, the W2000, for a prospective customer in the U.S., which subsequently decided not to proceed with the purchase. R and R went ahead with the project, partly because the experience of building the machine had already been built, and partly because it regarded the machine as something of a market priority for the U.S.

The W2000 is not an ordinary piece of mining equipment. It weighs up to 750 tons and can lift up to 27 cubic yards of minerals at a time. Each machine costs a minimum £5.5m. R and R is one of only four western manufacturers of walking draglines — and possibly the only one of these outside the U.S.

R and R eventually found another buyer for the machine, Mr Carl Goss, an American businessman who owned a large chunk of anthracite mining land in Pennsylvania. Mr Goss thought the W2000 would give him a large edge in the U.S. open-cast anthracite market.

No doubt the W2000 would have brought improved production and lower costs but, in Mr James' words, Goss "had a commercial vision which exceeded his financial ability to execute."

In short, Goss's company GMP Ltd could not afford the machine. The sale was only possible because the European American Bank financed it. This loan was guaranteed by the Midland, which in turn was covered by a counter-indemnity by R and R.

Security for these arrangements consisted of the W2000 itself, which at the time had an on-site value of £45m, and mortgages over the 1,000-acre site. Furthermore, if there was a deal, the board had "quite unanticipated" financial protection from the European American Bank.

Lord Edes, chairman of the board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

Early in 1984 Central and Sheerwood was in a state of flux. Losses in 1983 reached £4.5m — not entirely due to Ransome and Rapier's problems.

Lord Edes of Winterbourne minister in Mr Edward Heath's cabinet and a non-executive

board member of C and S under the chairmanship of Doctor

## KOREA FIRST BANK

US\$50,000,000

## Floating Rate Notes 1995

NOTICE is hereby given that Korea First Bank (the "Issuer") has been informed by R. R. DONNELLEY & SONS COMPANY LIMITED ("Donnelley"), note printers, that on or about 3rd August 1985 all the definitive notes and relative coupons comprising the above issue were mislaid in transit between Canada and Heathrow Airport, London.

The notes comprise 500 bearer notes of US\$100,000 each with 20 semi-annual interest coupons attached to each note and are serially numbered 000001-000500. The serial number section of each code-line fluoresces to green when exposed to ultra-violet light and the paper on which the notes are printed is Donnelley's standard white security paper containing Donnelley's exclusive water mark. The engraved borders and backgrounds to each note and coupon are printed in blue, with text on the face and reverse of each document in black only. The notes and coupons were mislaid prior to receipt on behalf of the Issuer for the purpose of exchange for the temporary global note currently representing the issue. No definitive notes or coupons have as yet been issued and such issue is not expected to take place until December 1985.

Accordingly all persons are hereby given notice that any of the above-mentioned notes and coupons which may under any circumstances be offered to them or which may come into their possession have originally been obtained by unlawful means and that the Issuer will not regard the obligations purported to be represented by such notes and coupons to be valid and binding obligations of the Issuer. The paying agents for the issue and other appropriate parties have been so informed.

Reprinting of definitive notes and relative coupons comprising the issue will shortly be effected in different colours and utilising different numbering from the original printing.

THE CHASE MANHATTAN BANK, N.A.  
as Fiscal Agent on behalf of  
KOREA FIRST BANK

23rd September, 1985.

Arbuthnot Latham  
Finance B.V.

US \$30,000,000

## Guaranteed Floating Rate Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 23rd September, 1985 to 24th March, 1986 has been established at 8 1/4 per cent. per annum.

The interest payment date will be 24th March, 1986. Payment which will amount to US \$222.76 per Note, will be made against the relative coupon.

Agent Bank  
Bank of America International Limited

U.S. \$50,000,000 Guaranteed Floating Rate  
Notes due 1987

## C. ITOH &amp; CO. LTD.



Unconditionally guaranteed by  
THE DAI-ICHI KANGYO BANK LTD

In accordance with the provisions of the Reference Agency Agreement between C. Itoh & Co. Ltd. and Citibank, N.A., dated March 14, 1980, notice is hereby given that the Rate of Interest has been fixed at 8 1/4% p.a. and that the interest payable on the relevant Interest Payment Date, March 24, 1986 against Coupon No. 12 will be US\$224.34.

September 23, 1985, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank

This notice complies with the requirements of the Council of The Stock Exchange and does not constitute an offer of, or invitation to subscribe for or purchase, any securities.

## U.S. \$100,000,000

## Christiania Bank og Kreditkasse

(Incorporated in the Kingdom of Norway with limited liability)

Floating Rate Subordinated Notes  
Due October 1997

The following have agreed to subscribe, or procure subscribers, for the Notes:

## Salomon Brothers International Limited

## Bank of America International Limited

## Citicorp Investment Bank Limited

## Credit Suisse First Boston Limited

## Deutsche Bank Capital Markets Limited

## Kidder, Peabody International Limited

## Mitsubishi Trust &amp; Banking Corporation (Europe) S.A.

## Mitsui Trust Bank (Europe) S.A.

## Nippon Credit International (Hong Kong) Limited

## Shearson Lehman Brothers International, Inc.

## The Taiyo Kobe Bank (Luxembourg) S.A.

## Toyo Trust International Limited Westpac Banking Corporation Yasuda Trust Europe Limited

Application has been made to the Council of The Stock Exchange for the Notes, issued at a price of 100 per cent., to be admitted to the Official List.

Interest on the Notes, calculated as set out in the Listing Particulars and subject to a maximum after four years of 13% per cent. per annum, is payable semi-annually in arrears. The first payment is expected to be made on April 17, 1986.

Listing Particulars relating to Christiania Bank og Kreditkasse and the Notes are available in the Exetel Statistical Service and copies may be obtained during usual business hours up to and including September 25, 1985 from the Company Announcements Office of The Stock Exchange and up to and including October 7, 1985 from:

Cazenove & Co.  
12 Tokenhouse Yard,  
London EC2R 7AN.

September 23, 1985

## UK COMPANY NEWS

## St. Ives putting up 2.3m shares in offer by tender

BY LUCY KELLAWAY

**T**HIS FULL prospectus is published today for an offer for sale by tender of shares in St Ives, a printer of colour books and magazines. NM Rothschild is offering 2.3m shares at 290p each all of which are being sold by existing shareholders.

Following the offer for sale, the company's chairman, Mr. Robert Gavron and his family, who are selling 1.7m shares, will own 42.5 per cent. of the company.

The shares being sold represent 27 per cent. of the total, and at the minimum offer price, the company is valued at £18.3m.

St Ives was started in 1964 when Mr. Gavron bought a local printing company. Since then it has grown rapidly both organically and by acquisition. The company, which claims to be one of the leading colour printers in the UK, has seen profits grow

at an average compound rate of 35 per cent. in the last five years. Pre-tax profits for the year to July 1985 are estimated at £2.5m on a turnover of £18.3m. This compares with £1.6m and £15.3m in the previous year. At the minimum price, the shares are being offered on a price-earnings ratio of 11.8, and assuming a dividend of 8p a share, the yield is 3.9 per cent.

Application lists open on September 26. Rowe and Pitman is broker to the issue.

## • comment

The team that brought you Octopus Books by an offer for sale by tenders two years ago is in again. But Mr. Gavron, a director of Octopus as well as chairman of St Ives, would himself be the first to admit, the two should not be bracketed together, as printing is nowhere

near such an attractive business as is printing. Indeed, printing has often proved itself to be downright unattractive. St Ives, however, is coming to the market with an impressive track record: it has increased profits even in the worst years for the industry. This it has done by continually replacing outdated machines with the latest technology thus increasing margins and acquiring a subsequently turnover around a succession of distressed companies. The market may not like the fact that the purpose of the floatation is to allow Mr. Gavron to cash-in part of his stake, but at least the company has the sense not to go raising money that it does not need to keep its operations afloat. There is presumably little to live on long St Ives can continue to expand at its present rate, but this seems to be given appropriate recognition in the minimum offer price.

## Falcon gives profits warning

**P**ROBLEMS at its Elliott-Medway building division have caused Falcon Industries to warn that its 1985 results will be substantially less than its original expectations. Last year, the group made pre-tax profits of

£1.2m. In the second half of the year, the greater part of group profits normally comes from Elliott-Medway, but margins have been squeezed and are expected to remain at a disappointing level throughout the rest of 1985. This will lead to a poor level of profit for the year, the company warns.

Along with a reduction in first-half pre-tax profits from £60,000 to £53,000, and a halved interim dividend of 0.5p net, the company also announced board resignations.

Mr. E. W. Atkin is stepping down as a non-executive chairman but will remain on the board as a non-executive director. Mr. M. W. Hindmarch, who joined the board at the time of the Plantpak acquisition, has agreed to take over as full-time chairman and also becomes group managing director.

Mr. T. D. Leese, the present managing director, will become deputy managing director and finance director. Mr. S. H. Kite will be responsible for the Jenkins and Cattell division as managing director, while Mr. P. Barker is continuing from the board but continuing as managing director of Burgen & Ball. Mr. D. Cheng

resigned as a non-executive director last month.

Reviewing the outlook, the company explains that measures have been taken and are in the course of implementation, which will lead to improved margins and a progressive reduction in group costs. However, the result of these actions will not materially affect results for the year.

Government spending cuts seeking business in different sectors of the market and this has probably lower margins. However, obtaining a better offer is being made to restore margins, but for the rest of the year they will remain depressed, the company states.

Proceeds from the sale of the group's interest in Mandarin Resources Corporation, should have been received during the half-year, but at the request of the purchaser, payments have been rescheduled. The first instalment has now been received, and the company expects to receive the balance before the year end.

Group turnover for the six months rose by nearly 50 per cent. to £21.2m, against £14.2m.

Elliott-Medway sales showed a substantial increase reflecting the acquisition of Wyseplan in July, 1984. Operating profits rose from £200,000 to £320,000.

Jenkins & Cattell (tools and engineering) and Burgen & Ball (tools) both increased sales, but

Plantpak (horticulture) contributed £801,000 in the four months since its acquisition, a performance which the company says was excellent.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at 1.7p.

Group operating profits for the half-year came to £973,000 (£871,000), before more than doubled interest charges of £442,000 (£321,000). After tax of £75,000 (£34,000) stated earnings per 25p share were halved at

## TECHNOLOGY

Jane Rippeteau reports on how weather forecasters are making their expertise pay

# Outlook bright for UK weather men

**JUST BEFORE** play was to begin on centre court at Wimbledon on July 5, this year, referees at the championship event received an alarming telephone call. It was from the London Weather Centre and it alerted them that in 20 minutes it was going to start raining like mad.

Such enough, along came that infamous international-television cloud burst that sent spectators scurrying for cover and threatened to end play for the Government to pay its own way—the weather office is hoping to exploit its expertise to create

a more significant revenue-producing business. It has even hired a public relations agency and set up a staff of seven to support its effort. Particularly since the Office is concerned mainly with handing out information free to domestic and world networks, "we're on a learning curve," admits Francis Hayes, a marketing director of Public Services and Civil Aviation. The office earns another £1.5m from sales to off-shore concerns.

The office already earns about £15m annually in fees paid by

the Civil Aviation Authority,

which helps distribute forecast

data to the world's airlines.

But now, according to Met

Office officials, a growing num-

ber of airlines are beginning to subscribe to a separate service which permits them to get access to data directly from the Met Office, rather than going through the CAA.

"Japan Air Lines signed up in

July, and Pan Am is imminent,"

says Colin R. Flood, assistant

director of Public Services and

Civil Aviation. The office earns

another £1.5m from sales to off-

shore concerns.

The Met Office is especially

keen on reaching new markets

among fresh food retailers, con-

tractors and others for whom

weather information could have important eco-

nomic benefits.

One enthusiastic convert is

advertising executive Michael

Warhurst. As administrator for

television in the London office

of J. Walter Thompson, he has

worried all the time about

whether and where it will be

safe to send out a crew to shoot

a commercial—and he tries to

minimize the amount of travel

ranging he routinely has to take

out through Lloyd's to cover can-

celled stops.

About a year ago, he signed

up for a service that allows him to consult directly with a

Met Office forecaster. He tapped in just last Wednesday concerning a commercial he had to shoot in Eastbourne. "I asked whether they'd advise Friday or Monday," he says. The weekend, which was supposed to be

months ago.

The infra-red radiation from

water droplets in fog is very

slightly different from that

emitted from clear ground. The

difference is measured by

using two different locations on

the infra-red spectrum, and the part that emits heat

less effectively is denoted fog.

Turner calls up another

screen on his color-coded

terminal. It is of Cornwall, and

precise enough to show

the hills of Dartmoor. Just

offshore, in shades of grey,

a wide bank of fog could be

seen creeping ominously

near. The good news: that was

months ago.

Information could be invaluable to road safety as well as

airline and sea travel.

Although insufficient data

communications capacity

makes the project unfeasible at

the moment, Met Office

scientists believe they have

resolved a key technical

stumbling block. The problem

of predicting fog at night,

explains John Turner,

manager of the program

called Hermes, that foggy

areas tends to be close in

temperature to clear areas,

and so invisible to infra-red

detection. "We developed a

little trick," says Turner.

information could be invaluable to road safety as well as

airline and sea travel.

Although insufficient data

communications capacity

makes the project unfeasible at

the moment, Met Office

scientists believe they have

resolved a key technical

stumbling block. The problem

of predicting fog at night,

explains John Turner,

manager of the program

called Hermes, that foggy

areas tends to be close in

temperature to clear areas,

and so invisible to infra-red

detection. "We developed a

little trick," says Turner.

information could be invaluable to road safety as well as

airline and sea travel.

Although insufficient data

communications capacity

makes the project unfeasible at

the moment, Met Office

scientists believe they have

resolved a key technical

stumbling block. The problem

of predicting fog at night,

explains John Turner,

manager of the program

called Hermes, that foggy

areas tends to be close in

temperature to clear areas,

and so invisible to infra-red

detection. "We developed a

little trick," says Turner.

information could be invaluable to road safety as well as

airline and sea travel.

Although insufficient data

communications capacity

makes the project unfeasible at

the moment, Met Office

scientists believe they have

resolved a key technical

stumbling block. The problem

of predicting fog at night,

explains John Turner,

manager of the program

called Hermes, that foggy

areas tends to be close in

temperature to clear areas,

and so invisible to infra-red

detection. "We developed a

little trick," says Turner.

information could be invaluable to road safety as well as

airline and sea travel.

Although insufficient data

communications capacity

makes the project unfeasible at

the moment, Met Office

scientists believe they have

resolved a key technical

stumbling block. The problem

of predicting fog at night,

explains John Turner,

manager of the program

called Hermes, that foggy

areas tends to be close in

temperature to clear areas,

and so invisible to infra-red

detection. "We developed a

little trick," says Turner.

information could be invaluable to road safety as well as

airline and sea travel.

Although insufficient data

communications capacity

makes the project unfeasible at

the moment, Met Office

scientists believe they have

resolved a key technical

stumbling block. The problem

of predicting fog at night,

explains John Turner,

manager of the program

called Hermes, that foggy

areas tends to be close in

temperature to clear areas,

and so invisible to infra-red

detection. "We developed a

little trick," says Turner.

information could be invaluable to road safety as well as

airline and sea travel.

Although insufficient data

communications capacity

makes the project unfeasible at

the moment, Met Office

scientists believe they have

resolved a key technical

stumbling block. The problem

of predicting fog at night,

explains John Turner,

manager of the program

called Hermes, that foggy

areas tends to be close in

temperature to clear areas,

and so invisible to infra-red

detection. "We developed a

little trick," says Turner.

information could be invaluable to road safety as well as

airline and sea travel

## INTERNATIONAL APPOINTMENTS

**Bank of NZ names head of department**

BY DAI HAYWARD IN WELLINGTON

**THE** Bank of New Zealand has appointed Mr Donal Curran to head its economics department in Wellington. Mr Curran's position will be known as international economist. His special task will be to keep the bank informed of economic developments overseas and to use this information as a basis for forecasting international financial conditions.

Mr Curran was previously a ministerial economic advisor in Dublin. He has worked as an exchange rate forecaster in London and is a financial journalist in Tokyo. His most recent position was editor of the Euromoney bank report.

\* \* \*

**CONTROL DATA** Corporation, the U.S.-based supplier of computer services and systems, has appointed new directors, increasing the size of its board to 21 members, reports Reuter from Minneapolis.

The three men are Robert W. Duncan and Mr Henry J. White, senior vice-presidents and Mr Lawrence Perlman, president and chief executive officer. Mr Perlman was vice president and chief economist of the Federal Home Loan Bank of Des Moines, Iowa.

Mr Ralph A. Van Orsdel, a member of the board, will serve as president and chief executive officer while the company searches for Mr Du Bain's successor.

AMPAC, the U.S.-diversified company with interests in wholesale distribution, food processing and retailing has accepted the resignation of president and chief executive officer Mr Myron Du Bain, reports Reuter from San Francisco.

Mr Edwin Gray, who heads the Federal Home Loan Bank board and is also chairman of Freddie Mac, says that Mr Brendsel was "directly responsible for introducing the innovative collateralised mortgage obligation (CMO), issuing the 15-year "gname" mortgage participation certificate (PC), as well as the multi-family PC, and helped in the first conversion of a mortgage-backed security to book-entry."

\* \* \*

**COPENHAGEN** Handelsbank, the leading Danish bank, has appointed Ms Lisbeth Melkior, senior deputy manager and head of the spot section of the foreign exchange department. It is the first time a Danish bank has appointed a woman as chief dealer.

Mr Hosam Baroudy has been appointed head of the bank's treasury division. Mr Baroudy joined the bank in 1983 after leaving exchange manager.

Ms Soren Moller Nielsen has been appointed a manager of director and managing director of general management which controls the bank's business related activities.

\* \* \*

**L. M. ERICSSON TELEFON**, the Swedish telecommunications

by savings institutions across the U.S., has been growing rapidly under Mr Thygesen, who took over as chief executive in 1982, its assets have jumped from \$40bn to \$100bn.

Since it was established in 1970 Freddie Mac has purchased \$19bn in mortgages and sold \$106bn in mortgage securities in the form of mortgage participation certificates (MPC) and collateralized mortgage obligations (CMOS).

Mr Leland Brendsel has spent most of his career in quasi-governmental roles. He was financial economist at the Farm Credit Banks in Washington and is a former member of the University of Utah's finance faculty. Before joining Freddie Mac he was vice president and chief economist of the Federal Home Loan Bank of Des Moines, Iowa.

Mr Edwin Gray, who heads the Federal Home Loan Bank board and is also chairman of Freddie Mac, says that Mr Brendsel was "directly responsible for introducing the innovative collateralised mortgage obligation (CMO), issuing the 15-year "gname" mortgage participation certificate (PC), as well as the multi-family PC, and helped in the first conversion of a mortgage-backed security to book-entry."

\* \* \*

**CHEMICAL NEW YORK** Corporation, the U.S. bank holding company, has named Mr Richard Simmons as vice-chairman of the corporation and Chemical Bank as its principal subsidiary.

Mr Simmons, who is deputy president and managing director in the Wall Street law firm Gravath, Swaine and Moore, has been an adviser to Chemical for 20 years. He will be responsible for business expansion at the corporate level and for chemical's legal and governmental affairs.

\* \* \*

**THE BANK OF TOKYO**, Japan's only specialised foreign exchange bank, has announced vice president Mr Minoru Inoue will replace Mr Yasushi Watanabe as president.

Mr Watanabe, 65, expressed a wish to resign as president for reasons of ill health. He has been admitted to hospital for treatment of pneumonia.

Mr Inoue, 61, was named vice president in December 1980.

## UK APPOINTMENTS

**Senior changes at Samuel Montagu**

**MR** Chris O'Malley has been appointed an executive director of Samuel Montagu & Co. As head of fixed and floating rate note sales, he is responsible for teams in London, Hong Kong and Tokyo. He is also a director of Samuel Montagu (Suisse) S.A., Geneva. Mr O'Malley was formerly head of fixed interest and derivatives at Credit Suisse First Boston in Geneva. He joined Samuel Montagu in May 1985.

Mr Bedeck has also been appointed an executive director of SAMUEL MONTAGU AND CO, with specific responsibility for credit and risk management. He joined Samuel Montagu in August 1985, having served at Grindlays Bank for 18 years in Europe and the Far East.

Mr Christopher Mayhew, until

recently first vice president of Bache Securities in New York and executive vice-president of Bache Securities (UK) Inc, is to join the board of COUNTY BANK as director and head of trading in the capital markets division.

\* \*

Mr Charles Allsopp and Mr Neil Amessell have been appointed managing director of CHRISTIE MANSION & WOODS, the principal subsidiary company of Christie International in the UK. Mr Allsopp, is the director responsible for house contents sales and valuations. Mr Amessell, an expert in drawings, will now assume responsibility for all expert departments.

Mr Harry Taylor, who has joined DELOTTTE HASKINS

AND SELLS as a consultant on banks and financial institutions, recently retired as president of Manufacturers Hanover Corporation.

\* \*

Mr Sandy MacGill has been appointed commercial controller of KELLOGG FACTORS in Reading. He will have prime responsibility for Kellogg's new business development, acting through the Scottish office as well as five other branch offices.

\* \*

**GEORGE WIMPEY**. Mr Roger S. Nelli becomes finance director of Wimpey-Dubiller, the electronic components business acquired earlier this year from British Telecom. Mr Nelli, a co-ordinator with Wimpey's corporate development unit. Dr Michael E. Cleverley has been appointed a director of Wimpol, the Swindon-based subsidiary specialising in offshore surveys, navigation services and electronic systems. Dr Cleverley was previously managing director of Burntum Electronics, part of the FKI Electricals Group.

\* \*

Mr Richard Hazel, managing director of Three Quays Underwriting Management, has been appointed to the board of CATER ALLEN HOLDINGS.

\* \*

Mr Leon Fisher has relinquished his position as director of ALLIED CARPET STORES to pursue his personal business interests.

\* \*

Mr David Crellin, who joined the main board of SUPRA GROUP as financial director and company secretary, was previously financial director of Scotcade and Tower Housewares.

\* \*

**FRANCIS RUSSELL INTERNATIONAL** Mr Michael Phillips, currently managing director of the London office, is to become head of Frank Russell International and will have his head office in Tacoma, U.S.A. in January 1986. Mr Donald Hardy, at present on secondment in London, will remain here for a further three years to run the UK and European business and will become managing director, as soon as the London office is established. Mr Archer will be responsible for UK consulting relationships. Mr Donald Betkin, at present head of international research in London, will join the London office and as chairman will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath has joined the board of SHANES & MCEWAN LTD, the civil engineering and waste disposal group, from Browning Ferris.

\* \*

Mr G. L. Corlett, chairman and managing director of Higgs Brewery, has been appointed a non-executive director of BODINGTON'S BREWERY, as foreshadowed at the time of the sale of the London operation. Mr Corlett will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath is to succeed Mr Jasper Archer, as managing director of CHARLES BARKER CITY, responsible for public relations. Mr Archer will be leaving the company in the New Year to join Grandfield Rock Manager four years later.

\* \*

Mr John Tomlinson has been appointed chief executive - UK media sales of the TAYLOR HARRISON GROUP. He was media regional director of the south of England.

\* \*

Mr Alan Ogden is to succeed Mr Jasper Archer, as managing director of CHARLES BARKER CITY, responsible for public relations. Mr Archer will be leaving the company in the New Year to join Grandfield Rock Manager four years later.

\* \*

Mr Tom Arnold MP, has been appointed as director of SCOTT'S RESTAURANT.

\* \*

Mr G. L. Corlett, chairman and managing director of Higgs Brewery, has been appointed a non-executive director of BODINGTON'S BREWERY, as foreshadowed at the time of the sale of the London operation. Mr Corlett will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath has joined the board of SHANES & MCEWAN LTD, the civil engineering and waste disposal group, from Browning Ferris.

\* \*

Mr David Crellin, who joined the main board of SUPRA GROUP as financial director and company secretary, was previously financial director of Scotcade and Tower Housewares.

\* \*

**FRANCIS RUSSELL INTERNATIONAL** Mr Michael Phillips, currently managing director of the London office, is to become head of Frank Russell International and will have his head office in Tacoma, U.S.A. in January 1986. Mr Donald Hardy, at present on secondment in London, will remain here for a further three years to run the UK and European business and will become managing director, as soon as the London office is established. Mr Archer will be responsible for UK consulting relationships. Mr Donald Betkin, at present head of international research in London, will join the London office and as chairman will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath has joined the board of SHANES & MCEWAN LTD, the civil engineering and waste disposal group, from Browning Ferris.

\* \*

Mr G. L. Corlett, chairman and managing director of Higgs Brewery, has been appointed a non-executive director of BODINGTON'S BREWERY, as foreshadowed at the time of the sale of the London operation. Mr Corlett will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath is to succeed Mr Jasper Archer, as managing director of CHARLES BARKER CITY, responsible for public relations. Mr Archer will be leaving the company in the New Year to join Grandfield Rock Manager four years later.

\* \*

Mr Tom Arnold MP, has been appointed as director of SCOTT'S RESTAURANT.

\* \*

Mr G. L. Corlett, chairman and managing director of Higgs Brewery, has been appointed a non-executive director of BODINGTON'S BREWERY, as foreshadowed at the time of the sale of the London operation. Mr Corlett will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath has joined the board of SHANES & MCEWAN LTD, the civil engineering and waste disposal group, from Browning Ferris.

\* \*

Mr David Crellin, who joined the main board of SUPRA GROUP as financial director and company secretary, was previously financial director of Scotcade and Tower Housewares.

\* \*

**FRANCIS RUSSELL INTERNATIONAL** Mr Michael Phillips, currently managing director of the London office, is to become head of Frank Russell International and will have his head office in Tacoma, U.S.A. in January 1986. Mr Donald Hardy, at present on secondment in London, will remain here for a further three years to run the UK and European business and will become managing director, as soon as the London office is established. Mr Archer will be responsible for UK consulting relationships. Mr Donald Betkin, at present head of international research in London, will join the London office and as chairman will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath is to succeed Mr Jasper Archer, as managing director of CHARLES BARKER CITY, responsible for public relations. Mr Archer will be leaving the company in the New Year to join Grandfield Rock Manager four years later.

\* \*

Mr Tom Arnold MP, has been appointed as director of SCOTT'S RESTAURANT.

\* \*

Mr G. L. Corlett, chairman and managing director of Higgs Brewery, has been appointed a non-executive director of BODINGTON'S BREWERY, as foreshadowed at the time of the sale of the London operation. Mr Corlett will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath has joined the board of SHANES & MCEWAN LTD, the civil engineering and waste disposal group, from Browning Ferris.

\* \*

Mr David Crellin, who joined the main board of SUPRA GROUP as financial director and company secretary, was previously financial director of Scotcade and Tower Housewares.

\* \*

**FRANCIS RUSSELL INTERNATIONAL** Mr Michael Phillips, currently managing director of the London office, is to become head of Frank Russell International and will have his head office in Tacoma, U.S.A. in January 1986. Mr Donald Hardy, at present on secondment in London, will remain here for a further three years to run the UK and European business and will become managing director, as soon as the London office is established. Mr Archer will be responsible for UK consulting relationships. Mr Donald Betkin, at present head of international research in London, will join the London office and as chairman will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath is to succeed Mr Jasper Archer, as managing director of CHARLES BARKER CITY, responsible for public relations. Mr Archer will be leaving the company in the New Year to join Grandfield Rock Manager four years later.

\* \*

Mr Tom Arnold MP, has been appointed as director of SCOTT'S RESTAURANT.

\* \*

Mr G. L. Corlett, chairman and managing director of Higgs Brewery, has been appointed a non-executive director of BODINGTON'S BREWERY, as foreshadowed at the time of the sale of the London operation. Mr Corlett will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath has joined the board of SHANES & MCEWAN LTD, the civil engineering and waste disposal group, from Browning Ferris.

\* \*

Mr David Crellin, who joined the main board of SUPRA GROUP as financial director and company secretary, was previously financial director of Scotcade and Tower Housewares.

\* \*

**FRANCIS RUSSELL INTERNATIONAL** Mr Michael Phillips, currently managing director of the London office, is to become head of Frank Russell International and will have his head office in Tacoma, U.S.A. in January 1986. Mr Donald Hardy, at present on secondment in London, will remain here for a further three years to run the UK and European business and will become managing director, as soon as the London office is established. Mr Archer will be responsible for UK consulting relationships. Mr Donald Betkin, at present head of international research in London, will join the London office and as chairman will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath is to succeed Mr Jasper Archer, as managing director of CHARLES BARKER CITY, responsible for public relations. Mr Archer will be leaving the company in the New Year to join Grandfield Rock Manager four years later.

\* \*

Mr Tom Arnold MP, has been appointed as director of SCOTT'S RESTAURANT.

\* \*

Mr G. L. Corlett, chairman and managing director of Higgs Brewery, has been appointed a non-executive director of BODINGTON'S BREWERY, as foreshadowed at the time of the sale of the London operation. Mr Corlett will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath has joined the board of SHANES & MCEWAN LTD, the civil engineering and waste disposal group, from Browning Ferris.

\* \*

Mr David Crellin, who joined the main board of SUPRA GROUP as financial director and company secretary, was previously financial director of Scotcade and Tower Housewares.

\* \*

**FRANCIS RUSSELL INTERNATIONAL** Mr Michael Phillips, currently managing director of the London office, is to become head of Frank Russell International and will have his head office in Tacoma, U.S.A. in January 1986. Mr Donald Hardy, at present on secondment in London, will remain here for a further three years to run the UK and European business and will become managing director, as soon as the London office is established. Mr Archer will be responsible for UK consulting relationships. Mr Donald Betkin, at present head of international research in London, will join the London office and as chairman will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath is to succeed Mr Jasper Archer, as managing director of CHARLES BARKER CITY, responsible for public relations. Mr Archer will be leaving the company in the New Year to join Grandfield Rock Manager four years later.

\* \*

Mr Tom Arnold MP, has been appointed as director of SCOTT'S RESTAURANT.

\* \*

Mr G. L. Corlett, chairman and managing director of Higgs Brewery, has been appointed a non-executive director of BODINGTON'S BREWERY, as foreshadowed at the time of the sale of the London operation. Mr Corlett will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath has joined the board of SHANES & MCEWAN LTD, the civil engineering and waste disposal group, from Browning Ferris.

\* \*

Mr David Crellin, who joined the main board of SUPRA GROUP as financial director and company secretary, was previously financial director of Scotcade and Tower Housewares.

\* \*

**FRANCIS RUSSELL INTERNATIONAL** Mr Michael Phillips, currently managing director of the London office, is to become head of Frank Russell International and will have his head office in Tacoma, U.S.A. in January 1986. Mr Donald Hardy, at present on secondment in London, will remain here for a further three years to run the UK and European business and will become managing director, as soon as the London office is established. Mr Archer will be responsible for UK consulting relationships. Mr Donald Betkin, at present head of international research in London, will join the London office and as chairman will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath is to succeed Mr Jasper Archer, as managing director of CHARLES BARKER CITY, responsible for public relations. Mr Archer will be leaving the company in the New Year to join Grandfield Rock Manager four years later.

\* \*

Mr Tom Arnold MP, has been appointed as director of SCOTT'S RESTAURANT.

\* \*

Mr G. L. Corlett, chairman and managing director of Higgs Brewery, has been appointed a non-executive director of BODINGTON'S BREWERY, as foreshadowed at the time of the sale of the London operation. Mr Corlett will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath has joined the board of SHANES & MCEWAN LTD, the civil engineering and waste disposal group, from Browning Ferris.

\* \*

Mr David Crellin, who joined the main board of SUPRA GROUP as financial director and company secretary, was previously financial director of Scotcade and Tower Housewares.

\* \*

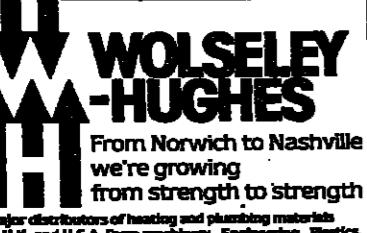
**FRANCIS RUSSELL INTERNATIONAL** Mr Michael Phillips, currently managing director of the London office, is to become head of Frank Russell International and will have his head office in Tacoma, U.S.A. in January 1986. Mr Donald Hardy, at present on secondment in London, will remain here for a further three years to run the UK and European business and will become managing director, as soon as the London office is established. Mr Archer will be responsible for UK consulting relationships. Mr Donald Betkin, at present head of international research in London, will join the London office and as chairman will retire as managing director of Higgs on September 30, but will continue as chairman.

\* \*

Mr Roger Heath is to succeed Mr Jasper Archer, as managing director of CHARLES BARKER CITY, responsible for public



## **INSURANCE, OVERSEAS & MONEY FUNDS**



BRITISH FUNDS

Interest Rate Price Last Yield % Int. Net.

"Shorts" (Lives up to Five Years)

22 May 22 FebTech 12% 1985 99 1/2 11.70

22 May 22 FebTech 11% 1986 98 1/2 11.70

22 May 19 NovTech 20% 1986 98 1/2 11.70

22 May 19 NovTech 19% 1986 98 1/2 11.70

22 May 20 FebTech 12% 1986 98 1/2 11.70

22 May 20 FebTech 12% 1987 98 1/2 11.70

22 May 20 FebTech 11% 1987 98 1/2 11.70

22 May 20 FebTech 10% 1987 98 1/2 11.70

22 May 20 FebTech 9% 1987 98 1/2 11.70

22 May 20 FebTech 8% 1987 98 1/2 11.70

22 May 20 FebTech 7% 1987 98 1/2 11.70

22 May 20 FebTech 6% 1987 98 1/2 11.70

22 May 20 FebTech 5% 1987 98 1/2 11.70

22 May 20 FebTech 4% 1987 98 1/2 11.70

22 May 20 FebTech 3% 1987 98 1/2 11.70

22 May 20 FebTech 2% 1987 98 1/2 11.70

22 May 20 FebTech 1% 1987 98 1/2 11.70

22 May 20 FebTech 0% 1987 98 1/2 11.70

22 May 20 FebTech 1% 1988 98 1/2 11.70

22 May 20 FebTech 2% 1988 98 1/2 11.70

22 May 20 FebTech 3% 1988 98 1/2 11.70

22 May 20 FebTech 4% 1988 98 1/2 11.70

22 May 20 FebTech 5% 1988 98 1/2 11.70

22 May 20 FebTech 6% 1988 98 1/2 11.70

22 May 20 FebTech 7% 1988 98 1/2 11.70

22 May 20 FebTech 8% 1988 98 1/2 11.70

22 May 20 FebTech 9% 1988 98 1/2 11.70

22 May 20 FebTech 10% 1988 98 1/2 11.70

22 May 20 FebTech 11% 1988 98 1/2 11.70

22 May 20 FebTech 12% 1988 98 1/2 11.70

22 May 20 FebTech 13% 1988 98 1/2 11.70

22 May 20 FebTech 14% 1988 98 1/2 11.70

22 May 20 FebTech 15% 1988 98 1/2 11.70

22 May 20 FebTech 16% 1988 98 1/2 11.70

22 May 20 FebTech 17% 1988 98 1/2 11.70

22 May 20 FebTech 18% 1988 98 1/2 11.70

22 May 20 FebTech 19% 1988 98 1/2 11.70

22 May 20 FebTech 20% 1988 98 1/2 11.70

22 May 20 FebTech 21% 1988 98 1/2 11.70

22 May 20 FebTech 22% 1988 98 1/2 11.70

22 May 20 FebTech 23% 1988 98 1/2 11.70

22 May 20 FebTech 24% 1988 98 1/2 11.70

22 May 20 FebTech 25% 1988 98 1/2 11.70

22 May 20 FebTech 26% 1988 98 1/2 11.70

22 May 20 FebTech 27% 1988 98 1/2 11.70

22 May 20 FebTech 28% 1988 98 1/2 11.70

22 May 20 FebTech 29% 1988 98 1/2 11.70

22 May 20 FebTech 30% 1988 98 1/2 11.70

22 May 20 FebTech 31% 1988 98 1/2 11.70

22 May 20 FebTech 32% 1988 98 1/2 11.70

22 May 20 FebTech 33% 1988 98 1/2 11.70

22 May 20 FebTech 34% 1988 98 1/2 11.70

22 May 20 FebTech 35% 1988 98 1/2 11.70

22 May 20 FebTech 36% 1988 98 1/2 11.70

22 May 20 FebTech 37% 1988 98 1/2 11.70

22 May 20 FebTech 38% 1988 98 1/2 11.70

22 May 20 FebTech 39% 1988 98 1/2 11.70

22 May 20 FebTech 40% 1988 98 1/2 11.70

22 May 20 FebTech 41% 1988 98 1/2 11.70

22 May 20 FebTech 42% 1988 98 1/2 11.70

22 May 20 FebTech 43% 1988 98 1/2 11.70

22 May 20 FebTech 44% 1988 98 1/2 11.70

22 May 20 FebTech 45% 1988 98 1/2 11.70

22 May 20 FebTech 46% 1988 98 1/2 11.70

22 May 20 FebTech 47% 1988 98 1/2 11.70

22 May 20 FebTech 48% 1988 98 1/2 11.70

22 May 20 FebTech 49% 1988 98 1/2 11.70

22 May 20 FebTech 50% 1988 98 1/2 11.70

22 May 20 FebTech 51% 1988 98 1/2 11.70

22 May 20 FebTech 52% 1988 98 1/2 11.70

22 May 20 FebTech 53% 1988 98 1/2 11.70

22 May 20 FebTech 54% 1988 98 1/2 11.70

22 May 20 FebTech 55% 1988 98 1/2 11.70

22 May 20 FebTech 56% 1988 98 1/2 11.70

22 May 20 FebTech 57% 1988 98 1/2 11.70

22 May 20 FebTech 58% 1988 98 1/2 11.70

22 May 20 FebTech 59% 1988 98 1/2 11.70

22 May 20 FebTech 60% 1988 98 1/2 11.70

22 May 20 FebTech 61% 1988 98 1/2 11.70

22 May 20 FebTech 62% 1988 98 1/2 11.70

22 May 20 FebTech 63% 1988 98 1/2 11.70

22 May 20 FebTech 64% 1988 98 1/2 11.70

22 May 20 FebTech 65% 1988 98 1/2 11.70

22 May 20 FebTech 66% 1988 98 1/2 11.70

22 May 20 FebTech 67% 1988 98 1/2 11.70

22 May 20 FebTech 68% 1988 98 1/2 11.70

22 May 20 FebTech 69% 1988 98 1/2 11.70

22 May 20 FebTech 70% 1988 98 1/2 11.70

22 May 20 FebTech 71% 1988 98 1/2 11.70

22 May 20 FebTech 72% 1988 98 1/2 11.70

22 May 20 FebTech 73% 1988 98 1/2 11.70

22 May 20 FebTech 74% 1988 98 1/2 11.70

22 May 20 FebTech 75% 1988 98 1/2 11.70

22 May 20 FebTech 76% 1988 98 1/2 11.70

22 May 20 FebTech 77% 1988 98 1/2 11.70

22 May 20 FebTech 78% 1988 98 1/2 11.70

22 May 20 FebTech 79% 1988 98 1/2 11.70

22 May 20 FebTech 80% 1988 98 1/2 11.70

22 May 20 FebTech 81% 1988 98 1/2 11.70

22 May 20 FebTech 82% 1988 98 1/2 11.70

22 May 20 FebTech 83% 1988 98 1/2 11.70

22 May 20 FebTech 84% 1988 98 1/2 11.70

22 May 20 FebTech 85% 1988 98 1/2 11.70

22 May 20 FebTech 86% 1988 98 1/2 11.70

22 May 20 FebTech 87% 1988 98 1/2 11.70

22 May 20 FebTech 88% 1988 98 1/2 11.70

22 May 20 FebTech 89% 1988 98 1/2 11.70

22 May 20 FebTech 90% 1988 98 1/2 11.70

22 May 20 FebTech 91% 1988 98 1/2 11.70

22 May 20 FebTech 92% 1988 98 1/2 11.70

22 May 20 FebTech 93% 1988 98 1/2 11.70

22 May 20 FebTech 94% 1988 98 1/2 11.70

22 May 20 FebTech 95% 1988 98 1/2 11.70

22 May 20 FebTech 96% 1988 98 1/2 11.70

22 May 20 FebTech 97% 1988 98 1/2 11.70

22 May 20 FebTech 98% 1988 98 1/2 11.70

22 May 20 FebTech 99% 1988 98 1/2 11.70

22 May 20 FebTech 100% 1988 98 1/2 11.70

22 May 20 FebTech 101% 1988 98 1/2 11.70

</div

## Financial Times Monday September 23 1985

INDUSTRIALS—Continued

Dividends	Fund	Stock	Price	Last	No.	Net	Cvr	Yield	PE
<b>LEISURE—Continued</b>									
Dividends									
Paid									
Stock									
Price									
Last									
No.									
Net									
Cvr									
Yield									
PE									
Dividends									
Paid									
Stock									
Price									
Last									
No.									
Net									
Cvr									
Yield									
PE									
Dividends									
Paid									
Stock									
Price									
Last									
No.									
Net									
Cvr									
Yield									
PE									
Dividends									
Paid									
Stock									
Price									
Last									
No.									
Net									
Cvr									
Yield									
PE									
Dividends									
Paid									
Stock									
Price									
Last									
No.									
Net									
Cvr									
Yield									
PE									
Dividends									
Paid									
Stock									
Price									
Last									
No.									
Net									
Cvr									
Yield									
PE									
Dividends									
Paid									
Stock									
Price									
Last									
No.									
Net									
Cvr									
Yield									
PE									
Dividends									



## WORLD STOCK MARKETS

## Indices

## NEW YORK

## DOW JONES

	Sept. 20	Sept. 19	Sept. 18	Sept. 17	Sept. 16	1985	Since Comp'n
	High	Low	High	Low	High	High	Low
Indust/Trs	1,297.34	1,208.78	1,300.48	1,298.16	1,309.14	1,259.54	1,184.58
Home Bldg.	73.62	79.87	79.56	79.56	79.80	79.50	79.22
Transport.	549.34	564.03	548.59	545.83	559.53	702.6	12.38
Utilities....	159.80	153.73	153.31	153.16	153.07	160.92	10.5
TradingVol	0.001	1.01	1.00	1.00	1.00	1.00	1.00
eDay's High	1,313.40	(1,312.85)	Low	1,294.47	(1,291.25)		
Industrial dividend yields	4.71	4.61	4.65	4.67			

## STANDARD AND POOR'S

## 1985

	Sept. 20	Sept. 19	Sept. 18	Sept. 17	Sept. 16	1985	Since Comp'n
	High	Low	High	Low	High	High	Low
Industrials	202.80	204.39	202.56	202.15	203.03	151.83	3.45
Composites	162.03	165.39	181.71	181.36	182.89	182.89	182.89
Industrial div. yield	5.79	3.75	5.72	5.87			
Industrial P/E ratio	12.41	11.81	11.88	10.69			
Long Gov. Bond yield	10.72	10.39	10.35	12.80			

## N.Y.S.E. ALL COMMON

## 1985

	Sept. 20	Sept. 19	Sept. 18	Sept. 17	Sept. 16	1985	Since Comp'n
	High	Low	High	Low	High	High	Low
Issues Traded	1,964	1,949	1,949	1,949	1,949	1,949	1,949
Rates	721	1,059	625				
Falls	775	486	871				
Gains	478	425	871				
New Highs	85	15	15	15	15	15	15
New Lows	55	37	61				

## TORONTO

## 1985

	Sept. 20	Sept. 19	Sept. 18	Sept. 17	Sept. 16	1985	Since Comp'n
	High	Low	High	Low	High	High	Low
Metals & Minerals	116.43	115.89	116.25	115.89	116.25	116.25	116.25
Composite	202.80	204.39	202.56	202.15	203.03	151.83	3.45
World Portfolio	165.39	181.71	181.36	182.89	182.89	182.89	182.89
Montreal Portfolio	163.86	163.86	163.86	163.86	163.86	163.86	163.86

## NEW YORK ACTIVE STOCKS

## 1985

	Friday	Stocks	Closing	Change	Stocks	Closing	Change	
		traded	price	day	traded	price	day	
Peabody	4,000	1,000	1,000	+1	Chicopee	1,075,800	414	-1
ATT	1,708,800	107	107	-1	MGM Film	1,000	107	-1
Richardson	V	1,321,200	465	-3	Exon	811,300	493	-1
NWA Inc.	1,242,800	525	-3	Reynolds C.	867,900	1294	-1	
IBM	1,050,500	125	-1	General Motors	834,400	572	-1	

	Sept. 20	Sept. 19	Sept. 18	Sept. 17	Sept. 16	1985	High	Low	Close	Dag
AUSTRALIA	545.8	545.3	546.8	546.8	546.8	546.8	546.8	546.8	546.8	546.8
Metals & Minis.	1,181.60	1,181.60	1,181.60	1,181.60	1,181.60	1,181.60	1,181.60	1,181.60	1,181.60	1,181.60
AUSTRIA	58.85	160.88	160.28	160.38	160.38	160.38	160.38	160.38	160.38	160.38
Credit Action	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000

Belgium 260.40 245.10 247.28 245.28 250.48 (20.0) 250.27 (19.0)

Denmark 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

FRANCE 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Greece 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

GERMANY 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Iceland 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Italy 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Portugal 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Spain 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Switzerland 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

United Kingdom 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Yugoslavia 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Norway 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Australia 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Belgium 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Denmark 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Finland 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

France 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Germany 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Iceland 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Ireland 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Italy 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Netherlands 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Norway 216.51 215.98 216.91 216.98 218.41 (8.0) 218.44 (8.1)

Portugal 216.51 215.98 216.91 216.98

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

Financial Times Monday September 23 1985

Continued on Page 2

## **NYSE COMPOSITE CLOSING PRICES**

12 Month  
High Low Stock P/ S<sup>c</sup>  
Dr. Yld. E 100c  
**Continued from Page 34**

12 Month High	Low	Stock	Div.	Vid.	P/ Ss	100s High	Low	Class Prev. Gains Losses	Closes Prev. Gains Losses	Closes Prev. Gains Losses						Closes Prev. Gains Losses						Closes Prev. Gains Losses												
										High	Low	Stock	Div.	Vid.	P/ Ss	100s High	Low	Class Prev. Gains Losses	Closes Prev. Gains Losses	High	Low	Stock	Div.	Vid.	P/ Ss	100s High	Low	Class Prev. Gains Losses	Closes Prev. Gains Losses					
8012	35%	PepsiCo.78	3.0	11	4921	501	507	507	59	+1%	-1%	Hudco	.04	26	265	274	269	271	+1%	+1%	471	251	TopRUs	3	39	2034	245	254	-5%	-5%	-5%			
5036	21%	PerkinEl.	.56	23	14	2250	250	240	240	59	+1%	-1%	RusEr	.04	26	96	125	108	121	+1%	+1%	261	172	Traier's	3	19	110	204	198	-2%	-2%	-2%		
15%	10%	PermianL14	15.6	6	173	173	75	75	74	+1%	-1%	RyanH	1	3.9	56	56	55	56	+1%	+1%	23	52	TWA	p/2.25	15	658	222	225	-1%	-1%	-1%			
44	25%	Perdy's	1.40	3.5	14	232	47	40	40	40	+1%	-1%	Ryder	s	2.0	21	11	43	23	+1%	+1%	34	34	Traint	65	13	1056	254	255	-1%	-1%	-1%		
22%	24%	Perfex	2.72	14	14	51	51	50	50	50	+1%	-1%	Ryland	.56	29	17	28	15	28	+1%	+1%	217	17	Transair	2.22	10	55	215	215	-1%	-1%	-1%		
17	14%	Perfis	pi157	9.8	30	30	16	16	16	+1%	-1%	Rymer	pi1.17	10	4	28	31	15	174	+1%	+1%	57	44	TransEx	2.25	12	318	74	74	-1%	-1%	-1%		
6	24%	Perlow	.50s	30	87	87	34	34	3	+1%	-1%	S	S	S	S	S	S	S	S	56	56	Transair	6	6	30	75	75	-1%	-1%	-1%				
53%	53%	Phifer	.48	33	14	7688	45	45	45	45	+1%	-1%	SCM	.24	2.5	17	94	724	727	726	+1%	+1%	471	251	TopRUs	p/2.64	9.1	1	21	240	233	-1%	-1%	-1%
55%	34%	PhilipD	pi .5	10	35	50	50	50	50	+1%	-1%	SL	Ind	22.9	10	15	15	15	15	15	+1%	+1%	261	172	Traier's	p/2.50	9.1	11	21	240	233	-1%	-1%	-1%
48%	26%	Philips	8.6	15	20	5415	52	52	52	52	+1%	-1%	SPeTech	.30	2.7	14	11	294	254	254	+1%	+1%	23	52	TWA	p/2.25	15	658	222	225	-1%	-1%	-1%	
15%	12%	PhilipsE20	15.5	5	2581	147	147	147	147	+1%	-1%	Sabine	.34	3	35	15	154	155	155	+1%	+1%	34	34	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%		
20%	25%	PhilPE	pi4.30	13	210	32	32	32	32	+1%	-1%	SabineB	.50s	20	17	17	17	17	17	+1%	+1%	471	251	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%		
37%	42%	PhilPE	pi4.58	12	210	207	207	207	207	+1%	-1%	Sabine	.20	1.7	15	135	174	177	177	+1%	+1%	415	26	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%		
68%	53%	PhilPE	pi 7	12	210	207	207	207	207	+1%	-1%	Sabine	.20	1.7	15	135	174	177	177	+1%	+1%	415	26	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%		
117%	54%	PhilPE	pi 7.5	14	2210	84	64	64	64	+1%	-1%	Sabine	.40	12	23	68	234	234	234	+1%	+1%	471	251	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%		
70%	70%	PhilPE	pi1.33	14	113	109	104	104	104	+1%	-1%	Sabine	.52	22	11	13	245	245	245	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%		
61%	45%	PhilPE	pi7.85	14	2100	58	58	58	58	+1%	-1%	Sabine	.52	1.7	13	53	25	25	25	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%		
125%	103%	PhilPE	pi 17.13	14	2150	120	119	119	119	+1%	-1%	Sabine	.52	1.7	13	53	25	25	25	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%		
15%	15%	PhilSud	32	82	13	8	214	214	214	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%		
55%	73%	PhilTE	4	52	9	2619	77	76	76	76	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
25%	25%	PhilPE	pi0.60	25	14	161	24	24	24	24	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
111%	22%	PhilPE	pi1.00	43	85	7	4241	17	15	14	14	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%
20%	20%	PhilIVH	40	15	13	88	25	25	25	25	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
34%	34%	PhilPE	pi 2.32	9.5	9	2670	504	315	315	315	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
254%	145%	PhilPE	pi 1.72	7.3	11	21	15	14	14	14	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
34%	22%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
20%	20%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120	47	47	-1%	-1%	-1%	
17%	17%	PhilPE	pi 1.77	5.4	6	322	15	58	58	58	+1%	-1%	Sabine	.52	1.5	15	70	20	20	20	+1%	+1%	275	27	TransOr	3.9	13	5120						

**Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent. or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on**

a-dividend also extra(s), b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-called, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-amount in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, l-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, n-dividend declared or paid this year, an accumulated issue with dividends in arrears, r-new issue in the past 52 weeks. The high-low range begins with the start of trading, rd-next day delivery, P/E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begins with date of split, ss-splits. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-dividend halted, w-in bankruptcy or receivership or being re-organized under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wi-within, x-assumed, xx-with warrants, x-ex-dividend, ex-rights, xds-x-distribution, xx-without warrants, y-ex-dividend and sales in full, yd-yield, z-splits in full.

## **AMEX COMPOSITE CLOSING PRICES**

*Closing prices  
September 21*

Stock	Dw	P	Ss	Stk	100s	High	Low	Last	Cchg	Stock	Dw	P	Ss	Stk	100s	High	Low	Last	Cchg	Stock	Dw	P	Ss	Stk	100s	High	Low	Last	Cchg
AcmePy	10	26	27	25	25	25	25	25	-14	AcmePy	38	11	26	21	20	20	20	20	-14	AcmePy	38	11	26	20	20	20	20	-14	
Acon	10	35	36	34	35	35	35	35	+1	Acon	92	10	7	27	27	27	27	27	+1	Acon	38	12	40	38	38	38	38	+1	
AdRud	16	17	16	15	15	15	15	15	+1	AdRud	12	20	21	20	20	20	20	20	+1	AdRud	12	20	21	20	20	20	20	+1	
Adobe	28	28	29	27	27	27	27	27	+1	Adobe	11	12	12	11	11	11	11	11	+1	Adobe	12	12	12	11	11	11	11	+1	
Aerone	71	71	57	56	56	56	56	56	-14	Aerone	22	22	22	22	22	22	22	22	+1	Aerone	22	22	22	22	22	22	22	+1	
AllPnts	60	60	61	53	54	54	54	54	-14	AllPnts	4	37	37	36	36	36	36	36	+1	AllPnts	4	37	37	36	36	36	36	+1	
AirCal	14	14	13	13	13	13	13	13	-14	AirCal	25	61	62	62	62	62	62	62	-14	AirCal	14	14	13	13	13	13	13	-14	
Alphain	20	20	20	19	19	19	19	19	-14	Alphain	20	16	20	19	19	19	19	19	-14	Alphain	20	16	20	19	19	19	19	-14	
Amdeh	20	16	20	19	19	19	19	19	-14	Amdeh	20	16	20	19	19	19	19	19	-14	Amdeh	20	16	20	19	19	19	19	-14	
Almara	52	41	52	49	49	49	49	49	+1	Almara	13	13	13	13	13	13	13	13	+1	Almara	13	13	13	13	13	13	13	+1	
Almara	52	41	52	49	49	49	49	49	+1	Almara	13	13	13	13	13	13	13	13	+1	Almara	13	13	13	13	13	13	13	+1	
Alped	2	20	20	27	29	29	29	29	+1	Alped	20	18	18	17	17	17	17	17	+1	Alped	20	18	18	17	17	17	17	+1	
APrec	240	18	17	17	14	14	14	14	+10	APrec	100	316	316	124	124	124	124	124	+10	APrec	100	316	316	124	124	124	124	+10	
ASCE	27	17	27	24	24	24	24	24	+1	ASCE	100	27	17	17	17	17	17	17	+1	ASCE	100	27	17	17	17	17	17	+1	
Ampl	66	19	11	11	11	11	11	11	-14	Ampl	19	11	11	11	11	11	11	11	-14	Ampl	19	11	11	11	11	11	11	-14	
Andel	11	11	11	11	11	11	11	11	-14	Andel	11	11	11	11	11	11	11	11	-14	Andel	11	11	11	11	11	11	11	-14	
AndJcb	14	14	14	14	14	14	14	14	-14	AndJcb	14	14	14	14	14	14	14	14	-14	AndJcb	14	14	14	14	14	14	14	-14	
vjAnpiv	14	14	14	14	14	14	14	14	-14	vjAnpiv	14	14	14	14	14	14	14	14	-14	vjAnpiv	14	14	14	14	14	14	14	-14	
ArgoPt	21	21	21	21	21	21	21	21	-14	ArgoPt	21	21	21	21	21	21	21	21	-14	ArgoPt	21	21	21	21	21	21	21	-14	
Armrm	3	3	3	3	3	3	3	3	-14	Armrm	3	3	3	3	3	3	3	3	-14	Armrm	3	3	3	3	3	3	3	-14	
Arudi	14	9	21	21	21	21	21	21	-14	Arudi	14	9	21	21	21	21	21	21	-14	Arudi	14	9	21	21	21	21	21	-14	
Asmpg	168	168	168	168	168	168	168	168	-14	Asmpg	168	168	168	168	168	168	168	168	-14	Asmpg	168	168	168	168	168	168	168	-14	
Astro	194	194	194	194	194	194	194	194	-14	Astro	194	194	194	194	194	194	194	194	-14	Astro	194	194	194	194	194	194	194	-14	
Atscom	83	83	83	83	83	83	83	83	-14	Atscom	83	83	83	83	83	83	83	83	-14	Atscom	83	83	83	83	83	83	83	-14	
Atvnd	80	13	20	154	154	154	154	154	-14	Atvnd	80	13	20	154	154	154	154	154	-14	Atvnd	80	13	20	154	154	154	154	-14	
BAT	In-158	6	578	311	16	35	31	16	+10	BAT	In-158	6	578	311	16	35	31	16	+10	BAT	In-158	6	578	311	16	35	31	+10	
BaryRG	25	25	25	25	25	25	25	25	-14	BaryRG	25	25	25	25	25	25	25	25	-14	BaryRG	25	25	25	25	25	25	25	-14	
Baruch	37	16	5	10	10	10	10	10	-14	Baruch	37	16	5	10	10	10	10	10	-14	Baruch	37	16	5	10	10	10	10	-14	
BergBr	32	32	13	13	13	13	13	13	-14	BergBr	32	32	13	13	13	13	13	13	-14	BergBr	32	32	13	13	13	13	13	-14	
BlcOp	72	9	6	33	33	33	33	33	-14	BlcOp	72	9	6	33	33	33	33	33	-14	BlcOp	72	9	6	33	33	33	33	-14	
BlinkM	1	11	11	11	11	11	11	11	-14	BlinkM	1	11	11	11	11	11	11	11	-14	BlinkM	1	11	11	11	11	11	11	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	-14	
BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45	8	64	14	14	14	14	14	-14	BloutM	45								

**Continued on Page 33**

# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

### Figures disappoint the dollar

BY COLIN MILLHAM

Disappointing economic figures pushed the dollar down towards the end of last week, after a period of steady appreciation by the US\$1.5 per cent. Estimates of US Gross National Product growth are notoriously erratic, but the general trend has been for a high figure initially, followed by a series of downward revisions. Buyers of the dollar were therefore holding up to 4 per cent in Friday's GNP figures, although the main area of forecasts was rather lower. Most economists seemed to be expecting a rise of around 3-3½ per cent, but the publication of the figures appeared to have grown increasingly nervous.

On Thursday a rumour circulated in the U.S. that the third quarter figure would be as low as 2.8 per cent, putting downward pressure on the market.

Statistics were generally

dollar. It fell to DM 2.8890 in New York from the London close of DM 2.9010, and failed to recover on Friday morning. The dollar remained stubbornly depressed, and the rumour about GNP turned out to be correct, showing a rise of only 2.8 per cent in the third quarter, according to the flash estimate. Second-quarter growth was revised down to 3.1 per cent, and had no impact, but the damage was already done as far as the dollar was concerned.

After a week the dollar had failed to move far away from DM 2.8890, which it finished in London on Friday at 2.8440, the lowest point since September 2. Sterling rose to its best level since September 4 at \$1.37, as confidence in the dollar declined.

Statistics were generally

depressing for the dollar last week. U.S. factory use at 80 per cent of capacity in August was not much changed from the previous month. Manufacturing inventories in July were unchanged. These were not regarded as very important figures however, while the second quarter current account deficit of \$31.8 billion was the second largest on record, but was not unexpected.

A rise of 6.2 per cent in August housing starts, set against forecasts of up to 8 per cent, in the first figure was attributed to a fall of 3.3 per cent forward premiums of dollars apply to the U.S. dollar.

**FORWARD RATES AGAINST STERLING**

Dollar ..... 1.3700 1.3694 1.3628 1.3605  
D-Mark ..... 3.8950 3.8726 3.7761 3.7618  
French Franc ..... 11.8875 11.8702 11.8532 11.8385  
Japanese Yen ..... 328.75 327.44 324.78 321.41

Sept 20 Previous 1-month 3-month 6-month 12-month

Sept 20